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Germany	100.00	Netherlands	100.00	Switzerland	100.00
Greece	100.00	Norway	100.00	Taiwan	100.00
Hungary	100.00	South Africa	100.00	Thailand	100.00
Indonesia	100.00	Sri Lanka	100.00	Turkey	100.00
Israel	100.00	Singapore	100.00	USA	100.00
Italy	100.00	Taiwan	100.00	UK	100.00
Japan	100.00	Thailand	100.00	USSR	100.00
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Netherlands	100.00	UK	100.00		
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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

CONSERVATION
Scuppering the
EC fishing policy
Page 3

Monday March 4 1991

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World News Business Summary

Yugoslavia pulls troops out following ethnic clashes

The Yugoslav state presidency ordered army troops in Croatian command units to withdraw from the predominantly Serbian town of Pakrac in Croatia, following clashes between Yugoslavia's two biggest ethnic groups at the weekend. Page 14

Minister murdered

Ranjan Wijeratne, Sri Lanka's deputy defence minister and the most powerful member of President Ranasingha Premadasa's cabinet, was assassinated on Saturday, two days after announcing an imminent air and land offensive against Tamil guerrillas. Page 4

Bangladeshi leader

Khaleda Zia, leader of the Bangladesh Nationalist party (BNP), which emerged as the single largest party in a general election last week, is to be named as prime minister within a week. Page 14

Guerrillas quit war

The Popular Liberation Army (PLA), a Maoist guerrilla group which had fought in Colombia for over 20 years, is surrendering its arms to become a political party, with two representatives in the constitutional assembly. Page 4

Thai premier named

The Thai military appointed a well-known businessman and former diplomat, Anand Panyarachun, as prime minister, a week after it seized power. Page 4

Pakistani boycott

Pakistan's opposition alliance boycotted the lower house of parliament for the second time in a week, accusing authorities of suppressing its members in the volatile province of Sindh. Page 4

Dissident president

A former dissident, Mr Miguel Trovada, was elected president of the tiny West African state of Sao Tome and Principe, completing his move from one-party rule to multi-party democracy. Page 4

US jet crashes

A United Airlines Boeing 737, with 20 passengers and five crew members on board, crashed near Colorado Springs airport, with all on-board believed killed. Page 4

Polish party formed

Conservative politicians from the Solidarity movement formed a Christian Democratic party, which they expect to emerge as Poland's biggest political force in parliamentary elections in May. Page 3

Soldiers flee Albania

A boatload of 35 armed soldiers fleeing political upheaval in Albania arrived in the southern Italian port of Otranto, hours behind another ship carrying 536 refugees. Page 3

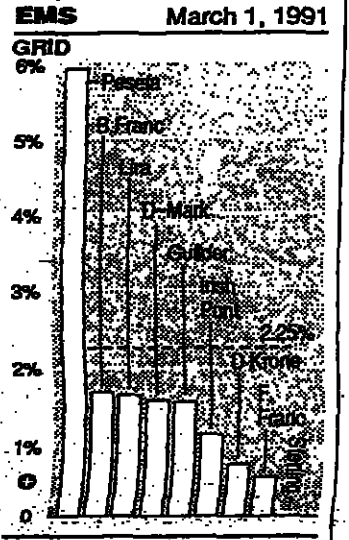
China expels official

China's Communist party expelled Xu Jiatun, formerly Peking's top official in Hong Kong, accusing him of involvement with anti-Communist groups. Page 3

Iveco plans L4,000bn investment and job cuts

IVECO, trucks subsidiary of Italy's Fiat automotive and industrial group, reached agreement with its domestic unions on 3,000 job cuts as part of a reorganisation which will include a L4,000bn (\$3.49bn) three-year investment plan. Chief executive Mr Giancarlo Boschetti said the redundancies were a key part of Iveco's total restructuring "to face the downturn in European truck demand, forecast by the company to fall by 10-12 per cent this year. Page 17

EUROPEAN MONETARY SYSTEM: Sterling kept off the bottom of the exchange rate mechanism last week, allowing the Bank of England to endorse a cut in UK bank base rates. Indications from Paris suggest France wants to cut rates, but the franc is at the bottom of the ERM and any such move might push the currency below its floor. High Italian interest lifted the lira last week, prompting lira sales against the D-Mark and Ecu by the Bank of Italy. Sterling's dilemma, Page 6; Currencies, Page 25



The chart shows the member currencies of the EMS (European Monetary Unit) and their fluctuations against the pound sterling. The chart shows that the pound sterling is the most stable currency, while the Italian Lira and Spanish Peseta show significant fluctuations.

MIDLAND Bank is expected to announce a dividend cut, the first time a UK clearer has taken such a step in the post-war period. Page 15

URS Phillips & Drew: a call written on 8m Polly Peck shares shortly before the company collapsed last summer with a resulting loss of £14m (\$36.4m) caused the company, London-based investment banking arm of Union Bank of Switzerland, barely to break even last year. Page 15

BRITISH SKY Broadcasting, satellite television consortium in which Pearson, publisher of the Financial Times, has a stake, is proceeding with a scheme to raise a large project loan from international banks in spite of delays in presenting the banks with a business plan. Page 16

JAPANESE investors ended up net sellers of US stocks and bonds in 1990 for the first time since records began in 1981. Page 17

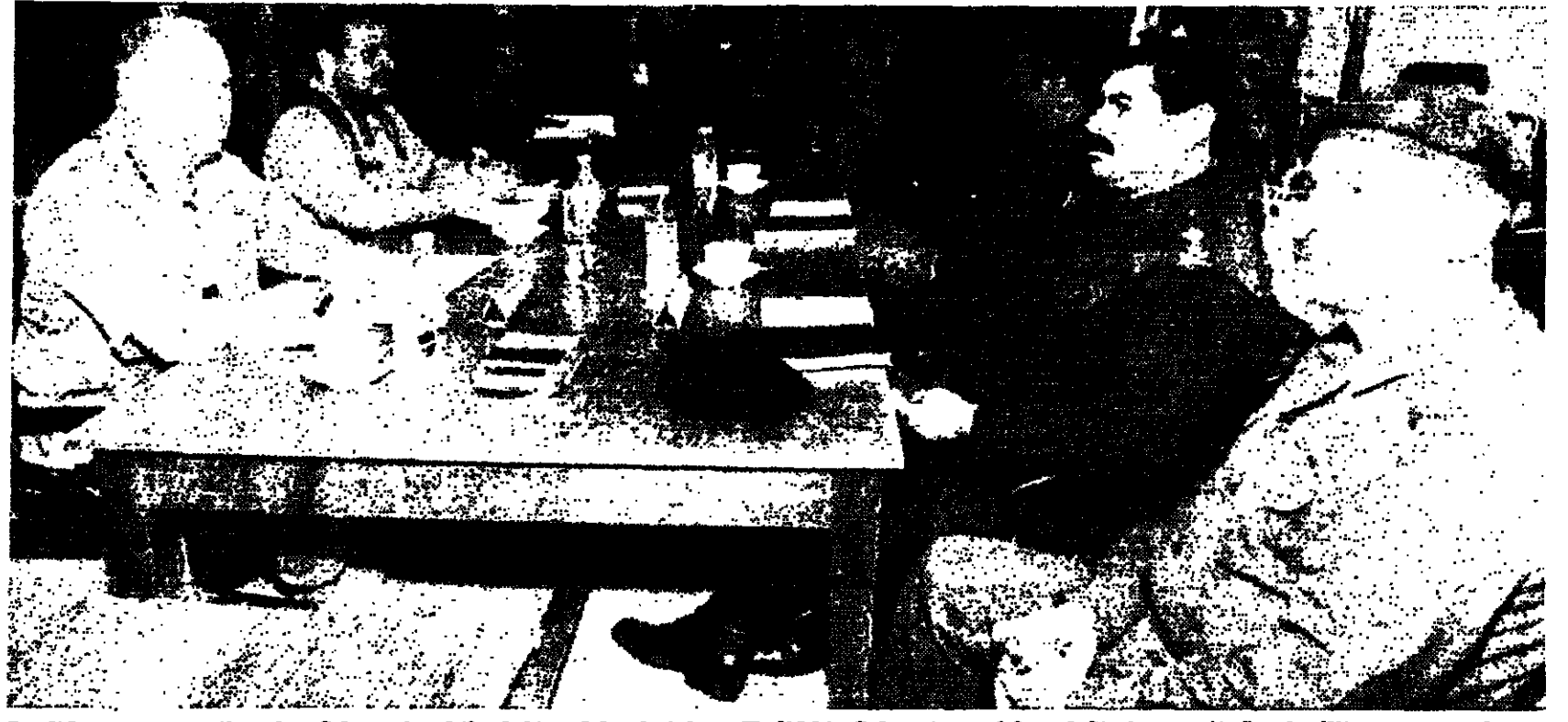
NOMURA Securities International, New York arm of the Japanese brokers, set up joint venture with Tudor Investment, specialist US company, to trade proprietary capital in the international currencies, commodity and financial futures markets. Page 19

ALBANIA stopped food exports and declared a freeze on investments in an effort to boost its ailing economy. Page 19

Mounting political turmoil in Iraq puts pressure on allies for early settlement Agreement reached on ceasefire

By Tony Walker in Safwan, southern Iraq, and Robert Graham in London

ALLIED commanders yesterday agreed with their Iraqi counterparts the framework for an early ceasefire against a backdrop of mounting political turmoil inside Iraq. The growing anarchy, particularly in the south of Iraq around Basra, has increased pressure on the allies to end the conflict as quickly as possible. The ceasefire ends left by the cessation of hostilities early last Friday. General Norman Schwarzkopf, the allied military commander, was confident after a two-hour meeting with Lt-Gen Sultan Hashim Ahmed, the Iraqi representative, that the two sides were well on the way to a "lasting peace."



Candid and constructive: Gen Schwarzkopf (far left) and Saudi Prince Khalid bin Sultan (second from left) sit opposite Iraqi military commanders

But officials among the 28-nation allied coalition were concerned any delay in moving towards a proper ceasefire threatened to drag the allied coalition into internal Iraqi politics. Already yesterday, groups in Basra sympathetic to the ousted Shia leader, Mohamed Bakr al-Hakim, were calling on the allies to support them against the remnants of Mr Saddam's Ba'athist regime there.

General Schwarzkopf stressed, however, that the withdrawal of forces from Iraqi territory would require Baghdad's unconditional acceptance of all relevant United Nations resolutions, including the latest measure adopted by the Security Council on Saturday. The first meeting between commanders of the two sides since President George Bush ordered hostilities to cease early last Friday took place in a tent on the edge of the desert airbase at Safwan, 10 km north of the Kuwaiti border. Gen Schwarzkopf described the talks as "very candid and very constructive."

"The purpose of this meeting," he added, "... was so that we could agree on certain conditions that were necessary to continue with the cessation of hostilities and the cessation of coalition offensive operations." Among conditions laid down by the allies were agreement to the early release of all prisoners of war and civilian detainees. The Iraqis were also asked to provide details of minefields and to co-operate in "safety measures" to guard against breaches of the truce. The two sides agreed to establish a truce committee to resolve difficulties that might arise along the ceasefire line. The International Committee of the Red Cross is to be asked to facilitate the prisoner exchange and a "symbolic" swap of a number of prisoners could take place immediately as a sign of good faith on both sides.

The allies are holding more than 30,000 Iraqi allied prisoners in Iraqi hands number a few. Prince Khalid bin Sultan, the Saudi commander, joined Gen Schwarzkopf at the table in the truce discussions. Also present was Lt-Gen Sir Peter de la Billiere, the British commander. Gen de la Billiere said after the discussions that the Allies had made clear they would renew the offensive if Iraq failed to comply with the ceasefire conditions. The Iraqi lieutenant-general smiled uneasily as he entered the tent for the truce discussions. He had arrived at Safwan airport escorted by US tanks and personnel carriers and with helicopters patrolling overhead. The allies seemed intent on reinforcing the point that Lt-Gen Ahmed was present as the representative of a vanquished army for discussions on occupied Iraqi soil. Gen Schwarzkopf's confident statement after the meeting suggested his Iraqi counterparts had full authority to negotiate.

Meanwhile President Saddam, in an apparent move to dispel rumours of his whereabouts, was shown attending a meeting held on Saturday with three ministers to discuss the restoration of public services. A 45-second videotape was made available to western media in Baghdad and Iraqi officials indicated it would be shown locally once limited power supplies had been returned allowing television transmissions. Iraqi media had published no direct news of their leader since his order withdrawing troops from Kuwait on February 26.

ON OTHER PAGES
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Revolt against Saddam reported in Basra

By Victor Mallet on the outskirts of Basra, Iraq

IRAQIS in the southern city of Basra have revolted against President Saddam Hussein and are calling for an Islamic government headed by the opposition Shia figure exiled in Tehran, Mohammed Bakr al-Hakim. Refugees walking down the road between Basra and Kuwait City yesterday described widespread anti-Saddam demonstrations in southern Iraq by civilians and soldiers. But there were some reports of loyalist troops shooting protesters and looters.

Mr Subhi Nasser, a Lebanese Palestinian who is a financial manager at the al-Rashid group of companies in Kuwait, said Iraqis stormed the al-Rashid jail in Basra on Saturday, freeing hundreds of prisoners and killing the military officer who ran the prison. Mr Nasser, his wife and 11-year-old son were incarcerated in the jail after being arrested on the streets of Kuwait City on January 9 for not having an Iraqi residence permit. He has lived in Kuwait for 22 years.

"Yesterday morning, there was a severe revolution against Saddam Hussein in Basra," he said. "They opened the jail and released all the prisoners. We walked from there. All the people are demonstrating against Saddam Hussein and insulting him and shooting in the air. There were tanks, but they went past and the soldiers in them were pleased."

Mr Nasser and two other refugees interviewed elsewhere, said the people were calling on Mr Bakr al-Hakim, who heads the Supreme Assembly of the Islamic Revolution, to return from his exile in Iran to be the new president. "People hate Saddam Hussein because he failed in the war," said Mr Nasser. "They are asking for Mohammed Bakr to be brought back to replace Saddam Hussein. He is the biggest religious man in Iraq."

An Iraqi man called Ibrahim, entering Kuwait to search for his lost brother who was in Iraq's defeated army, said young revolutionaries had seized weapons from Iraqi police stations despite occasional resistance from the police.

Mr Maher Hakawati, a Jordanian photographer with a Kuwaiti newspaper who was yesterday passing through Iraq to find his family in Kuwait, said he had seen many people killed as civilians fought soldiers on the streets. "They want another president called Mohammed Bakr," he said. "I came in from Baghdad by truck and I saw many women ululating meaning they were happy. I asked the driver. Continued on Page 14

Nigeria and creditors agree on rescheduling \$5.8bn bank debt

By Michael Holman and Tony Hawkins in London

NIGERIA and its commercial bank creditors have agreed in principle on a rescheduling and buy-back agreement covering \$5.8bn of bank debt. It is the first step in the military government's efforts to restructure Nigeria's estimated \$35bn external debt - the biggest in sub-Saharan Africa - before handing over to civilian rule in October 1992. The agreement was finalised in the early hours of Saturday morning after four days of talks in London.

Previous steps to ease the debt burden include a rescheduling agreement in December last year on \$850m of debt to the Soviet Union, followed in January by a deal covering part of \$17.5bn owed to the Paris Club of official creditors. Renewal of an International Monetary Fund (IMF) agreement, also in January, paved the way to the rescheduling of debt owed to western creditors. Nigeria will not draw on the SDR319m (\$453m) standby facility available under the

agreement, but it represents the Fund's continuing endorsement of an economic reform programme which has been under way since 1986. President Ibrahim Babangida, Nigeria's military leader, plans to conclude a phased handover to civilian rule in October 1992. Nigerian officials believe that the country's debt service ratio will by then have fallen to 25 per cent or less of export earnings. Last year it was slightly over 30 per cent. Reaching the target will greatly depend on the price of oil, which accounts for more than 80 per cent of Nigeria's export earnings.

The country's budget for 1991 assumes a price of \$21 per barrel, slightly above the current level of Nigeria's benchmark crude oil, Bonny Light. Saturday's agreement between the Nigerian government delegation, led by Alhaji Abubakar Alhaji, the finance minister, and the London Club steering committee co-chaired

by Standard Chartered Bank, Banque National de Paris and Citicorp, offers creditors three options:
● A debt buy-back, at a price expected to be about 40 per cent of face value;
● Exchange existing debt for registered bonds at 6.25 per cent interest, with principle and 12 months' interest collateralised, repayable by one payment in the year 2020. It will be backed by an issue of US zero-coupon paper; or
● Registered bonds carrying interest at Libor plus 11 per cent, repayable over 10 years following a 10 year grace period.

Banks taking up the third option would provide new loans to Nigeria of 10 per cent of the amount exchanged. The new money would carry interest at Libor plus 11 per cent, repayable over eight years, after a seven-year grace period. The agreement also provides for payment of some \$300m in arrears which have accumulated. Continued on Page 14

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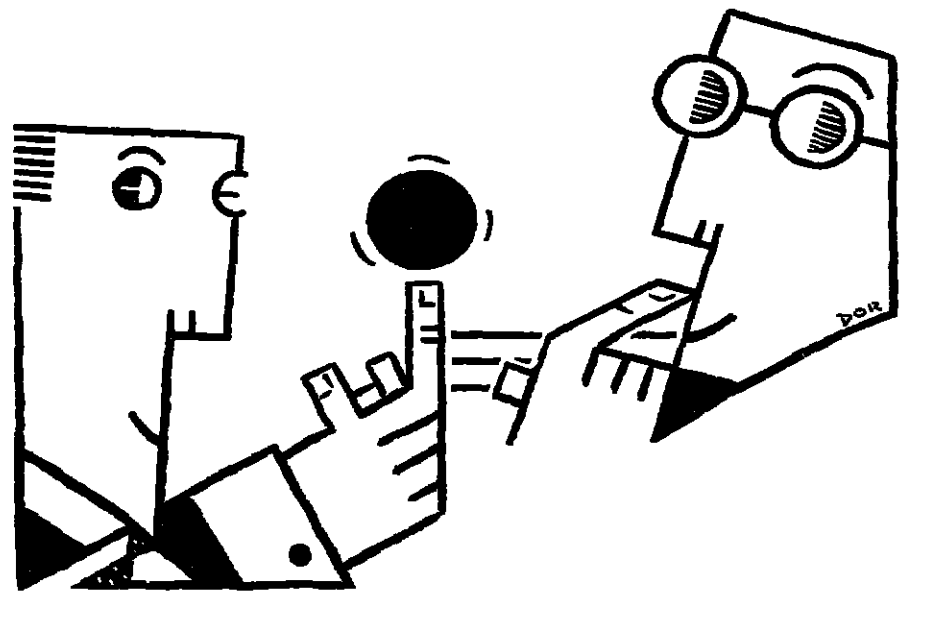
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THE GULF CEASEFIRE

Baker seeks dual regional approach on Israel

By Peter Riddell, US Editor, in Washington

THE US aims to encourage a two-track approach to Israel's position in the Middle East, seeking to find a way both for Arab states and Israel to make peace and for a dialogue to be begun with Palestinians.

Mr James Baker, US secretary of state, set these objectives ahead of his mission to Wednesday of his mission to Arab coalition partners in the region, and the Soviet Union. Mr Baker will also be visiting Israel.

He sought to stress the positive role played by Syria during the Gulf crisis and said Jordan would not be left out of any post-war discussions, in spite of its sympathy for Iraq during the war.

Mr Baker attempted to lower expectations, saying his intention was to consult and see if there was flexibility on both sides.

"We can't go in there and impose a solution and expect to have that work. The worst thing we could do is to arrive in the region, say this is an American plan for peace. It would be shot up like a Scud missile with a couple of Patriots."

It would be "a mistake for us to expect that in the aftermath of this conflict all of a sudden we're going to have immediate peace, an immediate solution."

Instead, he said, the US could be "effective as a catalyst in encouraging peace in the Middle East, but only as effective as the desire of the

ISRAELI cabinet ministers failed to reach consensus yesterday on the government's peace policy, in advance of a visit by Mr James Baker, US secretary of state, next Sunday, Judy Maltz reports from Jerusalem. Three ministers expressed opposition to the government's peace initiative of May 1989, which centres on elections in the occupied territories and direct negotiations with Arab states. They called on the government to formulate a new peace plan, taking into account developments since the Gulf crisis.

parties to the conflict to want a solution."

He noted that Syria had taken some action relating to terrorism following strong US representations.

"With respect to some of those groups that were targeting western and particularly

US interest, Syria is serious when it says we are going to see what we can do about that because we are interested in improving our relationship with the west."

But the secretary of state noted that there remained differences between the US and

The majority of the 21-member cabinet, however, backs the 1989 peace initiative, which was put together when the two leading political parties, Likud and Labour, shared power. Only one of the dissenting ministers at yesterday's meeting, Mr Ariel Sharon, housing minister, is a member of Prime Minister Yitzhak Shamir's ruling Likud party, which assumed power a year ago.

The others belong to more hawkish parties.

Syria over what constituted terrorism, with Syria taking the view that "pretty much anything goes in the occupied territories".

Mr Baker also left open the possibility of renewed talks with King Hussein of Jordan despite the monarch's hostile attitude to the coalition.

The US, Mr Baker said, could "forgive and forget". The US regarded the king as a "leader with tremendous domestic pressure on him. We understand his situation. We do not want to see him destabilised."

"We want to see him continue in power. It may well be that, as we move forward here, Jordan and King Hussein himself personally may become a very important player."

Mr Baker said the US had done everyone in the region a great favour by eliminating the biggest threat to its security.

He appealed to Israel to continue the policy of restraint it has followed in the conflict as the coalition and Iraq move towards peace.

The UN Security Council was due to meet late last night to consider a resolution to remove restrictions on "supplies for medical purposes, foodstuffs, water, fuel and electricity" to Iraq, after earlier endorsing the allies' strict terms for a ceasefire.

Last night's resolution was proposed jointly by Yemen, Cuba, Ecuador, India and Zimbabwe.

The ceasefire resolution, approved late on Saturday night, maintains the pressure on Iraq to implement all 12 previous UN resolutions adopted in the crisis.

UN to consider easing embargo

By Michael Littlejohns, UN Correspondent, in New York

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The ceasefire resolution, approved late on Saturday night, maintains the pressure on Iraq to implement all 12 previous UN resolutions adopted in the crisis.

The allies are determined to use their victory in battle to ensure compliance and are especially eager to see Iraq immediately repatriate prisoners-of-war and foreign nationals, including thousands of Kuwaitis.

The resolution includes a call on Iraq to accept liability for losses, damages and injuries suffered from the occupation of Kuwait and to begin immediately to return all seized Kuwaiti property.

After the Soviet Union and China termed the provision belittling and some other members called it "a step in the wrong direction", the council deleted a paragraph in the original text that would have explicitly empowered the allies to "resume offensive combat operations" in the event of Iraqi non-compliance.

Still, the council specifically maintained the validity of paragraph 3 of last year's Resolution 678, which authorised the allies "to use all necessary means", including force, to implement UN decisions.

However, Mr Yuli Vorontsov, the Soviet delegate, said everything should be done to avoid further military action. The Security Council should become deeply involved in the search for a Gulf settlement, he said.

The resolution made no mention of any peace-keeping or truce-monitoring role for the UN or any new mandate for Mr Javier Pérez de Cuéllar, the secretary general, beyond that entrusted to him in earlier resolutions. Some members said this was a deficiency that should be amended.

Yemen's abstention surprised some observers because Mr Abdallah al-Abthal, its delegate, was an outspoken critic of the allies' resort to force. He explained that he saw some positive aspects in the new resolution, although it was crucial not to authorise the lifting of sanctions against Iraq, including the food embargo.

Sir David Hannay, the British delegate, who was reported to have wanted to include a demand that Iraq renounce terrorism and weapons of mass destruction, said the council's decision on Saturday marked the start of the third and perhaps most important and difficult phase of the crisis.

What the resolution aimed to do was establish a basic framework to create conditions for a definitive end to hostilities, he said. Much now would depend on Iraq.

GCC ministers debate security

ANY regional security system set up after the Gulf war must take account of international as well as Arab security interests, a Gulf minister told a meeting of the Gulf Co-operation Council yesterday, Reuters reports from Nicosia.

Qatari foreign minister Mubarak Ali al-Khatir said: "We should seek to lay down a practical formula based on solid foundations and on joint interests."

He was addressing a meeting of foreign ministers of the six members of the GCC - Saudi Arabia, Kuwait, Bahrain, the United Arab Emirates, Oman and Qatar.

The GCC ministers are due to meet the foreign ministers of Egypt and Syria in Damascus tomorrow.

Kuwaitis turn on Palestinians

By Victor Mallet

ANGRY Kuwaiti soldiers and resistance fighters yesterday rounded up dozens of Palestinians suspected of collaborating with the Iraqis during their seven-month occupation of Kuwait. Eyewitnesses said they saw Kuwaitis beating up Palestinians at the police station in the Hawali district of the capital.

Earlier, Kuwaiti troops in armoured personnel carriers staged a show of force in a market place in Hawali, a predominantly Palestinian area. They fired into the air and chased people away from the market stalls while American soldiers looked on.

Kuwaiti crowds chanted that they had been betrayed by the Palestinians.

Despite the continuing unrest and aggression against Palestinians, some units of the Kuwaiti forces were yesterday trying to restore order in the city and impose martial law. Weapons, some left by the retreating Iraqis, were collected from vigilantes who have been roaming the streets looking for Palestinian "collaborators".

About 300,000 Palestinians used to live in Kuwait, making them the second largest community after the Kuwaitis themselves. Some have lived in

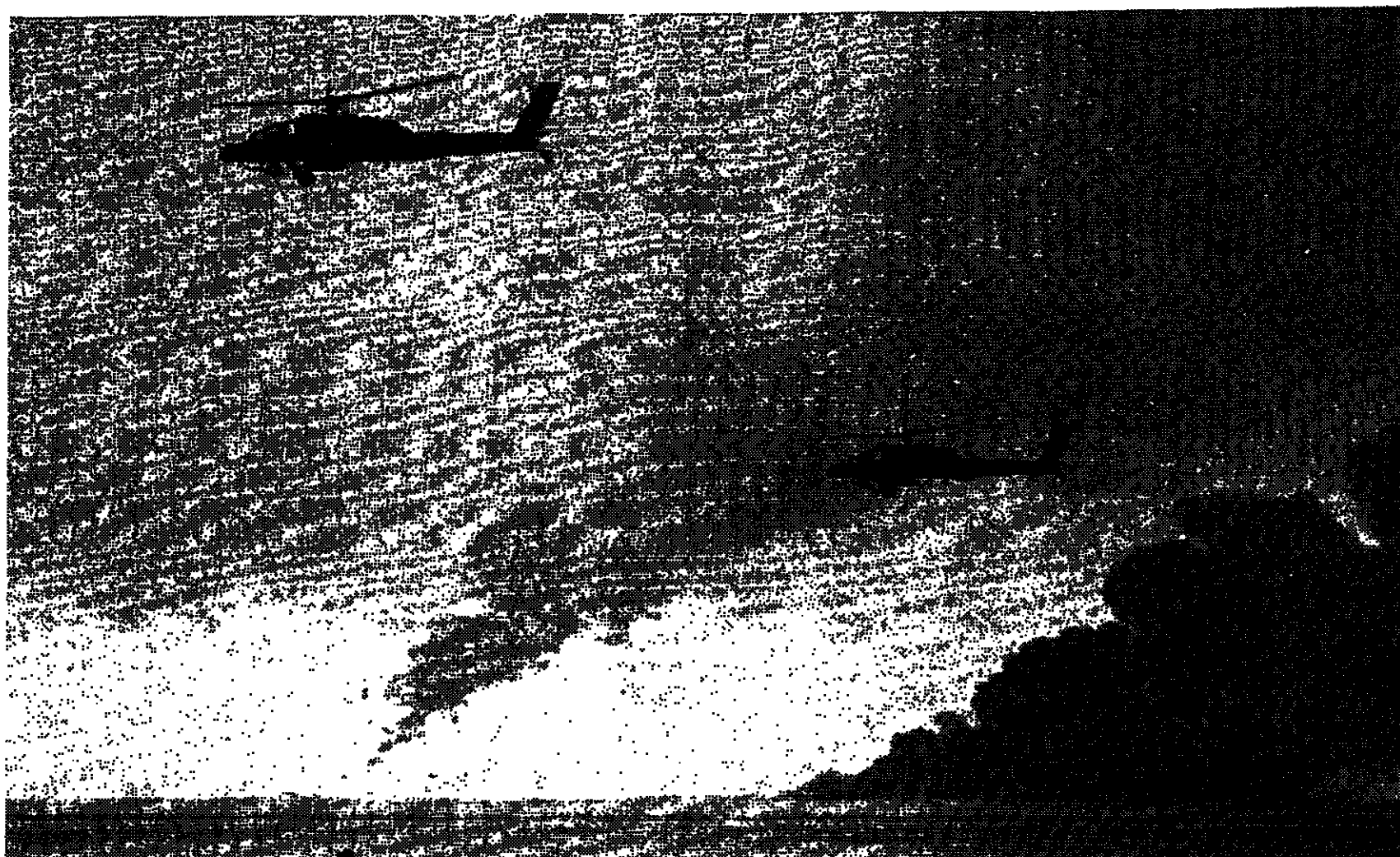
Kuwait all their lives without winning the right to citizenship or permanent residence.

Many Palestinians are loyal to Kuwait and expressed horror at the decision by Mr Yasir Arafat, the leader of the Palestine Liberation Organisation, to support Iraq following the invasion of Kuwait.

But others are accused of informing on their Kuwaiti neighbours and helping the Iraqis, who reportedly handed out semi-automatic rifles in Hawali before fleeing the city last week.

Mr Michael Weston, the British ambassador, said yesterday that the possibility of reprisals against Palestinians after the liberation of Kuwait had always been a concern. It is very worrying, he said, "but as yet there is no proof that they [the Kuwaitis] are doing anything other than rounding them up to stand trial." He said he would raise the issue with the Kuwaiti government.

On Saturday Mr Abdul-Rahman al-Awadi, the Kuwaiti minister of cabinet affairs, said suspected Palestinian collaborators would be processed by the Ministry of the Interior and given a fair trial. "The Palestinians will always be our brothers but of course there are hard feelings," he said.



Kuwait's blazing oilfields provide a backdrop for US helicopters yesterday as they take allied commanders to meet Iraqi counterparts in American-controlled Iraq

Air assault 'surprised Saddam'

By Our Moscow Correspondent

MR Yevgeny Primakov, the Soviet envoy who visited Baghdad in a last-ditch peace mission, has said Iraq's President Saddam Hussein was surprised when the allies went ahead with the war after the January 15 expiry of a UN deadline for withdrawal from Kuwait.

"The launch by allied forces of military operations against Iraqi troops in Kuwait and the bombardment of targets on Iraqi territory took Saddam Hussein completely by surprise," Mr Primakov wrote in an extensive account of the diplomatic initiative, published in the Pravda newspaper at the weekend.

"Up until the last moment, Saddam Hussein thought that international coalition forces would not begin combat operations. This was one more blunder committed by him."

Mr Primakov records that when he met Mr Saddam three weeks ago, the Iraqi president appeared to be under strain.

He sat by a fire hearth, took off his army garrison and, as usual, undid his pistol belt and put it on the ground. I suddenly realised that he was thinner. He had lost 15 or 20kg since our last meeting."

Mr Primakov writes that he attempted to convince Mr Saddam on the eve of the ground attack that his position was hopeless.

On behalf of Soviet President Mikhail Gorbachev, Mr Primakov urged the Iraqi leader to withdraw his forces from Kuwait unconditionally.

"It was then," writes the Soviet envoy, "that the first breakdown occurred."

Saddam Hussein began to ask questions: could he be sure that "soldiers retreating from Kuwait wouldn't be shot in the back" and that attacks on Iraq would stop once his soldiers had left Kuwait... At the same time Saddam began to hint at the possibility of a change of regime in Kuwait. "The ensuing Soviet peace efforts failed."

Mr Primakov's memoir is designed to show that Moscow was not soft on Mr Saddam.

He recalls his words to Mr Tariq Aziz, Iraq's foreign minister, as they strolled through the garden of the Soviet embassy in Baghdad between allied bombing raids. "I told Tariq Aziz that Iraq was making one mistake after another, that it was trying to retain something that could not be retained and that it would find itself in a dead end from which there was no exit."

Congressional leaders insisting on tight oversight of funds obtained from abroad

Allied contributions may cover war cost

By Peter Riddell

THE US may cover most, if not all, the extra military costs of fighting the Gulf war out of contributions from allies, such as Kuwait, Saudi Arabia, other Arab states, Germany and Japan.

The administration has so far requested \$15bn (\$7.6bn) from Congress. In testimony before the House of Representatives, Mr Bush pledged in foreign contributions in cash and services.

Mr Richard Darman, the budget director, has said the quick end to the war might mean that foreign contributions would cover everything.

It is not impossible that the total cost will come in at \$33.5bn. The administration would, he said, return to the

Treasury any funds that were not needed.

Mr Robert Reischauer, director of the Congressional Budget Office, estimated last week that "allied contributions may well offset the substantial majority of the added costs of the war".

He estimated that the entire operation would probably cost about \$45bn.

However, only \$14.9bn of the contributions have so far been received, of which \$10.5bn has come from the Gulf states and nearly \$3bn from Germany. Japan has disbursed only \$1.3bn of a promised \$10.7bn.

The administration's requests are unlikely to be scaled back until it is seen

whether the promised foreign contributions are fully paid over. There is particular uncertainty about whether \$9bn pledged by Japan for the first three months of this year will all go to the US.

Mr Reischauer has raised questions about whether the Pentagon is overstating the costs of the war in, for example, its estimates of additional fuel bills (based on higher oil prices than at present) and of the amount of equipment to be replaced.

However, the US faces substantial post-war costs in view of the time needed to wind down the current deployment of 539,000 troops in the region. The administration has esti-

mated continuing costs of \$7bn plus \$5bn to return troops and equipment to bases in the US and Europe.

Congressional leaders have insisted on tight oversight over the use of funds obtained from abroad to ensure that the Pentagon does not use the war to obtain approval for money not needed.

Weapon manufacturers are also seeking to anticipate future cuts in defence spending by ensuring that orders are made now.

For instance, funds have been allocated to purchase 500 of the upgraded Patriot anti-missile systems, even though it is estimated that no more than 150 were used in the war.

NEWS IN BRIEF

General among 1,405 men taken prisoner

THE US Navy rounded up 1,405 Iraqi soldiers - including a brigadier-general - from the Kuwaiti island of Failaka yesterday, a US military spokesman said, Reuters reports from Riyadh.

The Kuwait flag was raised on the island after the operation in which the Iraqis were lifted off by helicopter, Brigadier-General Richard Neal said. He said the Iraqis had been told of the Gulf War ceasefire in leaflets and announcements by loud-speaker from helicopters.

The action took the number of Iraqi prisoners in allied hands to 63,400, about 800 of whom needed medical treatment. Two prisoners had died of malnutrition and dehydration, Brig-Gen Neal said. He said isolated skirmishes were still being reported, involving Iraqi soldiers who did not know about the ceasefire.

Britons to start leaving soon

Mr John Major, British prime minister, has indicated that Britain may begin to withdraw some of its forces from Kuwait in three weeks, the Political Staff write.

In an interview published today by the Scotsman newspaper, Mr Major says he cannot give a firm pledge on the timing of their return but adds: "There is a huge amount of clearing up and other matters to do, but I would hope that we could start bringing them home in three weeks' time."

"I will try to bring those who were in the forefront of the fighting home first if there is an opportunity to do so," he adds.

Defence secretary Tom King visited British troops in Kuwait yesterday, congratulating them on the "extraordinary" allied victory and promising them they would be home soon, AP reports from Manama, Bahrain.

Estimate of oil spill reduced

About 2m barrels of crude spilled into the Gulf during the war, less than a fifth of the original estimate of feared pollution in the strategic waterway, Gulf oil industry sources said yesterday, Reuters reports from Bahrain. This - the equivalent of a super-tanker cargo - is still eight times the amount of crude spilled in the Exxon Valdez disaster and has already polluted dozens of beaches on the Gulf coast.

France unfreezes assets

France's Finance Ministry said yesterday it was lifting a freeze on Kuwaiti assets introduced after Iraq invaded the emirate on August 2, but restrictions on Iraqi assets remain, Reuters reports from Paris. It said the measure would come into force today.

Bush urged to capitalise on popularity

By Peter Riddell

PRESIDENT George Bush is being urged by senior Republicans to use his record popularity to press ahead with domestic and international initiatives.

A poll taken last Friday by Gallup for Newsweek magazine gives Mr Bush an approval rating of 89 per cent. This compares with ratings of 91 per cent in a USA Today poll conducted on Thursday in the immediate aftermath of victory and of 85 per cent in a Wall Street Journal/NBC News poll, conducted on Tuesday and Wednesday.

Moreover, according to the Newsweek poll, 65 per cent are

now satisfied with the way things are going in the US, up from 29 per cent last October.

These ratings, and the widespread praise being offered to Mr Bush, have led to calls from Republicans that he should use this opportunity to press his domestic agenda and new international initiatives, especially in the Middle East.

An indication of Mr Bush's approach will come on Wednesday when he addresses a joint session of Congress.

The latest polls show high ratings for the military commanders in the crisis. Generals Colin Powell and Norman Schwarzkopf, in contrast to the

continuing low ratings for Vice-President Dan Quayle.

However, Mr John Sununu, the White House chief of staff, sought over the weekend to squash speculation that Mr Quayle might be dropped in next year's presidential election. He said "a Bush-Quayle ticket is lock-solid in 1992".

Responding to talk that Mr Powell might be considered, Mr Sununu said the general had indicated that he would like to be considered for another term as chairman of the joint chiefs of staff.

The popularity of Mr Bush poses considerable problems for the Democrats looking for a

candidate for 1992. Senator Sam Nunn, a possible Democratic contender and an opponent of fighting before the war started, said yesterday that Mr Bush was deservedly popular, adding, however, that there were "tremendous economic and social challenges back home and the opposition party has a duty to point those out".

Mr Nunn said it was healthy that the Democrats did not have anybody running now. "The problem of the Democratic party in the past is that we've always had the messenger before we've had the message. I think we need to work on the message now."

Forty nations have suffered the economic equivalent of a natural disaster, Commons committee is told

Aid sought for Third World countries hit by Gulf crisis

By Peter Montagnon, World Trade Editor

THE Gulf crisis has cost Jordan some \$1.7bn (\$820m) more than a quarter of its annual economic output, according to a memorandum to the UK House of Commons select committee on foreign affairs by six leading charities.

At least 40 developing countries, from Paraguay to Mozambique, have suffered the economic equivalent of a natural disaster as a result of the Gulf crisis and should now be the subject of a special aid effort, the document says.

Drawing on specially commissioned research by the Overseas Development Institute, Britain's leading development think-tank, it marks one of the first attempts to quantify the cost of the crisis to the developing world through higher oil bills, loss of

exports and loss of remittances from foreign workers.

The largest loss in financial terms has been suffered by Turkey at \$3.36bn, it says, though this was only 4.5 per cent of GNP. In relative terms Yemen suffered worst with a cost of \$830m, amounting to 10.4 per cent of GNP.

But it adds that the cost has spread far beyond the so-called front-line states. Sri Lanka suffered a loss equivalent to 3.7 per cent of GNP, Pakistan 2.1 per cent, Dominican Republic 2.7 per cent, Jamaica 2.4 per cent and Botswana 2.2 per cent.

The cost to India has been \$1.6bn, the third largest in monetary terms, even if it is only 0.6 per cent of economic output. Egypt suffered

a loss of \$985m or 2.9 per cent of GNP.

The rise in oil prices that followed the outbreak of the crisis has turned out to be temporary, it says. This raises doubts about whether multilateral agencies such as the World Bank and International Monetary Fund were right to recommend that higher fuel costs should be passed on to consumers.

The effect has been to aggravate the problem of absolute poverty, the charities say, and there is a clear case for relaxing conditions on aid.

The problem affects a number of African countries, such as Ethiopia, which were already suffering food shortages before the Gulf crisis.

The extent of it means that relief operations should not discriminate against countries such as Yemen, which supported Iraq.

The World Bank should use part of the record net income it is expecting this year to tackle the problem, they add.

The United Nations charter provides for compensation to countries affected by Security Council decisions, but lacks the finance to provide assistance.

The total loss of income to the 40 countries that have lost more than 1 per cent of economic output - the measure which puts the problem on an official par with a natural disaster - amounts to only \$12bn. This is small compared with the overall cost of the war, and less than the \$12.6bn in aid pledges by industrial countries for the front-line states.

This aid has, however, been narrowly focused, with \$10.5bn earmarked for Egypt, Turkey and Jordan.

Outlining the effect of the crisis, the memorandum said travel costs in big Pakistani cities had doubled and now amounted to a quarter of average monthly earnings. Yemen has suffered a loss of worker remittances amounting to \$400m.

*The Economic Impact of the Gulf Crisis on Third World Countries, published by the Catholic Fund for Overseas Development, Christian Aid, Catholic Institute for International Relations, Cefem, Save the Children and the World Development Movement. Available from Oxfam, 274 Banbury Road, Oxford OX2 7DZ

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Carriers begin carve-up of 16 Air France routes

By William Dawkins in Paris

THE first steps towards free competition in French air travel take place over the next six months as airlines implement the government's decision to hand 16 Air France routes to independent carriers.

The main beneficiary of the carve-up, the first stage of an 18-month agreement made with the European Commission last October, is TAT, the largest regional French airline. It will receive six routes.

While the national carrier now owns 25 per cent of TAT - it recently sold 10 per cent

- it has promised Brussels to dispose of its stake by June 1992.

Although Club Méditerranée, the leading French holiday village group, had been widely tipped to emerge as the principal winner in the shake-up, its interests won only five routes, fewer than hoped.

Club Med had bought control of two air charter companies over the past year - Air Liberté and Minerve - in anticipation of the share-out.

The re-allocation of routes is the main condition demanded

by Brussels for allowing Air France to take over last year its two main domestic competitors, Air Inter and UTA. This gave it a 97 per cent share of the French market.

There will be a second route share-out in two months, when Mr Louis Besson, the French transport minister, aims to put 22 international routes out to free competition, with a third round late this year.

By early 1992 Air France has agreed to surrender its monopoly of 50 international and eight domestic air routes.

Mr Besson said: "Brussels will be able to appreciate that we have made a positive step and not sought to put off our agreements, despite the crisis."

The moves towards competition come just one week after the French government handed FFR2bn (\$367m) of fresh capital to Air France, designed to cover investment rather than the airline's heavy losses.

Fifteen of the lines parcelled out in this first round of allocations are international, with one domestic route linking Paris and Nice.

They are estimated to be worth up to FFR1bn in annual revenues.

The independents have six months to open their new routes.

Minerve wins the Paris to Nice, Paris to London and Paris to Barcelona routes, while Air Liberté takes on two routes from the French capital to Rome and Montreal.

TAT will have routes from Paris to London, Milan, Stockholm, Munich, Frankfurt and Copenhagen.

The remaining routes go to

three smaller airlines, Air Littoral, flying from Paris to Dublin, Manchester and Amsterdam; Euralair flying from Paris to Madrid; and EAS flying from the French capital to Lisbon.

The government has also re-allocated among the independents 16 routes from French cities to European destinations, which were abandoned by Air France last November as unprofitable.

It has also given Air Littoral a new route from Montpellier to Madrid.

Largest clinical heart attack study favours older drug

THE largest clinical comparison so far of heart attack treatments has shown that two widely publicised new "clot-busting" drugs are no more effective in saving lives than a cheaper 35-year-old drug, writes Clive Cookson.

Results of the trial, known as Isis-3, will be important ammunition in the intensely competitive battle to sell thrombolytic (clot-dissolving) drugs to European and American hospitals treating 1.7m heart attack victims a year. The market is worth several hundred million dollars a year.

The study, published at the weekend, involved 46,000 patients in 20 countries. It showed streptokinase, a drug developed originally in the 1950s and now made by Kabi Pharmacia of Sweden and Hoechst of Germany, reduced mortality among the Isis-3 patients as effectively as the two modern drugs studied, tPA and Eminase, which cost between five and 10 times as much. An advantage of using streptokinase, according to Isis-3, is that it causes fewer strokes than the other two drugs as a side-effect.

Dr Rory Collins, who co-ordinated the study at Britain's Oxford University, said all three drugs saved lives. "But given that there's evidence streptokinase is safer, it seems like a more prudent choice outside clinical trials. It's certainly a bargain."

The manufacturers of the other drugs - Genentech of the US and SmithKline Beecham of the UK - maintained the conditions of Isis-3 did not allow them to show their superiority.

SmithKline said: "In normal use, when it is given according to its prescribing information rather than under the constraints of the Isis-3 study design, Eminase can be given to patients more quickly and easily than any other thrombolytic agent. This increases its life-saving potential."

Genentech pointed out that the tPA studied in Isis-3 was made by Wellcome of the UK and was not Genentech's version (trade name Activase). Although Wellcome abandoned its tPA last year after a US court ruled that it infringed Genentech's tPA patent, Genentech says the two versions are medically different.

Genentech recently filed a lawsuit against SmithKline Beecham for allegedly suggesting in advertising material that Isis-3 would apply to Activase.

Conservation row threatens to scupper EC fishing policy

David Gardner on an appeal to cut fleet capacity

THE European Commission is not known for voluntarily relinquishing its powers, which grow steadily as the Community strides towards the single market.

That may change if Mr Manuel Marín, commissioner in charge of the EC's fishing industry, carries out his threat to hand back responsibility for the Common Fisheries Policy (CFP) to the Twelve unless they accept his radical conservation programme.

Mr Marín's central contention, backed by evidence from the independent International Council for the Exploration of the Sea (ICES), is that the EC fleet has 40 per cent overcapacity.

This has resulted in overfishing which, in many cases, has lowered to crisis levels the spawning stock biomass - the number of adult fish needed to produce the eggs for the species to survive.

Of the 35 main Atlantic stocks, the "mortality rate" is at least four times higher than sustainable in 14 species, including cod, haddock, plaice and herring. In eight species it is two to four times higher, and in a further 10 over the so-called "target value".

In Mr Marín's view this makes fisheries no different from the coal or steel industry - it has to reduce capacity. "Nobody objects to seasons for hunting deer and game," he adds, "it's just the same for fish."

The analogy has not persuaded fisheries ministers to adopt his stringent conservation plan. He has now given them to the end of the year to do so before, as he puts it, "withdrawing the legal basis" of the CFP.

This would be done by issuing a "recommendation" rather than a legally binding regulation. After that, "if you want to fish with Polaris missiles, that's up to you," Mr Marín says.

The eight-year-old CFP treats the Community as a single coastal state. But unlike the Common Agricultural Policy, which generates huge food surpluses at vast cost, part of which is dumped abroad, the CFP is designed to create a structural shortage of fish, sucking in imports.

The EC industry is the fourth largest in the world, extracting some 5m tonnes from the sea worth Ecu5.7bn (\$4.7bn) in 1988, when the Community imported Ecu5.7bn of fish, making it the world's largest importer.

Constraints on domestic fishing are to preserve fisheries as a resource.

If Mr Marín carried out his threat, the Commission would be applying the principle of "subsidiarity", which holds that the Community should not interfere in policy best developed at national level.

The Commission would also be making national fisheries

MRS Gro Harlem Brundtland, Norway's prime minister, wants to revitalise negotiations between the European Free Trade Association (EFTA), of which Norway is a member, and the EC to establish the so-called European Economic Area (EEA), writes Karen Fosali in Oslo.

Negotiations have stalled on demands by both sides related to fishing. EFTA is seeking free access to EC markets for its fish and fish products while the EC wants free access to the fish resources of Norway and Iceland.

Mrs Brundtland has invited Mr Frans Andriessen, EC commissioner for external affairs, to visit the remote north Norwegian region of Finnmark, where the population is dependent on the fishing industry.



THE EUROPEAN MARKET

With a selection of nets furnished by his frequent adversary in the Council of Ministers, UK fisheries minister David Curry, he demonstrates the effect of the narrower, diamond mesh: "Nobody gets out of here," he says. With 120mm square mesh, 50 to 60 per cent of fish escape.

He also wants to introduce mandatory "blue boxes" on vessels so they can be tracked by satellite. These would monitor fishing vessels' location and speed, and therefore compliance. Using wider nets at greater speed narrows the mesh.

Currently, moreover, there is widespread abuse of quotas and poaching between sectors. Member states, which are in charge of enforcement, do not have the means and have not shown the will to apply sanctions. Until last year the EC did not even have a register of fishing vessels.

That was one of the main reasons the CFP was not included in the so-called "structural funds", available to help finance industrial change and promote economic cohesion within the Community.

Mr Marín intends to change this from 1992 to allow compensation averaging about E200,000 for each boat scrapped. The new funds would be aimed at "areas highly dependent on fisheries" just as regions in industrial decline are covered by EC regional policy.

The difference, Mr Marín thinks, will be speed of recovery. "The oceans are not like the rain forests. Stocks recover quickly if you give them the chance."

There is some evidence that his ideas are gaining ground. The UK, Denmark and Germany plan to offer their fishermen a reprieve from their eight statutory days a month in port, provided they use a mesh size of 120mm diamond.

But if all goes according to plan, and the squeeze on the industry proves temporary, the end of 1992 will still not see a single-market philosophy imprinted on the CFP. National quotas will remain, with fleets matched against stocks to ensure balance and long-term supply.

If things do not go well, what common ground there is in the EC fisheries policy may disappear. And while fishing with Polaris missiles still looks unlikely, a continuation of current rates of attrition, which threaten to force fishermen out of jobs, does not.

Poles base new party on German CDU

CONSERVATIVE politicians from the Solidarity movement formed a Christian Democratic party yesterday, which they expect to emerge as Poland's biggest political force in parliamentary elections in May, Reuters reports from Warsaw.

The Centre Agreement party, the strongest group to emerge so far from the break-up of Solidarity as a political movement, is modelled on Germany's ruling Christian Democratic Union (CDU).

The party elected Solidarity Senator Jaroslaw Kaczynski as its leader at its founding congress which was attended by senior observers from the Christian Democratic parties of Germany, Italy, Austria, France, Spain, Sweden, Switzerland and from the European Parliament. Mr Kaczynski has close ties with President Lech Walesa, who is not a member but made his sympathies clear in a letter read to the congress.

A similar letter was read from the secretary of the powerful Roman Catholic bishops' conference. Mr Kaczynski told

the congress the party's programme was based on Catholic social teaching and capitalist economics. "Poland needs a strong Christian democracy," he said.

"The road to a market economy has no alternative in Poland. The country cannot leave that road," he added.

Mr Kaczynski formed the Centre Agreement last year among Solidarity parliamentary deputies as a loose political movement to challenge Solidarity leftwingers. It backed Mr Walesa's bid to become president and speed up political and economic change.

Housing minister Adam Glapiński, a radical market economist and senior member of the new party, said it expected a big role in Polish politics and would have Church support.

"This is the main centre of conservatism in Poland. It must get stronger," Mr Glapiński said.

"I don't know how many votes we will get in the elections but I am sure we will be the strongest party."

Albania bolsters economy

ALBANIA has stopped all food exports, declared a freeze on investments and announced staff cuts in its top-heavy administration in an effort to boost its ailing economy, the official ATA news agency said on Sunday, Reuters reports from Vienna.

The country's new government has allocated more hard currency for food imports and essential raw materials and wanted to improve conditions for domestic production, the agency said. Administrative staff cuts include a 50 per cent reduction in the number of diplomats and trade representatives abroad.

Albania's new government, appointed a week ago by President Ramiz Alia, is faced with an economy and political system on the verge of collapse after nearly 50 years of Stalinist rule which isolated the small Balkan country from the rest of the world. Alia, who took over after a 40-year iron-fisted reign by former dictator Enver Hoxha, has cautiously introduced some reforms.

Swiss lower voting age

SWITZERLAND went to the polls yesterday for a referendum which gave its 18-year-olds the right to vote in federal elections, Reuters reports from Geneva.

By a majority of 72.8 per cent to 27.2 per cent, the Swiss referendum enabled the minimum voting age at federal level to 18

from 20.

Most cantons already allow 18-year-olds to vote at a local and cantonal level. Sunday's referendum does not force the others to lower the voting age at a sub-federal level to 18.

A similar referendum failed in 1979.



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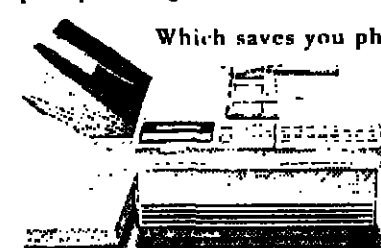
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OPENCAST MINING

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FT SURVEYS

INTERNATIONAL NEWS

Sri Lankan minister killed in bomb attack

By Mervyn de Silva in Colombo

MR Ranjan Wijeratne, deputy defence minister and the most powerful member of President Ranasinghe Premadasa's cabinet in Sri Lanka, was killed on Saturday when his bullet-proof car and three escort Jeeps were blown to pieces.

Explosives packed in a mini-bus, police said, were detonated by a sophisticated remote-control device. The bus was parked on a route the minister used to take each morning.

Five bodyguards, three policemen and 31 pedestrians died in the blast, and 80 others were injured.

"Even the IRA would have envied this cold-blooded professionalism," said a western diplomat. Others described it as a Beirut-style operation.

Mr Chandira Shekhar, Indian prime minister, was the first foreign leader to condemn the attack, calling it "senseless" and "dastardly". Pro-India Tamil groups branded the killing as "terrorist".

The Tamil Tigers (LTTE) separatist guerrilla movement in Sri Lanka's Tamil north has remained silent. Mr Wijeratne, more than any other Sri Lankan, was responsible for pressing the authorities in New Delhi to crack down on terrorists in Tamil Nadu, the south Indian state nearest Sri Lanka and the rear-base and supply source for the Tigers.

The Tamil Nadu chief minister, Mr M. Karunanidhi, India's



A Sri Lankan policeman guards the wreckage after a weekend car bomb killed the deputy defence minister, Mr Ranjan Wijeratne

foremost Tamil nationalist, was the most powerful patron of the Tigers. His main challenger, the film actress Jayalitha, is an ally of Mr Rajiv Gandhi, leader of the Congress-I party in India.

Responding to Mr Gandhi's views, and to Sri Lankan pressure, the Indian government recently dissolved the Tamil

Nadu state assembly. This was followed by a crackdown on LTTE operations in India, and on the smuggling of arms from there to northern Sri Lanka.

As defence minister, Mr Wijeratne had openly disagreed with Mr Premadasa's policy of peace negotiations with the guerrillas.

This difference of policy has

been evident since January, the Sri Lankan army having been mounting a relentless drive against the LTTE in the north-east.

With active support from rival Tamil groups, Mr Wijeratne was able to push the LTTE from large parts of the east.

While his use of the air force

to hit urban centres in the north has been strongly criticised by western aid donors and human rights groups, Mr Wijeratne's campaign has hurt the Tigers.

They have been held responsible by Tamil citizens' groups for having forced thousands of innocent Tamil families to find shelter in refugee camps.

Guerrillas quit war for politics in Colombia

By Sarita Kendall in Bogotá

THE POPULAR Liberation Army (EPL), a Maoist guerrilla group which fought in the Colombian countryside for more than 20 years, is surrendering its arms to become a political party, with two representatives in the present constitutional assembly.

Nearly 2,000 rebels living in temporary camps have handed over their guns, following the example of the M-19 guerrillas, who have already turned into a significant political force. Former guerrillas are to be paid the equivalent of \$65 (\$125) a month - more than Colombia's official minimum wage - while they seek jobs and adapt to their abandonment of clandestinity.

One of the biggest EPL contingents fought in the north-western banana region, where hundreds of peasants caught between guerrilla and paramilitary groups have been massacred. Now the rebels are to be offered jobs with banana companies.

A demobilisation of the EPL, however, allows the two strongest guerrilla armies in Colombia - the ELN and the FARC - to expand into its territory.

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Alcoa takes 60% of Venezuela debt swap aluminium project

By Joe Mann in Caracas

THE Venezuelan cabinet has approved a \$1.24bn (2540m) aluminium project - the first in a series of big aluminium schemes involving debt-equity swaps and now under consideration. Alcoa Aluminium of the US is to be the majority stockholder.

Debt swaps will represent 57.2m of the total investment in the new smelting venture.

The project involves building a plant for producing primary aluminium in Venezuela's heavy industry centre at the eastern city of Ciudad Guayana. The plant will consist of two production lines, with total installed capacity of 300,000 metric tonnes a year. Most of the output will be exported.

Partners in the new venture agreed at the weekend -

will be Alcoa, which will hold not less than 60 per cent of total shares, the Venezuelan government's CVG Industrial group, and a private Venezuelan aluminium producer, Grupo Sural CA. The last two entities are to hold a maximum of 15 per cent each.

Alcoa was reported as having been willing to take all the shares in the venture, which has been on the drawing board for several years. Talks on the final division of equity among the shareholders are continuing.

The cabinet was reported to have approved another debt-equity swap, to finance part of an expansion of the capacity of an existing aluminium plant, Alcoa's. Its partners are Reynolds Aluminium of the US and the CVG.



Anand Panyarachun receives his royal appointment as premier

Thai military appoints businessman as PM

By Peter Ungphakorn in Bangkok

THE Thai military has appointed a well-known businessman and former diplomat as prime minister, a week after it seized power. This was seen as a bid to revive political and business confidence.

Mr Anand Panyarachun, 58, is president of the Federation of Thai Industries and executive chairman of Saha Union, one of the country's largest business groups. His appointment surprised some analysts, who had thought his views too libertarian for the military.

He acknowledged yesterday that he disagreed with some provisions of the interim constitution, under which he has been appointed, including the dominant powers of the six-man junta has retained for itself.

Mr Anand, who attended Dulwich College in London before studying law at Trinity

College, Cambridge, left the diplomatic service in 1970. He had served as ambassador in Washington and Bonn, and was permanent secretary at the foreign ministry at the time of the 1976 coup.

Mr Anand is expected to announce a cabinet mainly of technocrats, but probably with some military men in charge of security ministries, within a few days.

He has been a forthright advocate of private enterprise and a critic of the more protectionist aspects of Thai policy.

The new premier said yesterday his government would emphasise free trade and competition, and investment in infrastructure. This is likely to mean continued privatisation. He indicated that Thailand would try to improve ties with its neighbours in Indo-China.

Pakistan 'doing better' in fight against drugs

By Farhan Bokhari in Islamabad

ISLAMABAD has made progress in its efforts to enforce a ban on poppy cultivation in the areas under its control, says a report on narcotics production and trafficking in Pakistan, published by the US embassy at the weekend.

However, Pakistan's efforts against big traffickers and heroin-producing laboratories have not been vigorous or effective, especially in the semi-autonomous northern tribal areas, the report adds.

The annual report was released a day after President George Bush had certified to the US Congress that Pakistan had taken positive steps

towards curbing the flow of illegal drugs.

Among important positive steps, the report cites the establishment of a full federal ministry for narcotics control and seizure of large quantities of drugs during enforcement operations in 1990.

The report also quotes the Pakistani government's estimate that there are 1.2m heroin addicts among a total of 2m drug addicts in the country.

There are 30 drug treatment centres in Pakistan, but most have a cure rate of about 20 per cent with an unknown number of relapses, it adds.

New leader in São Tomé

A FORMER dissident, Mr Miguel Trovada, was elected president of the tiny West African state of São Tomé and Príncipe yesterday, completing its move from one-party rule to multi-party democracy, after reports from São Tomé.

The withdrawal of the two other candidates last week made polling a formality.

The former prime minister, political prisoner and exile had looked a certain winner once President Manuel Pinto da Costa, who has ruled the twin-island republic since indepen-

dence from Portugal in 1975, decided not to stand.

Mr Pinto da Costa announced this after his party had relinquished its monopoly of power and then was beaten in multi-party elections on January 20.

Mr Trovada, a 54-year-old lawyer, was prime minister under him from 1975 to 1979, when he was dismissed and jailed for 21 months after a quarrel with the president. He was allowed to go into exile in Paris in 1981. He returned home last May.

EUROPEAN FINANCE & INVESTMENT NORDIC COUNTRIES

The FT proposes to publish this survey on 21st March 1991.

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FINANCIAL TIMES

Europe's Business Newspaper

Business gloom behind directors' Budget appeal

By Michael Cassell, Business Correspondent

BUSINESS confidence has continued to collapse in the first weeks of this year, according to the Institute of Directors.

The IOD's latest survey of members' opinions, conducted among 200 companies, shows that confidence among company executives is at its lowest point since the exercise was started in 1983.

Nearly three quarters of the companies approached said they were less optimistic about the outlook than they were six months ago.

Mr Peter Morgan, IOD director-general, said the ending of the Gulf war should help to raise optimism, while the latest cut in interest rates would marginally ease pressures on companies. But he added: "This is a really awful picture. The majority of businesses have clearly found the last two months extremely harsh."

Mr Morgan called on the government to take action in the budget to help business. He urged a reduction in corpora-

tion tax - which ministers already appear to have ruled out; a cut in the waiting period for VAT bad-debt relief; and the elimination of higher, marginal tax rates on profits of between £200,000 and £1m.

He added: "The extent of business misery evident in the survey proves that these measures are absolutely vital to help business survive and leave room for investment."

One encouraging aspect of the survey is that investment levels have remained fairly steady. Nearly half the companies involved said they expected to continue to invest over the next six months, in spite of the uncertain outlook.

Nearly one third of companies expect employment levels in their businesses to fall during the next six months, however. Almost half said their main concern was low demand for products or services. Cash flow difficulties ranked second. Even so, 43 per cent said they believed their companies were still performing fairly well.

GDP will fall by 2%, Goldman Sachs warns

By Jim McCallum

THE UK economy is in danger of slipping into a deeper recession than expected, in spite of the recent reductions in interest rates, leading City economists warn today.

Goldman Sachs, the US investment bank, believes the UK economy will contract by 2 per cent during the first half of this year, compared with an average of 0.6 per cent predicted by other analysts.

Although output is likely to stop declining during the second half of this year, Goldman warns that the government must reduce interest rates more slowly than the foreign exchange market is expecting.

However, Dr David Lomax, group economic adviser at National Westminster Bank, says in a separate report that the government can afford to cut interest rates without jeopardising sterling's position within the exchange rate

mechanism of the European Monetary System.

He says: "With the economy clearly in recession, interest rates should be reduced as quickly as possible in further half per cent stages."

Mr Christopher Johnson, chief economic adviser at Lloyds Bank, says the abolition of income tax relief at the higher 40 per cent rate on mortgage and pension contributions and the extension of national insurance contributions to fringe benefits such as company cars might pay for lower company taxes.

"There is a good case for alleviating the misery of the company sector, where profits are being squeezed, and paying for it out of the still far too rapidly rising incomes of the higher-paid in the personal sector, who got the main benefits of the tax cuts of the late 1980s," he argues.

Call to tie tax income to specific spending

By Peter Norman, Economics Correspondent

BRITAIN should make greater use of "earmarked" taxes, which allocate particular tax revenues to particular forms of government spending, according to two studies published today by the Institute of Economic Affairs, a free market think-tank.

The papers say the time is ripe for a radical tax reform that would give voters a better idea of the costs of public services, such as health care, and open up a debate on how tax revenues should be spent.

In one paper, Mr Barry Bracewell-Milnes, a senior research fellow of the Institute, points out that government spending on health is equivalent to about 12p of the current 25p-in-the-pound basic income tax rate.

If the government were to announce separate health and income taxes of, say, 12.1p and 12.9p respectively, public discussion of fiscal priorities would be better informed, he says.

In another paper, Mr Gabriel Stein, a Swedish economist, calls for more transparency in

the tax system. He says that every taxpayer should receive once a year a breakdown of the way in which taxes are spent. Everyone paying National Insurance contributions should receive an automatic annual statement showing their entitlements and how much has been paid on their behalf.

The IEA studies emphasise that existing UK taxes that are supposed to be earmarked have revenues greatly disproportionate with the way tax receipts are spent.

The authors say that in road taxation - car tax, vehicle excise duties and duty on fuel - the government receives £231 a person a year and spends only £102 on roads; and that national health contributions cover only 17 per cent of total NHS spending.

Whether your taxes? IEA Inquiry 23, by Gabriel Stein. Free. The Case for Earmarked Taxes, by Ranjit Teja and Barry Bracewell-Milnes. Research Monograph 46. £7.95 plus 50p p&g. Both from IEA, 2 Lord North St, London SW1P 3LB.

Sterling's dilemma for Lamont over inflation policy

Peter Norman asks whether the medium-term financial strategy has a role in the era of the ERM

MR Nigel Lawson invented it. Mr John Major virtually ignored it in his Budget speech last year. A big question for Mr Norman Lamont as he draws up his first Budget as Chancellor is what should he do with the government's medium-term financial strategy for defeating inflation.

After Britain's entry into the European Monetary System's exchange rate mechanism, the strategy stands at a crossroads. It must be made compatible with an environment in which sterling is pegged against the D-Mark and other ERM currencies.

The MTFS was revolutionary when first introduced. It was intended to demonstrate to the nation that fiscal fine-tuning - the practice of making discretionary changes to taxes and public spending to influence output - was at an end.

From the beginning, the government emphasised that it was the job of monetary policy to control inflation. It argued that a highly active fiscal policy risked damaging the economy by giving false signals to investors and consumers. It opted for the medium-term objective of a balanced budget, because that would provide a clear and simple discipline for keeping public debt under control.

However, many changes



He devised it: Nigel Lawson

He ignored it: John Major

He is left with it: Norman Lamont

took place behind that façade of apparent certitude. The successful targeting of money supply growth was found to be an elusive goal. The government tried and abandoned various money supply target measures before settling on M0, which consists mainly of notes and coins in circulation.

The objective of a balanced budget did not preclude budget deficits in the early years of Mrs Thatcher's first govern-

ment, or the accumulation of

large budget surpluses during the excessively strong economic growth of the late 1980s. After 1984, the government began to take sterling's exchange rate into account in the MTFS. In Mr Lawson's 1988 Budget, the position of the exchange rate assumed a central role in monetary decision-making and sterling began to shadow the D-Mark.

Since last October, sterling has again been linked to the D-Mark, but in the more formal

setting of the ERM. That has raised the question whether the main focus of the MTFS should be on monetary policy or whether it should address itself more to fiscal developments.

On the one hand, it has been argued that membership of the ERM limits the UK's room for autonomous monetary manoeuvre because British interest rates are determined by the Bundesbank.

At the same time, the gov-

ernment's finances are moving rapidly from surplus into deficit under the twin pressures of recession and increased public spending.

Should the government restate the fiscal element of the MTFS so as to reassure financial markets that the government is not losing control of the public finances? Should it be content to leave things broadly as they are, accepting that the move into deficit is a temporary phenomenon that

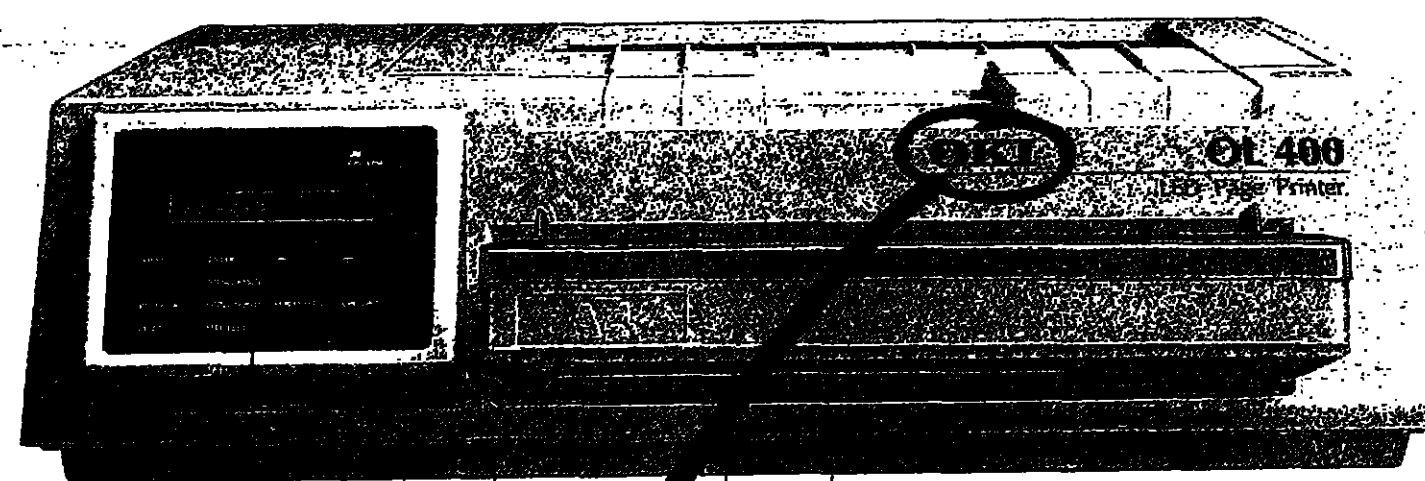
will correct itself as the economy recovers? Or should it adopt a more active fiscal approach to offset the limitations on interest rates supposedly imposed by the ERM?

From what we know of Mr Lamont, it would be very surprising if he were to go down the path of fiscal activism. Although his objective is to balance the budget over the medium term, he is quite happy for the budget to show a "modest" deficit when output, as now, is depressed.

As far as monetary policy is concerned, the two ½-percentage-point base rate cuts last month while sterling was either at or close to the bottom of the ERM, suggest that the ERM is not the policy strait-jacket that its critics have said. Sterling has been influenced by movements of the dollar as well as the D-Mark, while the fluctuation margins of 6 per cent either side of its DM2.95 central rate have provided some manoeuvring space.

Circumstances will be different, however, if sterling moves into the narrow 2.25 per cent fluctuation band of the ERM and becomes more closely tied to the D-Mark. As the government's stated policy is to move to the narrow EMS band when appropriate, the Budget should give it a chance to explain how such a move could be made compatible with the MTFS.

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UK NEWS

Directors buy out Circle K store chain

A TEAM of five directors at the Circle K convenience store chain in the UK is staging a management buy-out from the company's joint owners, Circle K Corporation, of the US, and News International, the media group run by Rupert Murdoch, writes John Thornhill.

The 230-store chain, which is mainly based in southern England, has an annual turnover of about £150m. No financial details of the buy-out have yet been released.

Mr David Liddle, the managing director, accepted that it was a bold decision to seek a buy-out in the present economic climate, but he added: "Convenience stores are more recession-resistant than most other types of retail. We do not experience the boom the high street enjoys but nor do we experience the bust."

Circle K owns 163 of its convenience stores and licenses an franchisee the rest. The company runs stores at 15 petrol stations in the UK and has plans to expand in the field.

US Circle K Corporation, the UK chain's joint owner, has been plagued by financial difficulties and has been operating under protection of Chapter 11 of the US Federal Bankruptcy code since last May.

Former Parrot chief executive acquitted

MR Frank Peters, former chief executive of Parrot, the failed floppy disk maker, was acquitted on Saturday, after a four-week trial, of two counts of forgery.

The Chicago lawyer and businessman pleaded not guilty to forging extracts of the company's board meeting in order to induce Northern Trust Company, the British offshoot of an American bank, to guarantee a \$2.5m European Coal and Steel Community loan to Parrot.

The judge had directed the jury to find Mr Peters not guilty of the first count after a handwriting expert last week pointed to significant differences between the signature on the document and Mr Peters' signature.

The jury reached its verdict on Saturday after deliberating for more than eight hours and being sent to a hotel on Friday night.

Power sale hopes

THE \$600m public offer of shares in National Power and PowerGen, the two electricity generators, which closes on Wednesday, had attracted 120,000 applications by the weekend.

Only about half the forms have been analysed but on that basis the average application was for 640 shares worth £1,120 on a fully-paid basis.

The total number of applications doubled in the 24 hours before the latest tally was taken on Saturday.

Nuclear power plans criticised

By David Thomas, Resources Editor

THE government should not build new nuclear power stations, says a critical report on nuclear energy published today by the Adam Smith Institute, a right-wing think-tank.

It marks a significant change of view for the institute, which until now has sided with most right-wing groups in firmly supporting nuclear power.

The institute says the existence of state-owned nuclear power companies will distort the newly privatised UK electricity market. It is sceptical about the economic justification for more stations. "No matter how the environmental or safety arguments stack up, the institute now sees them as overwhelmed by the absurdity of the economic case for nuclear power," it says.

The government was forced to set up two state-owned companies, Nuclear Electric and Scottish Nuclear, to run the nuclear stations after the attempt to privatise them collapsed in 1989.

The report says the companies should not build stations but should be restricted to running existing nuclear plants. That would bring automatic privatisation of state ownership of nuclear power over the next 15 years as stations close, says the report, by Professor Colin Robinson, an energy economist at Surrey University.

The government should hand over economic decisions

Major thought to be ready to abandon poll tax

By Philip Stephens, Political Editor

A PLEDGE by Mr John Major that the government would offer local authorities a "sustainable" system of finance for the 1990s has reinforced expectations in Whitehall that the prime minister is set to abandon the poll tax. The present system, however, looks likely to remain for another two years.

He also foreshadowed a significant shake-up of the structure of local government, with a hint that provincial towns would be allowed to opt for independent "county borough" status. That would erode, although

not abolish, the present county tier of local government.

His comments to a conference of Conservative local government activists came amid strong hints from ministers that the government's review had yet to agree on an alternative system of local taxation. The ministers also indicated that, whatever the outcome of the review, the poll tax charge would remain in place for another two years because of the time needed to push new legislation through parliament.

Leaks last month that Mr Michael

Heseltine, the Environment Secretary, was advocating a return to a modification of the rating system have complicated the government's task by angering a vocal group of right-wing Tory MPs.

Whitehall insiders insist, however, that a return to some form of property tax still appears inevitable. An official with close links to the review said: "One thing is certain, the poll tax is not sustainable."

That view was reinforced when Mr Michael Portillo, the minister with special responsibility for the poll

tax, dropped from his speech previous statements that the government was determined to keep the principle that every adult should contribute to the cost of local services.

Speaking at the same conference as the prime minister, Mr Heseltine sought to reduce the pressure for an early announcement with repeated statements that he would not be "rushed" into decisions. He is committed to producing an outline of the review's conclusions in time for the campaign for the May 2 local elections, but remains uncertain about

the extent of agreement he can secure in the Cabinet by then.

Privately, ministers acknowledge that the options - ranging from a straight return to the rates to further changes to the poll tax - have all been examined exhaustively. The difficulty is each would create a new set of "losers".

One minister said there were strong minorities in the Conservative party both for retaining a modified poll tax and for returning to the rates. That implied that Mr Major would have to exercise "political

leadership" to swing support behind the option he chose. Both the prime minister and Mr Kenneth Clarke, the education secretary, again ruled out the wholesale transfer of education funding to central government.

The damaging impact of the poll tax on the government's electoral prospects is expected to be underlined again on Thursday by a drop in Tory support in the Ribbles Valley by-election. The party expects its majority to fall from more than 19,000 at the last general election to between 5,000 and 10,000.

Scottish Tories are caught on the rebound

James Buxton says some Conservatives think community charge abolition is suicidal

THE prospect that the poll tax may be abolished is increasingly likely, is causing alarm in some quarters in Scotland.

Most obviously affected is the Conservative party, whose Scottish Office ministerial team rode over intense opposition to introduce the community charge in 1989, a year earlier than England and Wales. The party would not only lose face if the poll tax were abolished but might have to face the prospect of something akin to the hated rating system was on the way back.

Council officials, who have never enjoyed implementing the poll tax, are also worried. They fear an enormous increase in already high levels of non-payment as people realise that the community charge is to be abolished and that the incoming system may cost them less.

Non-payment may shortly take a new turn in Scotland as a new class of non-payers makes its debut. They are people, many of them Conservative voters, who are willing to pay the bulk of their poll tax but say they will refuse to pay the surcharge many councils are imposing to make up for non-collection.

The latest trouble emerged as Scottish local authorities pushed up the average rate for 1991-92 by 29 per cent to £422. In Glasgow, people will pay £435, a rise of £123. Edinburgh will again have the highest poll tax in Scotland, at £584, a jump of 35 per cent.

How is it ministers and some poll tax payers are asking, that councils have put up their charge by so much more than the rate of inflation, especially since the Scottish Office gave them a 10.4 per cent increase in their revenue support grant?

One reason is that many regional councils held down poll tax increases in the present financial year because of the regional elections last May - evidence, advocates of the community charge say, that the system does act as a brake on council spending. "You can only use your reserves to do this once," says Mr Albert Tait, of the Convention of Scottish Local Authorities (Cosla).

Another reason is the gearing mechanism of the system.

The poll tax in Scotland meets only about 20 per cent of local authority revenue, with the rest coming from central government and business rates, now fixed by the government. Because that 20 per cent is the only flexible part of their revenue, a 1 per cent rise in spending requires a 5 per cent increase in poll tax.

Even so, some councils, including the biggest, have made some cuts in their budgets for next year.

Much of the increase in poll tax is due to non-collection, especially in the central belt of the country. In Edinburgh, 566 out of the £146 increase in the



Douglas Mason (above) is a tortured man as he contemplates the possible ruin of the community charge the blueprint of which he laid down in a 1984 pamphlet for the Adam Smith Institute, the free market think-tank.

Mr Mason is a rather nervous 49-year-old political researcher who lives in Glenrothes, Fife. He believes the community charge in Scotland is now "accepted more than it was a year ago, in a grumbling sort of way" and can see no reason to remove it. Mr Heseltine, he says, has created hopes for a solution to difficulties of local government finance that he cannot fulfil.

Mr Mason has two criticisms of the way the government implemented the poll tax. "First, they went for this crazy rolling register, which wants to know where people are living on every single day of the year. I proposed that people should register in one place each year."

Second, he says, "they have introduced this

incredibly complicated rebate system which they keep altering." He had suggested that instead of the 50 per cent rebate, all people entitled to social security or pensions should be given 100 per cent of the average poll tax level for the country and be expected to pay full poll tax bills.

That way, he says, much bureaucracy would have been avoided, poor people would be conscious of high-spending authorities and those authorities would not be able to argue that their high poll tax levels were of little consequence to the badly off, since the payers were liable for only 20 per cent of the charge.

Non-payment is not the difficulty; it is non-collection, he says. Councils with urban populations, such as Fife, have been almost as effective at collecting the tax as rural ones on the Borders that have achieved 97 per cent collection. "Fife just got on and collected it," he says.

Accounts Commission, which monitors the performance of local government in Scotland, said recently that individual councillors who opposed the poll tax had "created the impression that certain councils may be less likely than others to use their full powers to enforce payment".

At every stage of the recovery procedure, Scottish councils acted much more slowly than many of their English counterparts did a year later, and more slowly than they did when they were levying domestic rates. Only this year did the first Scottish council authorise sheriff officers to seize goods

for sale to cover poll tax debts.

The idea that poll tax payers should refuse to pay the surcharges that arise from non-payment by others is embarrassing the Conservatives. "I sympathise with the anger these people feel," said Mr Struan Stevenson, prospective Tory candidate for Edinburgh South, "but it's absolutely futile. It plays into the hands of opponents of the charge."

The embarrassment is nothing compared with that which the party would suffer if it had to abandon the poll tax altogether. Mr Ian Lang, now the Scottish secretary, spent much of the past four years justifying the poll tax, which he implemented under Mr Malcolm Rifkind, now the transport secretary.

Mr Allan Stewart, local government minister and staunch advocate of the poll tax, said last week it would be "virtually impossible" to try and defend a straight return of rates to Scottish Conservatives.

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Domestic rates were much more resented in Scotland than in England - whereas England shirked regular revaluations, Scotland carried them out religiously. The last time, in 1985, produced an outcry partly because of a big switch in the rates burden from city centres to the outer suburbs where many Tories live.

Not surprisingly Mr Lang, who is working with Mr Michael Heseltine, the environment secretary, in the poll tax review, is widely believed to be taking the review to the last week of improving its "acceptability and effectiveness." He did not elaborate.

If there were a return to domestic rates, he claimed last week, Scots would find themselves facing rates bills 50 per cent higher than before the community charge was brought in, since local authority spending has increased in the meantime. But he ruled out the idea of Scotland's adopting a different solution from England's.

Some Tories are warning that the party would inflict suicidal damage on itself in Scotland if it went back to the rates. Others are less sure. "I think a lot of us realise it's unfair, even though many of us benefit from it, and we should admit it," one Tory said.

Government blamed for charge levels

By Richard Evans

BLAME for the level of next year's poll tax bills is placed on central government today in a report from the Local Government Information Unit.

The unit, which has the backing of trade unions and Labour councils, says it has identified 10 reasons, all outside the control of local authorities, why bills are going up in 1991-92.

It claims that its research demonstrates once again that the government has got its sums wrong and that payers of the community charge will have to make up any shortfall.

Among the reasons given for the higher bills, which are expected to average well over £400 in England and Wales - against the government's target of £380 - is that grant assumptions were based on a collection rate of 100 per cent. Such an assumption, the report says, had always been unrealistic.

The cost of uncollected poll tax and the cost of borrowing to avoid cash flow difficulties will be reflected in next year's bills. They will add about £40 to the average community charge.

The government had also assumed an inflation rate of 7 per cent in setting council spending targets, but inflation was running at 2 per cent when the bills were set. The bill for teachers' pay had

gone up by 8.6 per cent in example.

The true costs of administering the poll tax had not been allowed for. Keeping the register up to date was costing local authorities about £30m a year. In addition to that, collection costs were considerably more than twice those of the rates.

The report also argues that ministers had refused to take account of how councils used their reserves. In consequence, whereas last year many councils used reserves to keep the poll tax down, they would not necessarily be able to do the same again.

One key assumption made by the government was that council spending should rise by 18.9 per cent but the government's "share" of council spending had been increased by only 12.8 per cent. Community charge payers would have to pick up the difference - equivalent to more than £38 for every poll tax payer.

Mr David Blunkett, Opposition local government spokesman, said: "Ministers' fingerprints will be all over next year's poll tax bills."

"They will try to come up with alibis and excuses, but it is quite clear where the guilt lies... When we look at the true picture we can see it is central government which determines local bills and enforces cuts in services."

Birmingham Six appeal begins today

By Robert Rice, Legal Correspondent

THE 16-year ordeal of the Birmingham Six enters its final stage today with the start of the men's second full appeal hearing in less than three years at the Old Bailey in London.

The men's release is now regarded as a formality after the announcement by Sir Allan Green, QC, the director of public prosecutions, last week that the Crown would no longer seek to uphold their convictions as safe and satisfactory.

His announcement came after it was decided that the Crown could no longer rely on the evidence of any of the police officers in the case. Sir Allan had already announced at an earlier preliminary hearing that the Crown would not be relying on the scientific evidence against the men.

However, the judges who will hear the appeal - Lords Justice Lloyd, Farquharson and Mustill - have made clear that it is for the Appeal Court alone to decide whether the men should be freed.

Lord Justice Lloyd said the court had a duty to look at the fresh evidence and decide in the light of it whether the convictions were unsafe or unsatisfactory. The court has indicated that it will want to call witnesses. It is also expected to review what Lord Lane, the Lord Chief Justice, described during the men's 1987 appeal as a "wealth" of circumstantial evidence in the case.

The six - Mr Gerry Hunter, Mr Patrick Hill, Mr Richard McIlkenny, Mr John Walker, Mr Billy Power and Mr Hugh Callaghan - were jailed for life in 1975 for the November 1974 Birmingham pub bombings, in which 21 people were killed.

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Insurers agree terms to speed asbestosis claims

By Richard Lapper

INSURERS in the London market have achieved a significant breakthrough in a dispute with European reinsurers over US claims arising from asbestos-related diseases.

After discussions which have been going on since 1986, an agreement has been reached that centres on the extent and type of information that London market insurers will be asked to supply to reinsurers. That should help speed up the payment of reinsurance claims, according to World Insurance Report, the Financial Times newsletter.

Over the past few years, London insurers have received claims worth many millions of dollars from awards to victims of asbestosis and other asbestos-related diseases, but have mitigated losses by reinsuring some of their exposures. However, direct insurers have been

unhappy with the reluctance of reinsurers to pay up on US asbestos settlements.

Last month, the Asbestos Working Party, a committee representing underwriters at Lloyd's of London and on the London company market, reached agreement with six companies: Munich Re, Cologne Re and Gerling (of Germany), Swiss Re (of Switzerland), NRG (of the Netherlands), and Mercantile and General Re (of the UK).

Meanwhile, the market is also optimistic that the impact of insurance claims arising from the US banking crisis will be less than was first feared. A Lloyd's study group was set up last month to examine the implications for the London market, reflecting increasing concern about the potential size of insurance claims stemming from legal action against

directors, officers, lawyers, accountants and property advisers associated with more than 450 failed savings and loans institutions.

More than 500 lawsuits by the Federal Deposit Insurance Corporation, the US government body that insures bank deposits, are outstanding. In successful, those actions could lead to claims under insurance policies taken out with both US and London insurers.

Initial estimates said claims on London market insurers might amount to as much as \$5bn. Underwriters now say that the estimates are exaggerated, principally because most of the policies affected were written on a claims-made basis (in which a policy can only be claimed upon if the events that will lead to a claim are notified to the insurer during the life of the policy).

gained in the debate over European integration. Yet the replacement of Mrs Margaret Thatcher and German reunification offered the government a new opportunity.

His study concludes that the political implications of monetary union have been exaggerated, undermining the credibility of the government's case for an alternative approach to closer co-operation.

Monetary union would not reduce Britain's status to that of a region in the EC.

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UK NEWS

Telecoms market may grow more competitive

By Hugo Dixon

A SHARP rise in British Telecom's line rental charges may be allowed by the government as part of a deal which would open the UK telecommunications market to much greater competition.

The increase would depend on BT producing other measures to protect poorer residential customers, who would be particularly disadvantaged by higher rental charges.

A deal might also involve the government capping BT's international prices, which are several times higher than costs. The company has criticised this proposal.

Such a deal would resolve the most contentious issue in the government's wide review of the telecommunications market and pave the way for an early announcement of the government's new policy.

It would also remove the remaining obstacle to the privatisation of the government's 49 per cent stake in BT, now worth £5bn.

The review was launched in November to examine whether BT and Mercury Communications, which control the market for fixed line services, should face more competition.

EMPLOYMENT

M and S delays training for graduates

By Michael Smith, Labour Correspondent

MARKS and Spencer has told two-thirds of the final year students promised jobs with the company next September, that it is delaying the start of their employment by a year because of the recession.

The retail group's decision suggests a worsening in the job market for higher education students. M and S is one of the largest recruiters of graduates among UK companies and its courses are among the most prestigious.

Until recently large companies with strong commitments to training have attempted to avoid swingeing cuts in graduate intake numbers in spite of the recession. Some, including British Telecom and British Petroleum have increased targets this year.

Marks and Spencer had already cut this year's intake

to 150 from the unusually high figures of 230 last year and 210 in 1989.

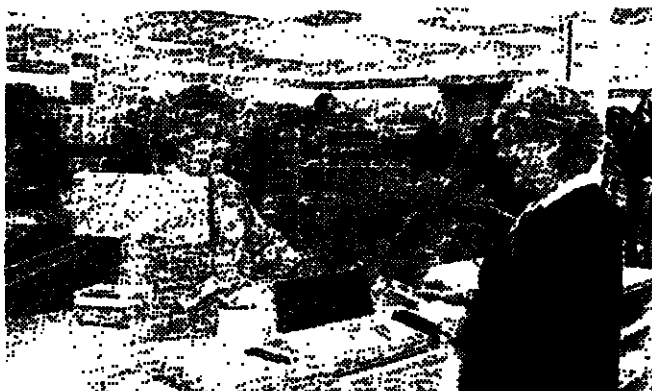
Its latest decision means that only about 50 will start work this year. The remaining 100, who were offered jobs shortly before Christmas, will have to wait until September 1992 before they begin work.

The postponement decision is bound to affect the company's recruitment needs among students presently in their penultimate year at college.

Other companies which expect to cut graduate intake numbers this year include Lloyds Bank, which is taking on only about 100 compared to last year's 150, the Post Office, IBM and Ford.

Decisions by other employers to follow suit would result in increased problems for prospective graduates whose ability to find suitable jobs this year has already been affected by a 5 per cent increase in applicants seeking work.

M and S, whose initiative is



M and S service: new recruits will suffer delay

disclosed in Personnel Today magazine, said yesterday that the postponement had been prompted by "difficult trading conditions".

Staff retention rates were far higher than when graduate intake targets were set. Unless action had been taken, graduates would not have been able to move on quickly to more senior jobs.

The company said that the 100 or so final year students whose employment had been postponed, had been offered £500 *ex-gratia* payments in recognition of the inconvenience caused to them.

There was no doubt that they would be able to start work in September 1992.

M and S said its requirements for graduates in 1989 and 1990 had been exceptional, due to information technology expansion and overseas development needs.

The 150 it had originally planned to start this year was closer to the norm.

Pay deals falling after four years, reports survey

By Michael Smith

FURTHER EVIDENCE of a fall in the average value of pay deals is provided today in an independent survey showing the first fall for four years in the median level of settlements.

Industrial Relations Services, a pay research organisation, says the median (middle) level of agreements in the three months to the end of January

was 9.5 per cent, against 9.8 per cent in the preceding quarter.

IRS's survey also found a decrease in the number of bargaining groups agreeing to deals higher than accepted last year. A quarter of groups are accepting deals lower in value than a year ago, it says.

The IRS survey, based on research

into 1,000 pay deals annually, gives further support to claims by the Confederation of British Industry that pay rises are beginning to fall in value.

However, the fall found by IRS is considerably less marked than that recorded by the CBI, which last week said that the average level was down from 9 per cent at the end of last year

to 8.3 per cent in the first months of 1991.

In addition, Incomes Data Services - another pay research body - says in its latest bulletin that there is no evidence of a generalised downturn in settlement levels although it notes a growing diversity in settlements. Editorial comment, Page 12

Citicorp reaches £1m settlement over swaps

By Stephen Fidler, Euromarkets Correspondent

A WELSH COUNCIL has paid a US bank more than £1m in an out-of-court settlement to unwind financial transactions ruled illegal this year by the House of Lords.

The move could pave the way for deals involving other local authorities that engaged in similar transactions, some of which have had dozens of writs issued against them by banks.

The settlement, between Ogwr Borough Council and Citicorp Investment Bank, came ahead of an expected court hearing this week and is the first to follow the Lords' ruling. This stated that local authorities were going beyond their powers when they entered into swap transactions, and the swap contracts were therefore not valid in law.

Swaps are exchanges of interest rate obligations, usually of floating-rate for fixed-rate liabilities.

The issue of local authority participation in the swaps market came before the courts after some councils, most notably the London Borough of Hammersmith and Fulham, made losses running into hundreds of millions of pounds on their swap transactions.

The settlement between Ogwr, one of the councils most heavily involved in the swaps market, and Citicorp unwound

all swap agreements between them. Most were made in 1987. The deal included full repayment of net principal payments on both open and matured contracts, and a partial payment of interest.

Other bank claims against Ogwr, which covers part of Mid Glamorgan, are likely to raise the council's total bill.

A complex web of legal claims are still outstanding. Some local authorities have outstanding claims against banks and as well as against other councils, some of which acted as brokers in swaps transactions.

Prospects that the courts will be flooded with litigation following the Lords' ruling have raised expectations among banks and councils that the government will intervene, possibly to validate the transactions retrospectively.

In a statement, Citicorp said its settlement with Ogwr was based "on the pragmatic and commercial reality of the law" following the Lords' judgement. However, this process "is arbitrary in its effects and does not represent a satisfactory solution either for local authorities or banks."

It said it would continue to pursue vigorously settlement with other councils and has issued writs on a further eight local authorities.

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

LEGAL NOTICES

DAVID HENNINGSON (NICKNOMAS)
LIMITED (IN RECEIVERSHIP)

NOTICE IS HEREBY GIVEN, pursuant to section 460 of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at Cork City, Agent Plaza, Fortney Road, Republic of Ireland, at 10.00 on Wednesday, 13 March 1991 for the purpose of having before it a copy of the report prepared by the Administrative Receivers under section 46 of the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors' committees by or under the Act.

A proxy form is sent herewith, creditors whose claims are wholly secured are not entitled to attend or be represented at the meeting. Other creditors are only entitled to vote if:

- they have delivered to me at the address shown below, no later than 12.00 hours on Tuesday, 12 March 1991, written details of the debts they claim to be due to them from the company, and the claim has been duly admitted under the provisions of Rule 5.11 of the Insolvency Rules 1986; and
- there has been lodged with me any proxy which the creditor intends to be used on his behalf.

Please note that the original proxy signed by or on behalf of the creditor must be lodged at the address mentioned; photocopies (including telex copies) are not acceptable.

Date: 26 March 1991

N. J. Vought

Joint Administrative Receiver

Address to which proxies should be delivered:
N. J. Vought
Cork City
9 Greyfriars Road
Reading, Berks RG1 1JG

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LIMITED - FORMERLY HUGHES
BRENNAN
(UK) LIMITED

Registered number: 206696
Former company name(s): Hughes Brennan Publishing (UK) Limited - Hughes Brennan
Nature of business: Publishing Company
Trade classification: 10
Date of appointment of joint administrative receivers: 22 February 1991
Name of person appointing the joint administrative receivers: National Westminster Bank PLC
JOHN FREDERICK POWELL and DAVID JOHN CORNEY
Joint Administrative Receivers
(Office holder nos 249 and 1989) of Cork City, 43 Temple Row, Birmingham B2 5JT

HUGHES BRENNAN PUBLISHING
COMPANY LIMITED

Hughes Brennan Publishing (UK) Limited
Nature of business: Publishing Company
Trade classification: 10
Date of appointment of joint administrative receivers: 22 February 1991
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JOHN FREDERICK POWELL and DAVID JOHN CORNEY
Joint Administrative Receivers
(Office holder nos 249 and 1989) of Cork City, 43 Temple Row, Birmingham B2 5JT

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FT SURVEYS

السنة الأولى

Corporate renewal

The trick is to make even the bad times good

Christopher Lorenz questions why ICI has waited for a crisis before taking steps to revitalise itself



Sir Denys Henderson: "People who are good at managing in expansionary phases aren't necessarily good in recession"

other words, Henderson is giving a touch on the ICI tiller. But on the organisational front he is providing a very sharp course correction.

At a time when most large companies around the world, from IBM to BP, are making considerable efforts to decentralise control over the strategies and (to some extent) the finances, ICI has felt forced to take a step in the opposite direction.

Though Sir Denys stresses that "we operate a very decentralised manage-

ment system," he adds in the same breath that his top executive team's "contacts and contracts with the chief executives of the businesses haven't been adequate".

For one thing, the business chief executives "haven't been aware enough of what the group was doing," in terms of such activities as research and development, and expansion in regions around the world. Nor have they had sufficient influence over such sensitive issues as corporate overheads in large

territories such as North America.

More seriously still, Sir Denys says he and his eight-strong executive team (which has now been enlarged to nine) "haven't been in touch enough with them (the business heads) to know what was happening".

The executive team, which with eight non-executives constitutes the ICI board, was especially thrown last summer by the sudden slump in the performance of many of the group's businesses. This came hard on the heels of an episode the previous November, when business heads were allowed to continue working to profit and investment budgets which Sir Denys's instincts, and the opinions of several top colleagues, suggested were no longer realistic.

"We did cut back, but I wish we'd tightened further. The problems were much bigger than we thought," Henderson admits ruefully. To an organisation as proud of its financial control as ICI, the fact that every other company in Britain made the same mistake - or worse - is no excuse whatever.

In trying to explain the lapse, Sir Denys says the dilemma of how far he should have trusted the judgment of his business heads in late 1989 is underlined by the fact that from 1984 right through to 1988 they had all delivered on budget. But, as he admits, "people who are good at managing in expansionary phases aren't necessarily good in recession".

Rather than necessarily changing such managers, the thing to do is to "reorientate" them, he says. Hence the new emphasis, as a confidential company document puts it, on holding the business chief executives much more accountable for "delivering the contract for strategic objectives and profit and cash budgets".

Hence also the creation of an extra management control grouping - again in contrast to the rampant dismembering of committees at the likes of IBM and BP - in the form of a "performance and policy committee".

Meeting every three months just before ICI's quarterly results are declared, this body of about 20 people will comprise the executive team, the business heads and a few other top managers. It will have a two-way function: monitoring individual business and territorial performance, and allowing business heads to contribute to the executive team's thinking and policy formation.

At the same time, ICI's practice in recent years of reducing the number of its businesses by combining several of them is being continued: from 14 a few years ago, last week's move cut their number (and that of their chief executives) from nine to seven. In the current corporate atmosphere, that should provide tighter accountability.

ICI is clearly bent, of immediate necessity, on being a more demanding "parent" to its constituent businesses. But whether that will help them become more fleet-footed, and more capable of change without yet another crisis, is at best an even bet.

A strategy for Europe

Why it's horses for courses at Cadbury Schweppes

By Clay Harris

Cadbury Schweppes does not have a strategy for Europe. It has two one for confectionery and one for soft drinks.

As European companies prepare for the post-1992 unified market, the UK group amply illustrates the principle of horses for courses. Its contrasting approaches are determined by several factors: the nature of the products, the shape of the competition and the structure of each national market.

In soft drinks, at least, the company's strategy is beginning to pay dividends. "Schweppes has been remarkably successful at building a European operation," says David Lang, food analyst with London stockbroker Henderson Crosthwaite.

The strategy is based primarily on creating sufficient volume to justify investment in high-speed packaging plants. "Bottling is all about generating more volume for your brands," says James Schadt, president of Cadbury Beverages.

To do this requires achieving sufficient scale in distribution, the rationale behind Cadbury's recent joint venture with Apollinaris Brunnens, the German mineral water company.

The company is also keeping its head down in the cola wars. Only in parts of Spain is there a Schweppes brand cola.

Coke dominates the European carbonated drinks market, with a share approaching 45 per cent and growing each year. Pepsi, by contrast, is only now recovering from a shake-up in its franchise arrangements in a number of countries in the 1980s.

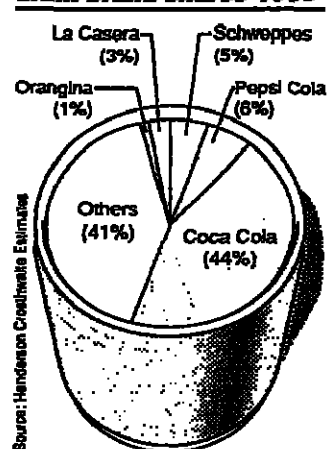
Although it competes with both to slake European thirsts, Schweppes emphasises a broader market for "refreshment beverages", including mineral water and fruit drinks.

In France alone, it has quadrupled its market share to 16 per cent in seven years through a steady accretion. Schweppes started with 4 per cent and no bottling plants.

It bought its bottler, and added another 1 per cent share when it bought Canada Dry and terminated a bottling agreement with BSN.

The acquisition of Crush in the US added Gini, a carbonated lemon drink with another 3 to 4 per cent of the French market. Finally, Cadbury acquired Perrier's soft-drink activities centred on Oasis, which has 8 per cent. After rationalisation, the company will have four

Western European soft drink brand shares 1990



French bottling plants.

In Spain, the pattern was different. Progressively disengaging itself from Pepsi, Schweppes bought Chirisa, a soft drinks and fruit juices manufacturer. It is now building a £20m canning plant at Logroño which will have sufficient capacity to supply all of Iberia and some of southern France.

It is combining two global brands, Schweppes and Canada Dry, with national names which will rarely cross borders, although Gini is being introduced this month in the UK. But some

reticence was apparent when real Tri-Narajans in Spain and Oasis in France are identical orange drinks. In confectionery, by contrast, national differences are more entrenched, as

chocolate, which has a lower cocoa butter content than that of continental rivals, is also very much a minority taste outside the UK.

International brands like Mars Bar and Rowntree's KitKat are exceptions. Cadbury has yet to find its standard-bearer.

"It's very hard to change well-established tastes and preferences and unhorse national brands," comments Lang.

As a result, Cadbury's strategy in confectionery is still far more piecemeal. Since 1987, it has bought Poulain, a French specialist in moulded plain chocolate and powdered chocolate drinks, and Hueso, a Spanish maker of biscuit-based confectionery and sugar confectionery.

The acquisition of Basset Foods in 1989 added Pam Frisia, a Dutch sugar confectioner, and a distribution joint venture in Germany. But these companies are a boxed assortment rather than a continental network brimming with obvious synergy.

Cadbury, nevertheless, has begun to look across frontiers, according to Chris Milburn, corporate communications director. "Poulain is becoming the moulded chocolate production centre for Europe. It's now supplying chocolate into Spain."

The Imagine brand of liquor chocolates made in Poulain's Blois factory was launched in Britain last Christmas, and Cadbury's Silk, a moulded chocolate filled with strawberry mousse, was researched for the UK market but made in France.

Fram Frisia supplies sugar confectionery throughout northern Europe, while Hueso has responsibility for southern Europe. Responder, the Spanish company's marketed sweet, has been launched as Stop-Ton in France.

Cadbury may launch a pan-European confectionery brand someday but it is in no hurry, according to Milburn. "We're not going to put large sums of money into an uphill battle to force that through on an unnatural time-scale."

LEGAL COLUMN

What law firms think the well trained solicitor should know

By Robert Rice, Legal Correspondent

WHAT DO law firms want their trainee solicitors to know by the start of their training contract, or articles, as the period of apprenticeship used to be known?

You might think that the College of Law, and the polytechnics that teach the Law Society's final examination course ought to know the answer already. In fairness, they probably do, but the question has become all the more important recently in the light of the proposed changes to the Part II examination system.

The Law Society's Final Examination is due to be held for the last time in the summer of 1993. A new Legal Practice Course will begin the following September. The precise details have yet to be decided but a number of general changes in emphasis are clear.

The course will be skills-based. Today's solicitors need to be equipped with the basic skills of research, drafting, interviewing, negotiation and advocacy to do the job.

The society will no longer set and administer the final examination. The course will have a variety of examination and assessment methods and success will no longer depend on a centrally set exam at the end.

The course will include options requiring a review of the list of compulsory subjects introduced in 1979. Greater flexibility will be needed, with compulsory subjects kept to a minimum and students able to opt for subjects related to general practice or commercial practice, depending on their chosen career path.

Law firm priorities for areas of practice covered by the solicitors' vocational training course

Subject area	First %	Second %
Civil litigation	96.88	3.12
Business and commercial	89.12	10.88
Commercial conveyancing	83.63	16.37
Revenue law	49.09	47.59
European law	48.74	34.13
Residential conveyancing	26.14	48.33
Wills and probate	27.03	63.92
Family law	24.67	23.30
Accounts	20.41	58.63
Employment law	18.17	81.83
Criminal litigation	9.27	17.44
Consumer law	4.46	80.82
Welfare law	0.44	7.56

Law firms were asked to indicate priority areas for a training course based on their own needs. They were asked to indicate five areas of first priority only and five areas of second priority.

It is important therefore for the College of Law and the polytechnics that teach what law firms are looking for before they settle the nature of the courses they offer.

The College of Law, which has four branches - at Guildford, Chester, Lancaster Gate and York - decided to find out last summer, and the results of a survey of 1,000 law firms in England and Wales by Mr Robert Hill, the college's director of research, has just been published.

All types of firm were covered, including all the firms in "The Lawyer" magazine's top 100 by size. The overall response rate to the survey was 60 per cent. But of the top 50 firms in "The Lawyer" top 100, 45 replied - a response rate of 90 per cent. In the top 100 as a whole, the response rate was 74 per cent.

Just 13.4 per cent of respondents employed more than 10 trainee solicitors, whereas 16.5

per cent had only one trainee. The majority, 74.8 per cent, had five or fewer trainees. The total number of trainees employed by the firms responding was 3,278.

The initial reaction to the results of the survey is that the British are becoming an increasingly litigious nation.

It is important for the College of Law and the polytechnics to know what law firms look for

The vast majority of firms, some 96 per cent, regard civil litigation - encompassing the law of evidence and county and High Court procedures - as a first priority.

Mr Hill said: "It is remarkable that, prior to 1979, solicitors received no formal training whatsoever in a subject which is now their most important area of practice."

However, it should perhaps be pointed out that the result may have been influenced by the timing of the survey. By summer last year, the legal profession was experiencing one of the biggest surges in litigation for 10 years as the early effects of the economic downturn began to show. Demand for litigation solicitors was at an all-time high.

The Centre for Interfirm Comparison, which conducts a performance assessment project among more than 200 law firms, reports record growth in

litigation right across England and Wales for the 1989-90 financial year.

In Wales and the west of England, for example, litigation grew on average by 30 per cent last year. In London, the small-to-medium-sized firms achieved an average growth of 30 per cent and the medium-to-large firms experienced an average 43 per cent growth in litigation.

It seems possible therefore that, had the survey been carried out at another time, the law firms' priorities might have been different.

A close second came business law (89 per cent of the firms thought it a first priority subject) and commercial conveyancing (83 per cent), with residential conveyancing coming far behind with 28 per cent.

Mr Hill says the decline in the importance of residential conveyancing cannot be entirely attributed to the present recession and the depressed housing market.

The trend began about 10 years ago with the opening up of the conveyancing market. Increased price competition among solicitors and the end of the ban on solicitor advertising.

That caused many firms to diversify, so that residential conveyancing no longer forms such a large part of solicitors' income as formerly.

There is a continuing demand for training in family law (a reflection perhaps of Britain's increasing divorce rate) even among the larger commercial law firms. Among that group there is also a strong requirement for training in revenue law and European law.

Overall, it seems that the first priorities for law firms are for their trainees to be trained in civil litigation, business law, commercial conveyancing, revenue law and European law.

That compares with the Law Society's list of compulsory subjects for the new Legal Practice Course of civil litigation, business law, conveyancing, wills and probate and criminal litigation.

The research makes clear to the college and the polytechnics which optional subjects they will have to offer if they are to meet the requirements of the majority of law firms.

INVITATION FOR BIDS (IFB)

Date of issuance: 14.3.1991
Loan No: 2602 TU
Order No: ISB - RH/14
Bid Submission
Date: 25.4.1991

1. The TURKISH ELECTRICITY AUTHORITY (TEA) has received a loan from the Power System Operation Assistance Project Fund of the World Bank (Loan No: 2602 - TU) in various currencies towards the cost of Thermal Power Plants Rehabilitation Project and it is intended that part of the proceeds of this loan will be applied to eligible payments under the Contract(s) for which this invitation for Bids is issued.

2. The TURKISH ELECTRICITY AUTHORITY (TEA) now invites sealed Bids from eligible Bidders for furnishing of Drum level indicators for Seyhan, Soma B and Yatağan Power Plants.

3. Interested eligible Bidders may obtain further information from and inspect the Bidding Documents at the Office of:

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Santaller Isletme ve Bakim
Mudurlugu
Inonu Bulvarı No: 27 Kat: 14
Bakievler - Son Durak
Ankara - TURKEY
Phone: (90) (4) 2228867
Telex: 42245 tek tr
Fax: 90-4-2138870

4. A complete set of Bidding Documents may be purchased by any interested eligible Bidder on the submission of a written application to the TURKISH ELECTRICITY AUTHORITY
General Management
Tekele ve Bakin Dairesi
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Inonu Bulvarı No: 27 Kat: 1
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and upon payment of a non-refundable fee of 110 US\$ or 350,000TL at the following address:

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Those Bids submitted by the Bidders who did not purchase the Bidding Document shall be rejected.

5. All Bids must be accompanied by a Bid Security of not less than 3% (three percent) of the Bid price and must be delivered to the following address:

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on or before 12.00 hours on 25.4.1991 and Bids will be opened immediately thereafter.

Bids will be accepted for the total quantity but no bid will be for any lesser number of units than specified

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DUNFERMLINE DISTRICT COUNCIL HOUSING AND PROPERTY SERVICES REPLACEMENT OF I.T. HARDWARE

Dunfermline District Council intends to replace a PC-based Mini Computer. In line with the Council's IT Strategy we wish to move towards Open Systems, but maintaining our investment in the current system. We invite suppliers to register their interest with a view to submission of a future tender.

The outline requirements for the replacement hardware are as follows:

- Support REALITY operating system
- Run existing REALITY suites of programmes (Housing Repairs System, Housing Database, Housing Allocations System)
- Support PC (MS DOS) and network (Novell) integration
- Integrate with standard MS DOS based applications
- Support existing peripheral equipment (McDonnell Douglas sourced terminals; Newbury Data and HP Laserjet printers)

The above is for guidance only, and interested parties are asked to contact either Mr Peter Rajbajda, IT Project Manager (0383 620639) or Mr John Hunter, Deputy Director of Housing (0383 728287) for further details of the required specification.

Formal notice of interest should be lodged with:

The Director of Administration, City Chambers,

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REQUEST FOR INTEREST AND QUALIFICATIONS

The Los Angeles County Transportation Commission (LACTC), in conjunction with the Los Angeles Department of Aviation (LADA) and the California Department of Transportation (CALTRANS), is a group beneficiary referred to as the BUYER Group, plans to issue a Request for Interest and Qualifications (RFIQ) on March 1, 1991 for Vendor/Builder/Financier. Firms having the technical and financial capabilities to fund, design, manufacture, construct, test and deliver an advanced technology transportation system which would operate between 10-3.30 am. Daily and top route, the Los Angeles International Airport and the Palmdale Regional Airport, the airport would generally follow within the freeway rights-of-way of the San Diego Freeway (I-405), the Golden State Freeway (I-5) and the Antelope Valley Freeway (Route 14).

If your firm would like to receive a copy of this RFIQ, please submit a written request to:

George A. Sencik, Project Manager
Los Angeles County Transportation Commission
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THE WEEK AHEAD

ECONOMICS

Market ripples from Gulf peace

FRIDAY'S unemployment data in the US are likely to be the focus of a week in which the financial markets will try to absorb the implications of peace in the Gulf.

The predicted upsurge in business and consumer confidence will not yet be showing through in official statistics, as output and employment are still at recession levels in the UK and the US. The US February unemployment rate is expected to be 6.3 per cent.

However, the costs of reconstructing the Gulf are bound to lift these economies above their currently depressed levels, and begin to have significant effects on the international capital markets.

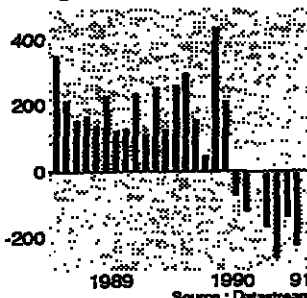
Kuwait alone requires an estimated \$100bn for reconstruction, and a similar amount is likely to be needed for Iraq.

Such estimates are highly preliminary and susceptible to sharp revisions as detailed damage assessments are undertaken.

With Kuwait assets still frozen in the UK and the US, it is not yet clear how it will pay for the reconstruction. Kuwait

US Employment

Civilian labour force changes, non agricultural payrolls ('000)



Source: Department of Labor

might either have to liquidate its asset holdings, or use oil reserves and predicted future oil receipts as collateral for borrowing from banks and governments.

This could add to the upwards pressure on bond yields, causing ripples through the bond markets - particularly if the oil producers act to prevent an expected fall in the oil price as a result of the Gulf peace.

In Japan, the focus will be on the likelihood of the Bank of Japan cutting the discount

rate within the next two months.

It could yet, however, delay any easing until the "shunto" round of pay negotiations is out of the way.

Other notable events and statistics, with median market forecasts from IDEA and MMS international, the financial research companies, in brackets, include:

Today: UK, official reserves for February (20m). Japan, whole sale price index for 2nd 10 days of February (down 0.1 per cent). Canada, leading indicators for January (down 0.3 per cent). US, new home sales for January (down 2.8 per cent). Australia, current account for January (down Aus\$ 1.5bn). Japan, trade balance.

Tomorrow: UK, company liquidity survey for fourth quarter. France, money supply for January (0.2 per cent). Canada, foreign reserves for February (C\$30.2bn). US, factory goods and shipments orders for January (down 0.8 per cent). Japan, Bank of Japan issues quarterly report. Australia, fourth-quarter company profits.

Wednesday: UK, overseas travel and tourism for Decem-

ber, advance energy statistics for January, details of employment, unemployment, earnings, prices and other indicators. US, Federal chairman Mr Alan Greenspan testifies before House Ways and Means Committee on state of the economy, fourth-quarter non-farm productivity. Australia, current account (down Aus\$ 1.5bn).

Thursday: UK, housing starts and completions for January, fourth-quarter house renovations, car registrations for February. US, initial claims, money supply, consumer credit.

Friday: UK, construction output, fourth quarter. Canada, unemployment rate (9.7 per cent) and unemployment growth (down 0.3 per cent). US, unemployment for February (6.3 per cent), non-farm payroll for February (down 107,000), hourly earnings (0.2 per cent). During the week: Germany, manufacturing output for January (0.4 per cent), industrial production for January (0.5 per cent), vacancies for February (7,000), unemployment for February (down 25,000).

Rachel Johnson

UK COMPANIES

A SOMBRE clearing bank results season concludes tomorrow with Midland Bank, which is likely to report the poorest figures of all. Analysts have widely differing views, ranging from a small profit to a loss of as much as \$100m. Disappointing results from the other clearers last week have inclined the market to expect red ink. If so, Midland's dividend could be under pressure. Although the majority of analysts still expect it to leave the pay-out unchanged, there is a minority view that prudence will force a cut.

For other sectors, the results season picks up steam this week with several large engineering groups revealing the

impact of the growing recession. Rolls-Royce is expected to report on Thursday a 10 to 15 per cent rise in 1990 pre-tax profit compared with the previous year. Analysts are forecasting profits in the range of \$25m to \$35m, up from \$23m in 1989. This year, however, most analysts are expecting profits to dip because of the recessionary commercial airline environment and defence cuts.

TI, the specialist engineering group, reports its full-year results on Thursday, and analysts are expecting a relatively strong performance. Pre-tax profits are forecast at between \$124m and \$128m, compared with \$111.5m in 1989.

GKN reports on Wednesday amid gloom in much of the western motor industry, which is still its main customer. There is still a recovery in the engineering sector will not be reflected in group pre-tax profits, expected to drop to around \$180m from 1989's \$215m.

Ladbroke's preliminary results for 1990, due out on Thursday, will be watched with more than usual interest because of the company's exposure to leisure and retail markets suffering from the Gulf war and recession.

The slow-down in international travel will have hit Ladbroke's Hilton International chain (outside the US).

although occupancy figures may not be as bad as at first feared. The Texas Homecare DIY chain has been discounting heavily to reduce stocks and Ladbroke's betting shops margins have come under pressure. Most analysts expect only marginal growth in pre-tax profits to about \$310m.

On Wednesday, Cadbury Schweppes is expected to report pre-tax profits of \$280m for 1990, the first year it has used average exchange rates. The related figure for 1989 was \$244.3m.

In another hot summer, the company should have gained more on soft drink sales than it lost on depressed appetites for chocolate.

UK COMPANIES

TODAY

COMPANY MEETINGS:

Barr (HAGS), 1306.

Gallowgate, Glasgow, 11.00.

Granada Group, Grovesnor House Hotel, 86, Park Lane, W., 11.30.

SEP Industrial Hldgs., Institute of Directors, 116, Pall Mall, SW, 10.00.

Treat, Angel Hotel, Angel Hill, Bury St Edmunds, Suffolk, 12.00.

United Scientific Hldgs., Abraham Lincoln Rooms, Savoy Hotel, WC, 12.15.

BOARD MEETINGS:

ASW Hldgs.

Grepps

Life Sciences Int.

Lillehall

Microvisac

Persimmon

Ransomes

Reece

Serco

Solent Water 8.7p

Suter

Torday & Carlisle

Unidare

Wattmoughs

Wyevalle Garden Centres

Wymore

Yieldwell

Yorkshire Water 5.5p

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PARLIAMENTARY DIARY

TODAY

Commons: Motion on Renewal

of Prevention of Terrorism (Temporary Provisions) Act.

Census Confidentiality Bill and Overseas Superannuation Bill, remaining stages. Debate on EC documents relating to aid for the Soviet Union and Eastern Europe.

Lords: Debate on EC report on the railways. Education (Amendments) Bill, second reading.

Select Committee: Public accounts - subject, foreign and Commonwealth accounts. Witnesses: FCO officials (Room 15, 4.30pm).

TOMORROW

Commons: New Roads and

Streets Bill, second reading. Motion on sea fishing regulations.

Lords: Community Charges (Substitute Setting) Bill, Committee. Motion on Prevention of Terrorism (Temporary Provisions) Act. Representation of the People Bill, second reading. Question on social infrastructure in Wales.

Select committee: social security subject, changes in maintenance. Witnesses: Tony Newton, Social Services

Secretary, and colleagues (Room 15, 10.30am).

Committees on private opposed Bills: Heathrow Express Railway Bill (Room 5, 10.30am); London Underground Bill (Room 5, 10.30am).

WEDNESDAY

Commons: Northern Ireland Emergency Provisions Bill, remaining stages.

Lords: Debates on transport problems in the south-east and on international refugees. Question on peace and security plans for Middle East.

Select Committee: Environment - subject, landfill waste. Witnesses: Department of Environment officials; Institute of Waste Management (Room 21, 10.30am).

Treasury and Civil Service - subject, international and domestic banking. Witnesses: Lord Alexander, National Westminster Bank chairman and colleagues (Room 17, 10.45am).

Agriculture - subject, animals in transit. Witnesses: John Gummer, Minister for Agriculture

Defence - subject, Trident programme. Witnesses: MoD

officials (Room 16, 10.50am).

Energy - subject, clean coal technology. Witnesses: ABB Power, Babcock Energy, Lurgi (Room 8, 11.00am).

Trade and industry - subject, takeovers and mergers. Witness: Takeover Panel (Room 20, 11.00am).

Defence - subject, the Gulf crisis. Witness: Tom King, Defence Secretary (Grand Committee Room 2.50pm).

Education - subject, reading standards in primary schools. Witness: Kenneth Clarke, Education Secretary (Room 15, 4.15pm).

Employment - subject, training and enterprise councils. Witnesses: David Dickinson, chairman, East London Tec and colleagues (Room 20, 4.15pm).

Environment - subject, beach pollution. Witness: Lancashire County Council (Room 18, 4.15pm).

Health - subject, spending on personal social services. Witnesses: Mersey, North-East Thames South-West Thames and Trent RHAs, NHS Management Executive (Room 21, 4.15pm).

Public accounts - subject, Ulster business. Witnesses: Department

of Economic Development and Department of Health and Social Security (Room 16, 4.15pm).

Transport - subject, European air transport policy. Witnesses: British Midland, Air Europe, British Air Transport Association (Room 17, 4.15pm).

Treasury and Civil Service - subject, Chancellor's Department annual report. Witnesses: Treasury officials (Room 8, 4.30pm).

Committees on private opposed Bills: Heathrow Express Railway Bill (Room 5, 10.30am); London Underground Bill (Room 5, 10.30am).

THURSDAY

Commons: Debate on public enquiry into Piper Alpha disaster.

Lords: Disability Living Allowance and Disability Working Allowance Bill, committee. Motions on Scottish power orders.

Committees on private opposed Bills: Heathrow Express Railway Bill (Room 5, 10.30am); London Underground Bill (Room 5, 10.30am).

FRIDAY

Lords: Private members motions.

TRADE FAIRS, EXHIBITIONS & CONFERENCES

CONFERENCES

MARCH 12 & 13
THE FOOD & DRINK INDUSTRY IN EUROPE
Hest InterContinental, London
Enquiries: Financial Times Conference Organisation
Tel: 071 925 2323
Fax: 071 925 2125

LONDON

MARCH 13
Where are we now on nuclear power? The Conference Forum, London E1. The conference will examine: energy supply & world needs; public perception; financial viability; future of nuclear in UK. Contact: Jill Leigh, Institute of Energy. Tel: 071-580 0008 Fax: 071-580 4420

LONDON

MARCH 13
Researching Mergers & Acquisitions London Business School, London NW1. Speakers from: S G Warburg, LBS; Robson Rhodes, Acquisitions Monthly; Ernst & Young; Broadview Associates. Contact: Yasmin Ganes/Jonathan Eaton, LBS Info Service. Tel: 071-734 2300; Fax: 071 706 1897

LONDON

MARCH 18
REBUILDING KUWAIT. A Briefing for British Businesses. Arranged in assoc. with the DIT and The British Task Force For The Reconstruction of Kuwait. Speakers from both, plus the Kuwaiti Ambassador and the General Manager of the National Bank of Kuwait. Contact: Westminster Management Consultants 0483 740730.

LONDON

MARCH 18
CHANGING JOBS IN A RECESSION. Institute of Directors, London. A hardhitting conference designed to speed up the job changing process for the £35k - £70k executive. Expert speakers on: headhunting, interview skills, networking, CV, understanding the recruiter and the employer. Contact: Chris Kohn, Century Communications. 071-344 8884.

LONDON

MARCH 18 & 19
WORLD PHARMACEUTICALS Hotel Intercontinental, London. Enquiries: Financial Times Conference Organisation. Tel: 071 925 2323 Fax: 071 925 2125

LONDON

MARCH 19
FINANCE FOR TRANSPORT DEVELOPMENT
Principal speaker Rt. Hon. Malcolm Rifkind MP, Sec of State for Transport. London Press Centre, Road, Rail, Airport links, Finance, Design, Development Gain, Cross Subsidy, Construction, Competition. Contact: Frances Quinn 071 537 3773 Fax: 071 537 3293

LONDON

MARCH 21
JAPANESE INVESTMENT IN EUROPE
Convened by The Royal Institute of International Affairs & Sumitomo Life Research Institute. Chatham House, London. Enquiries: RIIA Conference. Tel: 071-930 2233 Fax: 071 839 3593

LONDON

MARCH 19-21
THE LONDON INTERNATIONAL DIRECT MARKETING FAIR
Europe's leading direct marketing show. Wembley Conference and Exhibition Centre, London. For further info on the seminars and exhibition, please call Caroline Blundell, IBIS Information Services on 0727 25309

LONDON

MARCH 20
THE HENLEY CENTRE'S 'Review of Economic and Social Futures - Implications for Planning and Marketing' Conference. The Cavendish Conference Centre, London W1. £295+VAT. Contact: Jacqui Gots, The Henley Centre. Tel: 071 353 9961 Fax: 071 353 2899

LONDON

MARCH 25
Middle East: Managing Risk in the 1990s. Middle East Economic Digest (MEED) and Control Risks Group present a one day conference to discuss the future for international business in the region, long-term and contingency planning and financial risk management and assessment. Royal Garden Hotel, Contact: Sarah Funnell. Tel: 071 404 5513. Fax: 071-430 0337.

LONDON

APRIL 8-9
INTRODUCTION TO M&A IN EUROPE (Training Course) Max 30 attendees. £650+VAT. For further details contact: Acquisitions Monthly. Tel: 071 823 8740

LONDON

APRIL 22 & 23
EUROPEAN SECURITIES MARKETS IN THE 90s Hotel Intercontinental, London. Enquiries: Financial Times Conference Organisation. Tel: 071 925 2323 Fax: 071 925 2125

LONDON

APRIL 9
FINANCE FOR PROPERTY TRANSACTIONS - THE MARKET TODAY
What can be funded? What can be borrowed? With whom, from whom. Cavenish Conference Centre, London W1. Contact: Nova Herbert. Tel: 071 935 2382 Fax: 071 486 7083

LONDON

APRIL 9 - MAY 1
Disaster Recovery Planning
April 9: TJA Annual Conf. (disasters: telecoms). May 1: Interface '91 (disasters: buildings, computers, communications, risk assessment, security, cost justification, legal & insurance issues). Contact: Quadrillect. Tel: 071-242 4141; Fax: 071 404 0258

LONDON

APRIL 10
CORPORATE UNBUNDLING
This major conference will examine both the tax and legal issues associated with unbundling a Corporate Group. The CFS Conference Centre, London W1. Contact: The Registrations Department 0536 204224

LONDON

APRIL 12
IMPORTANT CHANGES TO THE STOCK EXCHANGE LISTING RULES AND THE REQUIREMENTS FOR THE USM THE CFS Conference Centre, London W1. Contact: The Registrations Department 0536 204224

LONDON

APRIL 15-16
VALUING EUROPEAN TARGET COMPANIES. (Training Course). Maximum 30 attendees. £650+VAT. For further details contact: Acquisitions Monthly. Tel: 071 823 8740

LONDON

APRIL 22 & 23
EUROPEAN SECURITIES MARKETS IN THE 90s Hotel Intercontinental, London. Enquiries: Financial Times Conference Organisation. Tel: 071 925 2323 Fax: 071 925 2125

LONDON

MAY 18
THE FUTURE OF FUTURES STUDIES IN THE UK. DAY WORKSHOP. Cost: £35. Contact: Ann King, South Bank Polytechnic Management Centre, Manor House, 58 Clapham Common Northside, London SW4 9RZ. Tel: 071 228 2015 Fax: 071 924 3725

LONDON

APRIL 30
Managing in Recession
This programme will discuss the current economic scenario; and the implications of a recession for marketing strategy; cross border alliances; developing global markets; maintaining quality initiatives; and the personnel issues involved. Contact The Economist Conference Unit. Tel: 071 976 6565

LONDON

MAY 1
Summit Conference. QEII Centre.
A unique gathering of the UK IT industry's top executives, revealing future plans and strategies. Ian McNaught-Davis-Chm. Keynote speaker

ARTS

Reimann's Lear

COLISEUM

English National Opera's season of twentieth-century works includes two recent adaptations of Shakespearean tragedy. Stephen Oliver's *Titus* of Athens receives its world premiere on May 17th, and Arthur Honegger's *Lear* (1978), first staged at the Coliseum two years ago, was revived last Friday. This production by Eike Gramms remains as impressive as I remember it; the opera itself strikes me as even better than it seemed at the time.

Undaunted by the failure of Verdi's and Britten's attempts to set *King Lear*, Reimann and his librettist Claus H. Henneberg have made the play into an effective music drama, although at a high cost to Shakespeare's verse. Edgar's "Men must endure their going hence, even as their coming hither" is flattened in Desmond Clayton's translation of Henneberg's libretto (already modelled on German translations of the original) into "Man must bear both birth and death / with equal patience"; and the telescoping and simplification to which the drama has been subjected causes an initial flutter of alarm. Yet there is no need for Shakespeare's great

poetry in an operatic *Lear*: the music of music must try to substitute for the music of possibilities of ensemble singing, in which different points of view are presented simultaneously, are there to make up the loss of dramatic sophistication and development.

Henneberg's libretto sets up a large ensemble at the end of the first scene, and allows for the playing of the second, third and fourth scenes of the second of the opera's two parts to be enacted simultaneously. Reimann's music secures the success of these stratagems, and everywhere penetrates the drama with its own peculiar violence and bleakness. Using a restricted range of modernist gestures - Varese-like snarls and volleys of brass, relentlessly pounding drums, densely clustered string writing - but doing so with absolute musical consistency, Reimann's score has a lethal force. It must be one of the most severely dissonant ever written, yet the vocal lines - fascinatingly diverse in character - are rarely obscured by musical commotion. There are thin passages in the gentler scenes of the second part when one feels

that Reimann's score has little to offer beyond brutalism; then one remembers the marvellous quiet lyricism of the interlude after the storm scene, a long arcing melody for flutes and throbbing lower strings.

However, it is the subtle brutality, the metallic pessimism of the music that give Reimann's vision of the play its special value. Under Paul Daniel's direction the Coliseum orchestra brought out the score's meticulous detail and limitless ferocity; and the production made painfully vivid the world of thuggery and sordor that the music ever seems to postulate: Gloucester's blinding was appalling. The adjustable plankie platforms of Eberhard Weidner's set once again made for a truly earth-shattering storm scene. Maria Moll as Regan, Richard Angas as Gloucester and Jeffrey Lawton as Edmund were welcome newcomers to the cast. Phyllis Cannan and Rosa Mannion repeated their distinguished roles as respectively Cordelia and Cordelia. Christopher Robson was again superb as Edgar, and Monte Jaffe towering in the title role.

Paul Driver

Monte Jaffe and Richard Angas in *Lear*.

Simpson at 70

WIGMORE HALL

The composer Robert Simpson turned 70 on Saturday, and the Coull Quartet offered the first of three programmes to mark the occasion. It is perhaps a deliberate gesture that apart from Simpson himself, no composer later than Dvorak is represented in the series. This time it was the latter's "American" Quartet, op 96 in F, that preceded Simpson's Viola Quintet and followed Haydn's op 33 no 5.

The Coull delivered their Haydn with grace, if not with the full measure of puckishness that its last movements might seem to imply. The Largo was confidently warm. Their Dvorak had plenty of verbal charm and openness; good singing lines, clear and well-differentiated colours - no hint of the inflation which can spoil this appealingly unpretentious piece.

Though Simpson's programme-note for his 1987 Quintet billed it as a continuous thirty minutes long, it took the Coull thirty-seven, and their tempo seemed perfectly natural. They had Roger Bigley, formerly of the Lindsay Quartet, as their excellent second violin. It is a disservice, and wholly characteristic, switching on Radio 3 when I got home, I

realised in no more than three seconds that another Simpson quartet was in progress.

The Quintet pursues one of those self-conscious ground-plans that Simpson likes to cultivate. Here, it is a graded sequence of ever more elaborate and Vivace material (with common roots that become clearer as the piece progresses). Bursts of the quick music are insinuated into the slow, little by little, until after twenty minutes the "Vivace" takes over completely for a sustained, intense climax; then the process is reversed, and the Quintet reaches a broad close with the transformed Andante.

From the start there is a great deal of *fugato* writing, in which most of the counterpoint and well-differentiated colours - no hint of the inflation which can spoil this appealingly unpretentious piece.

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David Murray

Stuttgart Philharmonic Orchestra

BARBICAN HALL

It would seem that the Barbican is becoming the favoured venue for all but the most prestigious foreign orchestras, such as Berlin and Vienna.

The next two months will see visits by orchestras from Austria, Norway and the Soviet Union, while on Friday last there was an appearance by the Stuttgart Philharmonic Orchestra on its current British tour.

Among the newly-enlarged family of German orchestras, Stuttgart cannot claim to be one of the most prominent. However, on the evidence of this concert it is, at least, a very respectable ensemble. The

strings were adequate, if not on the level of Berlin or Dresden. The balance was good, with wind and brass well in the picture, to a degree they were not when the Leipzig Gewandhaus Orchestra visited this hall last year.

The programme ended with a sturdy account of the D Minor Symphony by Franck. The mix of Gallic lyricism and Germanic theory in this work would seem to suit the players well, and Hanschild led a convincing performance that eschewed the many changes of gear favoured by some French conductors.

Richard Fairman

Lodoiska

LA SCALA, MILAN.

The merest dip into musical history at the time of the French Revolution will throw up the name of Cherubini's *Lodoiska*, first produced in Paris in 1791, a "rescue opera" coming half way in time and style between Gretry's *Richard Coeur de Lion* and *Fidelio*. In Cherubini's native Italy his operas have been better cultivated than in France, where he spent the greater part of his career and to whose musical life, as composer and teacher, he gave so much.

Now La Scala fittingly celebrates the bicentenary of *Lodoiska* with a major production (sponsored by Gruppo Eni), the first in this theatre for 40 years. The opera, conducted by Luca Ronconi, produces in sets by Margherita Palli and costumes by Vera Marzot.

The original French is used, with spoken dialogue. In Cherubini's "heroic comedy" the *Fidelio* situation is reversed: the prisoner is the Polish princess *Lodoiska* captive (not apparently for political reasons) of the wicked Baron Dourlinski. Her devoted admirer Count Floreski (tenor) and his comic squire Varbel

trick their way into the fortress. After various adventures they too are captured. The three of them are set free when Tizkian, chief of some Tartar invaders whom Floreski befriended on the way in, sets fire to the castle.

"Everything about *Lodoiska*", wrote Andrew Porter of a concert performance at Siena in 1976, "the cut of the melodies, the harmonies, the orchestration, is strong and distinct, sharply defined." Cherubini's euphony (he wrote like an angel for voices and for instruments) is shot through with heroic grandeur laced with comic instrumental flourishes and chuckles.

The humour, like everything else, is firmly controlled. The ensembles, clear as daylight and taut with symphonic thrust, are a particular pleasure to follow. A "musicalian" composer possibly, but a major classical master with quite enough vitality to involve a modern opera audience.

In the leisurely first act, Muti and the splendid Scala orchestra were a little reticent on the first night, saving ten-

sion for the final trio in which the heroine is heard calling for help from her tower-prison. For the rest of the evening conductor and players kept a beautifully judged balance between clarity and urgency.

In the trio referred to Mariella Devia's voice rang out with splendid firmness. In the following acts her *Lodoiska* was less commanding. Bernard Lombardo's Floreski, vocally understated, was eclipsed by his squire, the gifted baritone Alessandro Corbelli, the only member of the cast who did justice to the dialogue. Cherubini kept a firm hand on the comedy but he gave the opera's best role to his buffo. The cry to "Pazzo Dourlinski!" music is more varied than William Shnell's trenchant but two-dimensional portrait implied.

As his henchman Altamoras, Mario Lupieri vied with his master in blackness of tone. There was a lively Tizkian from Thomas Moser.

Production and design may be taken together. The sets are based on experiments in perspective explored by architectural theorists from Alberti onwards.

Ronald Crichton

Tatyana Nikolaeva

WIGMORE HALL

Shostakovich completed his 24 Preludes and Fugues for piano op. 87, forty years ago last week, and Miss Nikolaeva has been playing them ever since. Originally with the composer's guidance, in fact; for he tried them out on her as he wrote them, one by one, over four and a half months. With that advantage, and the further advantage of being anyway a superlative musician, she is a magnificent advocate for op. 87. She has just played it in two instalments, last Tuesday and Wednesday, to enraptured Wigmore audiences.

The second dozen of the Preludes and Fugues, which constituted Thursday's banquet, are on the whole gentler than the earlier ones - until the last two pairs, which are properly expansive by way of con-

cluding the whole set. The impression is however of great variety within Shostakovich's rich idiom, at least as rich as in his symphonies. Miss Nikolaeva established that wonderfully, not by wielding sharply different styles of pianism, but by addressing himself so closely to the music that the full character of every piece emerged with the utmost vividness.

If Miss Nikolaeva has that, she also has a quite remarkable piano technique. For all I know, there may be things in Liszt or in Stravinsky's *Petrushka* transcriptions that would tax her, and she doesn't boast, say, Michelangelo's perfectly engineered smoothness. But for making every line sing, in music which is often seriously complicated, her combination of subtlety and sturdy

precision of feeling made a glorious object-lesson.

She was a complete mistress of Shostakovich's quirkier moods, too, which often get free rein in the Preludes, and could therefore administer the surprises and reversals that Shostakovich likes with lively conviction, and not just studied loyalty.

Rather than tease readers by remarking on this and that particular *coup* that they weren't there to hear, I'll point out that the great Nikolaeva performance is also available in an excellent Hyperion set of three CDs (CDA6641/3), and sounds no less rewarding at home. This recording goes immediately on to my short-list of music to follow with intense pleasure late at night along with Fikinsky's Janacek, the

Bartók violin Duos, some Koechlin, certain Bach cantatas...

In fact, until I grew lazy about digging out LPs, Roger Woodward's fine RCA recording of the Preludes and Fugues was on that list for a long time. If I were RCA, I would strike back by re-releasing it on CDs now: the comparison with Nikolaeva would strike further sparks. For this is masterfully wrought music, easily strong enough to permit being turned through different faces by different performers: in some quarters, the idea of Shostakovich turning "neo-classical" and vying with Bach's 48 Preludes and Fugues may be greeted with a sniff, but that's a mistake.

David Murray

SPONSORSHIP

Look to the Future

Last week management consultants KPMG announced that it was devoting virtually all its annual marketing budget to arts sponsorship. It was giving more than £220,000, spread across three years, to create new works for the Tate Gallery, the Royal National Theatre and the English National Opera.

The Tate will be the first to benefit, with a new sculpture commissioned from Anthony Caro destined for the Duveen Galleries. ENO will spend its £75,000 ensuring that its new 1993 opera by Jonathan Harvey will be the best that money can buy, while the RNT will be able to commission a new play for 1992 as well as aid new writers in 1991, thanks to a top up £120,000 from the Business Sponsorship Incentive Scheme.

The initiative is entitled *Future Positive* and was chosen to reflect presumed consultancy qualities like excellence and innovation. Of course it gives KPMG opportunities to entertain guests and to involve its staff, but what best pleased the participants was the fact that all the money goes towards the creation of new artistic work. This is becoming the smart approach to sponsorship.

There can be problems when guests have to sit through a new atonal concerto commissioned by the host company or find adequate words to appreciate a progressive sculpture for the corporate collection. But the success are many, ranging from Mobil's playwriting competition with the Royal Exchange Manchester, to the Digital Dance Awards, which celebrates its fifth anniversary this week with extra incentives, particularly in commissions from choreographers, to the new short operas made possible at Covent Garden from the £100,000 revenue raised by *The Independent* and its readers.

Shell has added a commission to its regular aid for the LSO: London Electricity is funding a concerto for the London Schools Symphony Orchestra which will be created with the composer, probably David Matthews, working with the young musicians; and Christian Saalvesen is responsible for Maxwell-Davies's 4th Symphony, although it had to wait four years for the premiere. BP's recent sculpture competition was one of a myriad examples of companies acquiring a contemporary sculpture to set off new offices - TSB plans a major work for its Birmingham HQ.

Even the arts sponsorships tailor-made by consultants like Kallaway embrace commissions, and the winners of its Prudential Awards and Barclays New Stages must invest their prize money in new works. It will be interesting to see how much of this corporate creation will survive - our city centres will certainly carry the impression of the manifold sculptural commissions, and a corporate art collection is almost *de rigueur* these days. But since much of the money quite rightly goes to young artists, musicians, etc., it has to be bread upon the waters.

ABSA itself is showing the way by paying young poets up to £100 for verses in its annual report. It also commissioned a fanfare for their ABSA awards ceremony but there were too few musicians available to perform it.

The programme for July's Cheltenham Festival is in turmoil following a sponsorship development which would provide the plot to a comic novel. The work of veteran composer

Robert Simpson is to feature prominently, to celebrate his 70th birthday. Simpson is committed socialist and pacifist, a man of upright principles. Imagine his consternation when he discovered that his works would be performed thanks to the sponsorship of British Nuclear Fuels. He has threatened to withdraw them from the Festival and discussions are underway to reach some kind of compromise.

Gordon's Gin, part of Distillers, is keen to change the image of its product, which is still too often linked to bug-eyed Indian colonels and pink-faced PR men. The company is after younger, trendier, drinkers - hence its humorous cinema advertising campaign and now its involvement with the Brighton Festival.

It is putting £50,000 behind the Gordon's Comedy Festival which occupies a prominent slot in the May jamboree. Half the money will go on promoting what will be the biggest comedy wing opera in the UK, including eight premieres and Ken Dodd.

All told, the Brighton Festival has attracted more than £300,000 in commercial sponsorship with American Express and Allied Leicester especially prominent.

The National Gallery was slow to embrace sponsorship but it has certainly made up for lost time. In the summer the £20m endowment, enabling the NG to add to its collection at a time of rising picture prices. And the older galleries are constantly being refurbished, thanks to £1m donations from Walter Annenberg and the Maurice Wolf Foundation.

But perhaps the National Gallery's most remarkable achievement has been to loosen the wallets of the antique trade and the sale-rooms. Sotheby's is funding its photographic department; Christie's is paying for better benches and frames; and the NG's biggest show for years, of Rembrandt, is unveiled next spring, with American Express contributing \$2m to a three-city tour.

There are still companies who support the arts because they enhance the quality of life rather than for any marketing or hospitality spin off. One such is Shell, which invests over £300,000 of its £5m "community" budget on the arts.

One consequence of such worthy giving is that the links tend to put down deep roots - the Shell-LSO Music Scholarship is well into its second decade and is probably the longest continuing arts sponsorship in the UK. Now Scottish Opera has been approached about the possibility of sponsoring its expeditions with small groups of singers to remote villages.

Antony Thorncroft

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Piano recital by Sumiko Nagakura. Tomorrow and Wed: Netherlands Philharmonic Orchestra play Wagenaar, Bruch and Franck. Fri: Nielsen programme with Hauge Residentie Orchestra (8778 3445). Sunday: Dresden Philharmonic. Fri: Franca conducts Orchestra Sinfonica Haydn di Bolzano e Trento in Rossini, Schumann and Beethoven, also Thurs. Fri: Frans Brüggemans conducts Bach (8270 486).

BOLOGNA

Teatro Comunale 21.00 Orpheus Chamber Orchestra play music by Haydn, Mozart, Grieg and Schoenberg (529999).

BERLIN

Komische Oper 19.00 Tom Schilling's production of *Romeo and Juliet*, music by Prokofiev (2292 555). Deutsche Oper 19.30 Il barbiere di Siviglia. Wed: Madama Butterfly. Fri: Il trovatore. Sun: Tristan und Isolde (3410 249). Philharmonie Kammermusiksaal

20.00 Friedrich Gulda is conductor soloist with Berlin Philharmonic Orchestra in piano concertos by Mozart and Gulda, also tomorrow (2614 383).

CHICAGO

Orchestra Hall 19.30 An evening with jazz trumpeter Branford Marsalis, brother of Wynton. Tomorrow: an evening with Victor Borge (435 8666).

COLOGNE

Philharmonie 20.00 Paavo Berglund conducts Sibelius' Fourth Symphony with Gürzenich Orchestra, also Mozart's Sinfonia Concertante for Violin and Viola with Josef Suk and Tabeta Zimmermann. Recital tomorrow. Cologne Radio Symphony Orchestra plays Schnittke's Fifth Symphony (2801). Opernhaus 19.30 Yoko Watanabe sings Madama Butterfly. Fri and Sun: La traviata (221 8400).

GENEVA

Grand Théâtre 20.00 Tony Palmer's production of Peter Grimes conducted by Bruno Bartoletti, with Jan Blahof as Grimes, Ashley Putnam as Ellen and Victor Braun as Balstrode. Also Thurs (212311).

FRANKFURT

Ale Oper 20.00 Christine Schafer sings *Lieder* by Mozart, Reimann, Berg and Brahms, accompanied by Axel Braun. Sun: Ulf Schirmer conducts Verdi's *Requiem* (1340 400). Bockenheimer Depot 19.30

Schiller's Maria Stuart, also Wed to Sun (236061). Jahrhundertheit Hoechst 20.00 Nikolaus Harnoncourt conducts Vienna Symphony Orchestra in Mozart's *Haffner*, Linz and Prague symphonies (3801 240).

LONDON

MUSIC Covent Garden 19.00 Stephen Barlow conducts Die Zauberflöte, with Joan Rodgers as Pamina, Luciana Serra as Queen of the Night, Deon van der Walt as Tamino and Olaf Bar as Papageno, also Thurs and Sat. Tomorrow: Samson et Dalila with Carreras and Baltsa (240 1068). Queen Elizabeth Hall 19.00 Peter Robinson conducts David Freeman's Opera Factory production of *La nozze di Figaro*, sung in English. Repeated Wed (928 8800). Barbican Centre 19.45 Meredith Davies conducts English Sinfonia in Royal Gala Concert, including *Die Meistersinger* by Beethoven, Darius Vaughan Williams. Tomorrow: Mark Wigglesworth conducts BBCSO. Thurs: Maxim Shostakovich conducts LSO. Sun: The Dream of Gerontius (638 8891). THEATRE This week's shows include Peter Hall's production of Shakespeare's Twelfth Night (Playhouse). Silly Cow, Ben Elton's new play about a gossip columnist (Haymarket). Theatre de Complicité's production of *Dürrenmatt's The Visit* (National). Joe Orton's classic black comedy *What the Butler Saw* (Wyndham's). Andrew Lloyd Webber's latest musical *Aspects of Love* (Prince of Wales) and a revival of the classic musical *The King and I*

starring Susan Hampshire (Sadler's Wells). Phone Theatre: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962.

MILAN

Teatro alla Scala 20.00 Recital by Teresa Berganza, with songs by Haydn, Rossini and Schumann. Tomorrow and Thurs: Riccardo Muti conducts Cherubini's *Lodoiska*. Wed, Fri and Sun: Lorin Maazel conducts La Fanciulla del West (7200 3744).

MUNICH

Staatsoper 19.30 Cinderella choreographed by Riccardo Duse, music by Prokofiev. Also Wed. Tomorrow and Fri: Otello. Thurs: Der fliegende Holländer (221316). Philharmonie 20.00 An evening with Steve Reich. Thurs and Fri: Neville Marriner conducts Bavarian Radio Symphony Orchestra (48096 614).

NEW YORK

MUSIC Carnegie Hall 20.00 David Zinman conducts Baltimore Symphony Orchestra in Lou Harrison's Third Symphony, Stravinsky's *Petrushka* and Mozart's Piano Concerto No 14, with Richard Goode. Fri: Alan Titus sings Winterreise. Sat: recital by Maurizio Pollini (247 7800). Metropolitan Opera 20.00 James Conlon conducts *La nozze di Figaro*, with a cast led by Kiri Te Kanawa, Mirella Freni, Frederica von Stade and Samuel Ramey, also Fri. Tomorrow: Nello Santi conducts Luisa Miller, with Luciano Pavarotti as Rodolfo. Wed: Der

Rosenkavalier. Thurs: Katya Kabanova (382 6000). THEATRE This week's shows include Henry IV Parts 1 and 2 directed by JoAnne Akalaitis (Public), the comedian Jackie Mason's one-man show (Neil Simon), Mule Bone, a play with music, written in 1930 during the Harlem Renaissance, with a cast representing the cream of black theatre over the past 20 years (Ethel Barrymore), and Larry Gelbart's *City of Angels*, a jokey musical satire about Hollywood in the 1940s (Virginia). Ticketron (246 0102) answers inquiries and sells tickets.

PARIS

Opéra Bastille 19.30 Myung-whun Chung conducts Andrei Konchalovsky's production of Queen of Spades, decor by Ezio Frigerio, costumes by Franca Squarziapino. The cast includes Vladimir Popov as Hermann, Sergei Leiferkus as Tomsky, Gino Quilico as Yelisey and Regine Crespin as the Countess. Next performances on Thurs and Sat. Runs till March 23 (4001 1616). TNP-Châtelet 19.00 Chamber music by Chausson and Fauré, including La Bonne Chanson sung by Françoise Pollet (4028 2940). Opéra Comique 20.00 Recital of music for saxophone and piano, with Gary Lovie and Kirsten Taylor. Wed to Sun: Paris Opéra Ballet in Coppelia (4288 8883). Comédie Française 20.00 Recital of *Le Mariage de Figaro*. Tomorrow and Sun: Molière's *La Mère coupable*. Wed and Sat: Beaumarchais' *Le Barbier de Séville* (4368 4360).

PRAGUE

This week's events include La traviata at the Smetana Theatre (tonight), Dvorak's *Rusalka* (Thurs and Fri) and *The Devil and Kate* (Sat) conducted by Benjamín Gregor at the National Theatre, Václav Havel's play *The Garden Party* at the Nova Scena (Thurs and Sun), and a programme of Martinu, Ravel and Bernstein with the Prague Symphony Orchestra conducted by Libor Pešek at the Smetana Hall (tomorrow and Wed). Pre-booking at Smetana ticket agency, Wenceslas Square 28.

VIENNA

Staatsoper 20.00 Peter Schaufuss stars in his own production of *La Sylphide*, also Wed. Tomorrow: Bartered Bride. Thurs: Giuseppe Taddei sings Falstaff. Fri: Samson et Dalila with Marjanna Lipovsek and Vladimir Popov as Hermann, Sergei Leiferkus as Tomsky, Gino Quilico as Yelisey and Regine Crespin as the Countess. Next performances on Thurs and Sat. Runs till March 23 (4001 1616). TNP-Châtelet 19.00 Chamber music by Chausson and Fauré, including La Bonne Chanson sung by Françoise Pollet (4028 2940). Opéra Comique 20.00 Recital of music for saxophone and piano, with Gary Lovie and Kirsten Taylor. Wed to Sun: Paris Opéra Ballet in Coppelia (4288 8883). Comédie Française 20.00 Recital of *Le Mariage de Figaro*. Tomorrow and Sun: Molière's *La Mère coupable*. Wed and Sat: Beaumarchais' *Le Barbier de Séville* (4368 4360).

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FINANCIAL TIMES

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Rethinking in Moscow

MOSCOW FACES some hard thinking in the aftermath of the Gulf War. It not only has to define the kind of relationship it wants with its old allies in the region, but also the new relationship it wants with the west.

Over the years more than 50,000 Soviet military specialists made their careers out of training President Saddam Hussein's army, while the defence industry earned upward of \$200 million from arms sales. As the war progressed the pro-Iraq lobby in the Soviet military-industrial establishment made clear its growing displeasure at Soviet support for the US-led alliance, which was destroying the largely Soviet equipped and trained Iraqi army with its high-technology weapons.

The fact that such rumblings were allowed to surface reflect the profound changes which have taken place in domestic Soviet politics since the Gulf crisis began last August.

Soviet support for UN resolutions was forthcoming while Mr Mikhail Gorbachev was still foreign minister. He was part of a Soviet government that included other convinced supporters of radical reforms at home and rapprochement with the west abroad. Since then, Mr Gorbachev and other "liberals" have been dropped and plans for radical market-oriented reforms of the Soviet economy have been shelved. Production is falling against the background of a deepening economic crisis and looming hyperinflation.

Conservative reaction

Perestroika seems to have run its course. Since October President Mikhail Gorbachev has, instead, embarked on a new, more authoritarian form of government based on the pillars of the *ancien régime*. These now making policy are mainly conservatives from the army, the security forces, the party and the military-industrial complex, which has intimate links with all three.

However much they may resent it, the conservatives have to face the fact that the Soviet Union is a diminished superpower, after the collapse of its hegemony over eastern Europe, the demise of the Warsaw Pact, domestic political

turnout, economic decline and a lengthening list of other factors, of which the latest is the defeat of its former key ally in the Middle East.

Marshall Dmitri Yazov, the defence minister, reacted to the failure of Iraq's Soviet-supplied air defences to counter the latest US technology, to smart bombs, by calling for a review of the Soviet Union's own defence. It would be a strategy if this led Moscow to conclude it had to pump scarce resources into the hopeless task of keeping up with western military technology, which bankrupted it in the first place.

Building on goodwill

It would be far more sensible to build on the goodwill earned over the past few years, which was reinforced by early support for the UN-led coalition against Iraq. The Soviet Union should signal its intention to co-operate with the west over the broad spectrum of issues from Middle East security to arms control, economic co-operation and human rights.

It was this policy of reform and co-operation abroad which gained western support for Mr Gorbachev and perestroika in the first place; such support is now needed more than ever. The west wants to help the Soviet Union help itself become a modern, prosperous and peaceful country, as Mr John Major will reassure Mr Gorbachev in Moscow this week.

The most pressing need is to help Moscow transform a military economy into a normal market economy, producing largely civilian goods. The IMF, World Bank and other institutions showed their willingness to help only six months ago. But the assistance can only come through if Moscow concludes that nostalgia for an authoritarian, superpower past is not an option. It should honour both the spirit and the letter of the commitments entered into, including the Conventional Forces in Europe (CFE) treaty and the Charter of Europe which clearly forbids the violent suppression of dissent in the Baltic states. That is the only basis for potential economic recovery at home and an effective role in world affairs.

Still time to act on pay

AFTER 10 months of rising unemployment in the UK, the rate of wage inflation is starting to fall. But this necessary fall is being bought at an unnecessarily high cost in unemployment and lost competitiveness. By the time the alternative - a co-ordinated switch to forward-looking wage bargaining - has permeated the minds of UK policy-makers, it will probably be too late.

Sterling's entry into the European exchange rate system has changed the framework in which wage-bargaining must operate - something that is taking a regrettably long time to sink in. With devaluation presumably ruled out, maintaining UK industrial competitiveness requires that wages in the UK rise no faster than German wages.

Yet average wage settlements are still delivering increases of about 9 per cent. Wage inflation now appears unlikely to reach sustainable levels before the autumn pay round, even if manufacturing pay settlements are held back to an annual 8.5 per cent, as the Confederation of British Industry claims. With underlying inflation likely to reach 5 per cent by the end of this year, the prospective increase in real wages is 4 per cent, at a time of falling average productivity. Since companies are unable to increase prices at the same rate as their labour costs are rising, profits, investment and jobs are inevitably being cut.

Unemployment blot

High and rising unemployment, perhaps exceeding 2.5m by 1992, represents a failure of UK economic policy. It is individually rational for companies, in a competitive labour market, to negotiate unsustainably high wage settlements in order to retain and motivate key workers. It is collectively irrational for the country as a whole to sacrifice jobs and competitiveness because a co-ordinated break with the past is deemed politically infeasible. There is still time for a co-ordinated shift to forward-looking wage contracts. Management and employees would then bargain over the real wage rise for the coming year. To this would be added an expected inflation rate, so giving

the overall nominal wage settlement.

These contracts would clearly be in the interests of employers. They should also find favour with unions, who surely must represent the interests of all their current members, not just those who retain their jobs. Employees would legitimately fear that this year's inflation forecast might turn out too low. In this case the wage contract would allow for a lump-sum payment, at the end of the period, to preserve the agreed real wage rise. Once wage inflation stabilises at European levels this would no longer be necessary.

German model

The National Institute of Economic Research has proposed a similar approach. It has constructed an average "European" inflation rate, around which pay could be negotiated. But the institute's inclusion of Italian inflation, along with that of the UK, is a mistake. The UK should aim to be the most competitive country in the European Community, which means trying to undercut the German inflation rate.

Some take mistaken comfort from the recent rise in German wage claims. But Germany is at the peak of its economic cycle. For the UK, which is now in deep recession, to do only as well as Germany would be far from good enough.

A co-ordinated shift to forward-looking contracts does not mean a return to centralised pay norms, as the CBI fears. The CBI's role in the new system would be to enhance its role in general exhortations about pay for specific advice to members about pay-setting mechanisms linked to inflation projections. The approach is wholly consistent with local pay bargaining and flexibility of relative wages.

Without co-ordination, individual companies will not be able to escape the beggar-my-neighbour tradition of bargaining based on past inflation. It is now almost too late for the CBI to make the imaginative leap needed to embrace this role. If it does not, the economic costs in terms of record bankruptcies, rising unemployment and rapidly rising unit labour costs will be enormous.

Mr John Major has given us a working title for his general election manifesto. Now he must begin to add substance to the rhetoric of the Conservative Opportunity.

The prime minister has not been swept up in the post-war euphoria among Tory MPs. An instinctively cautious man, he does not know when during the next 16 months he will decide to face the electorate. The comment of a close friend - "he will fight it when he thinks he can win" - encapsulates more political wisdom than any number of analyses from Westminster's Kremlinologists.

Mr Major, though, has decided that the coincidence of the mid-victory in the Gulf war and falling mortgage rates means that he must be ready for a summer election if the opinion polls prove irresistible. For the politician who declares proudly that "I am not ideologically pure in any way", that means producing a manifesto which removes some of the veils which still shroud his philosophy.

He will have plenty of raw material. On his return from Moscow later this week, the departmental groups set up by Conservative Central Office will deliver sacks of manifesto recommendations to Downing Street.

The groups, embracing ministers, back-bench MPs and sympathisers from academia and the think-tanks, have ideas on everything from integration of the tax and social security systems to reform of the divorce laws. By the end of this month they will be evaluated, sifted, and refined by Mr Chris Patten, the party chairman, and Mrs Sarah Hogg, the head of the prime minister's policy unit. It will be Mr Major's selection - and his additions - which will give the Conservative that the government offers the electorate.

For those accustomed to the certainties of Thatcherism, Mr Major is still an enigma. His succession was guaranteed by the right of the Tory party. Now, the centre and left are claiming him as their natural leader, the heir to the One-Nation strand of Conservatism which Mrs Thatcher set out to extinguish.

The latter are the more confident. A conciliatory tone on European integration and efforts to rebuild Anglo-German relations have convinced the Tory right that Mr Major will make compromises which take Britain further along the federalist road.

The prime minister has decided in his own mind that there is nothing to do with Mrs Thatcher's flagships - the poll tax - except to promise in the manifesto to sink it. The only question remaining is whether any of the manifesto above the waterline.

His succession points also to a slowing in the frenetic pace if not the direction of change. As one minister puts it: "It's time for a bit more content and less confrontation."

But those in Mr Major's inner circle insist that he has been misunderstood by both the right and left of the Tory party. It is a confusion reinforced by his stubborn but politically astute determination to inhabit a world of greys, not blacks or whites.

As he remarked in his first speech as prime minister: "For me, Conservatism is not a creed, it is essentially the common sense view of life from a tolerant perspective." The late Mr John Major, a founder of One-Nation Toryism - is his mentor but he remains true to Thatcherism.

During the Gulf war, Mr Major stuck firmly to Mrs Thatcher's brief, but he abandoned her bellicose language. He has handed out small amounts of taxpayers' money to the haemophiliacs suffering from AIDS and to the elderly during the cold snap, but the Treasury is as uncompromising as ever over larger sums.

Mr Patten has begun to provide a sharper political rhetoric for Mr Major's instincts. The party chairman is less shy about changing course - and keen that his prime minister should appreciate the extent of his

As speculation about a general election intensifies, Philip Stephens considers the likely content of the Conservatives' manifesto

Shape of the Tory party to come



Inflation is poison to investment, poison to competitiveness and poison to industrial relations. And inflation is social poison.

First and foremost, I loathe inflation....it is economically destructive and socially divisive.

I am not ideologically pure in any way.

Savings bring security and can move us on from a property-owning to a capital-owning democracy.

More privatisation, yes, of course. But also more partnership with the voluntary and private sectors.

We need to give teachers back the status they once had.

own authority to do the same.

But Mr Patten's speeches on the social market on the need for a German-style balance between market and state are more radical than he admitted recently.

Privatisation will be writ large in his manifesto. The coal industry, the railways and the Post Office (the counter and parcels services, if not the Royal Mail) are all candidates.

Mr Major wants to push ahead with the process of shrinking government - by the creation of agencies and the

reverse. "People will spend their own money in their own interests better than on their own behalf than the government can spend it for them," he commented recently.

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ations and to force more contracting out of local authority services.

These close to Mr Major insist that he will be more, not less, radical than his predecessor in the battle against inflation. The decision to take sterling into the exchange rate mechanism of the European Monetary System was as much about that commitment as about defusing the row within the Conservative party over Europe.

The social as well as the economic impact of inflation - in ravaging the savings of those on fixed incomes - is a constant theme of his speeches.

"She [Mrs Thatcher] said that inflation was the priority. Major means it," is the judgment of one aide.

Nor does a commitment to improved public sector services imply a retreat from the emphasis on the rights of the consumer which has characterised the government's education and health reforms.

The manifesto will include a pledge to speed up the process under which schools can opt for grant-maintained status. Further education colleges may also be encouraged - or told - to break their links with local authorities. The *quid pro quo* for the enhanced status - and rewards - for teachers will be their acceptance of a much more flexible working and salary structure and a training system which emphasises practical experience as much as educational theory.

Mr Major is enthusiastic about the internal market in the health service. Self-governing hospital trusts, budgets held by general practitioners,

contracting out of services as well as by straight sales of state-owned assets. The starting point is that everything done by the public sector should be examined to assess whether the market could deliver a better service. Only when the answer is no as he believes it is in health and education should the Treasury be ready to spend taxpayers' money.

Councils should see their role as agents for local services not necessarily the providers of those services. The manifesto will include plans to accelerate the transfer of public housing to individuals and housing associations

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and contracts with GPs which are directly linked to performance all have his firm backing. "We are not going to privatise the NHS but we are not going to leave it untouched," one insider comments.

Elsewhere, the manifesto will be traditionally Tory. Before Iraq's invasion of Kuwait, Mr Major had been convinced by the Treasury of the scope for large cuts in the Cold War. But whether or not the Gulf war prompted him to modify that judgment, his message to the electorate will be identical to that of his predecessor: only the Tories can be trusted with the defence of the nation.

Personal ownership is as important to Mr Major as it was to Mrs Thatcher. The emphasis is not just upon property. His own relatively humble background has convinced him of the value of savings in promoting the idea of personal ownership. The Tories' Tessa scheme is rooted. So the Tories' Tessa scheme will be followed by the promise of more tax incentives to encourage saving and the spread of share ownership.

It is here that both the continuity and the promised break with the past emerge. A process encapsulated in a remark by the prime minister during the Tory leadership campaign.

"There is not a great deal of choice if you are unable to exercise that choice because you are hemmed in by one thing or another," he said. The implication is clear: the manifesto will promise the initial "classless" has been quietly dropped from the vocabulary. It includes a role for the state in supporting individual endeavour.

For Mr Major, the government must provide incentives for those nearer the bottom than the top of the social and economic scale. To paraphrase a comment once made by Mr Norman Tebbit, the former Tory party chairman, the state should help people onto their bikes.

The commitment to preserve and improve the state education and health services flows from the perception that they are the escalators of social mobility. Mr Major will not offer more tax cuts for the rich, but instead the promise to improve incentives for the less well-off.

If he is as ambitious as some friends hope he will pledge the integration of the tax and social security system to eliminate the poverty traps which confront the poor with effective tax rates of 70 per cent and above.

Personal Exemption Plans for the middle classes may be supplemented by direct income tax relief for much smaller share purchases. Those totally reliant on state pensions can expect more generous treatment from the social security budget.

It will not be spelled out in the manifesto, but the drive to cut tax rates which characterised Mrs Thatcher's government will slow. In Mr Major's view the rich have done well out of the past 12 years. He wants to emerge as the champion of the "small" man or woman.

Better education and health services will also involve an implicit commitment to stabilise rather than continue to reduce the share of national income taken by public spending. Mr Major wants to privatise the railways, but he appreciates that he will first have to spend more money on it.

It is a politics for the voter on the Clapham omnibus who has been convinced by the economic truths of Thatcherism but more recently repelled by its social cost.

So far, of course, it is all words. But Mr Major's campaign should state the view expressed recently by Lord Joseph - for long Mrs Thatcher's mentor - that "in politics, words ineluctably affect attitudes and, eventually, deeds".

Details of the Conservatives' manifesto planning will appear on tomorrow's *Parliament and Politics* page.

Golden recovery

■ If 29-year-old Ian Rose is not yet the richest man on Blackpool's golden mile, it's unlikely to be long before he is.

Having begun by selling T-shirts on Blackpool prom, Rose has just clinched a deal to impress even the likes of Lord Hanson. He's bought back the media business he sold to troubled marketing group Acasis, for a fraction of the £20m the group paid for it.

Rose and friends are re-acquiring the bunch of media properties for around £5m, a bit over half in cash. In 1989 these businesses made pre-tax profits of £2.5m, more than 50 per cent of Acasis's total.

The sale would have sparked little interest outside Blackpool if it hadn't been for the circumstances of its hatching. About three weeks ago Rose resigned from the Acasis board, for personal reasons.

That scuppered a deal with Cannon Cinema, one of the group's biggest clients, and Yorkshire Bank was having second thoughts about continuing a £2m loan.

Acasis's advisers thought the departure of Rose plus others of his management team would "undoubtedly have had a significant adverse impact on the performance, and therefore on the value of Imedia".

So when he offered to buy it back, Acasis said it must take Rose into the price is all he and his chums can afford. "We are not complaining," he says.

On the other hand, some of Acasis's shareholders might be forgiven for doing so.

Pioneer moves

Wall Street is about to lose one of its own. Perrin Long, doyen of broking-industry analysts, is leaving New York for Detroit. Next month, after 17 years at Lipper Analytical, he goes to securities firm First of Michigan as director

OBSERVER

of stock research.

For over three decades the 65-year-old has spread fear with his outspoken views on the securities industry, first with *Blackpool* and now with *Blackpool* and now with *Blackpool*.

When he started Long was the only analyst researching the securities industry. Now, thanks in part to the attention he garnered with his robust analytical style, the industry is awash with analysts.

Merrill Lynch, a long-time target, generously credits Long with helping securities firms to get the recognition they deserve. Shearson Lehman Hays him as "an institution in the true meaning of the word."

With his usual modesty, Long says the main attraction of the move is the chance to run his own show and build a department from scratch.

Like working with young people, and hope to pass on to them some of the things I've learned over the past years."

They were ready to be privatised before the distributors and the generators. But the Department of Energy wouldn't hear of the Scottish Office overruling it.

"We've had no indication of any change in our schedule," said Mike Keohane, an executive of Hydro-Electric. Then again, it would have been too new if he had.

Fresh face

■ Tough times are forcing the Belzbergs, once among the most feared of North America's corporate raiders, to project a gentler image.

The Vancouver-based family pulled out of the risk arbitrage business last year after big losses in abortive attempts to gain control of the British food stores group Asda and US



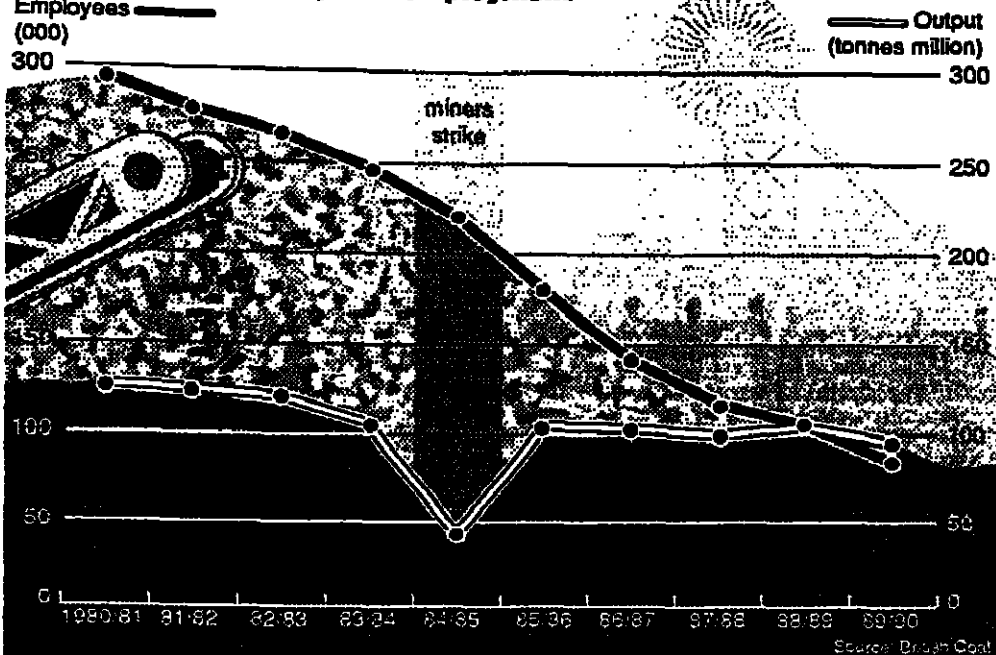
to the relatively few big indigenous Scottish companies, and as a way of creating a lot of new Scots shareholders. If Labour wins, the companies would be left stranded in the public sector.

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British Coal and the 'big black veil'

Juliet Sychrava and David Thomas on questions over the nationalised industry's future

British Coal: total output & employment



to hedge their contracts or even to buy overseas coal mines. They brush aside fears that more imports would raise the price of the 175m tonnes of steam (electricity) generated by coal traded internationally. Plenty of spare world capacity could be quickly brought on stream, National Power and PowerGen say.

Environmental pressures are also forcing the generators to cast a cold eye over British coal, which has a high content of sulphur, the main cause of acid rain, and is a leading emitter of carbon dioxide, the most important greenhouse gas. The electricity industry has responded by abandoning plans for new large coal-fired stations, opting instead for a new wave of gas-fired plant, which is less polluting.

British Coal finds some support for its belief that the switch to gas as a generating fuel will drive up gas prices. "Other European countries, especially in eastern Europe, are also making substantial investments [in gas generation]. In the mid-1990s there will be a sharp rise in the

demand for gas," says Dr Dieter Helm, an energy expert at New College, Oxford.

But it is by no means clear that any price rise would make gas uncompetitive. At present, according to Professor Colin Robinson of Surrey University, gas-based generation, at a cost of about 2.5p a unit (kilowatt hour), is significantly cheaper than electricity using British coal, at 3.5p.

Gas price increases would also encourage more supply. Mr Jonathan Stern, a gas expert at the Royal Institute of International Affairs, says that given a price rise of about 25 per cent, it would be possible to have "unlimited gas" piped from such sources as the Soviet Union.

Cost and environmental pressures might make National Power and PowerGen reluctant to buy much more than 35m tonnes of coal a year, little more than half their current take from British Coal, under short- or medium-term contracts beyond 1993. This could force British Coal to shut as many as half its remaining pits, some observers believe.

The government, which has a strong interest in the issue not only through its ownership of British Coal but also through its continuing 40 per cent stake in National Power and PowerGen, is keen to defuse fears that it will intervene in the coal contract negotiations. "I don't think the European Commission would be sympathetic to the suggestion that we were trying to protect the coal industry while forcing the electricity industry to pay more than a market price for its fuel," says the Department of Energy.

Yet final decisions on how British Coal will be privatised cannot be taken until the likely shape of the new coal contracts becomes clearer next year. Only then will ministers be able to resolve the two pivotal issues: whether British Coal will be sold intact or split into two separate entities, and whether it will be floated on the stock exchange or sold to a trade buyer.

"All the options are open," says the Department of Energy. "You could sell off the (highly profitable) opencast division, or the opencast

together with some profitable deep mines. You could sell off Longannet (Scotland's last remaining pit), a mine that has long-term contracts with a local power station - or offer it as a management buy-out."

In the medium term, two developments might bring some relief to the hard-pressed British coal industry. One is the corporation's development programme for clean-coal technology, designed to overcome environmental objections to new coal-fired stations.

British Coal has developed technology which works by recapturing waste heat, boosting efficiency to a level competitive with gas. It also removes 90 per cent of the sulphur from the coal, and cuts carbon dioxide emissions by at least 20 per cent.

But British Coal says it needs government funding to make the technology commercially viable. Compared with its still open-handed attitude to nuclear power research and development, the government has so far been rather generous to new coal technology.

Yet only a change in the government's attitude to the security of energy supplies would preserve the British coal industry in something like its present size and shape. Its current laissez-faire approach is the subject of persistent criticism by the opposition. With the turmoil in the Gulf, Mr Frank Dobson, Labour's energy spokesman, told a UK coal conference, "we are entitled to ask 'where from?' Oil and gas from the Gulf. Gas from the Soviet Union? Coal from Colombia? Scarcely a roll-call of stable secure sources of supply."

A government which continues to pour money into nuclear power and is concerned about the impact of more gas imports from Norway, as this administration is, cannot be described simply as a proponent of a free energy market. Ministers remain highly sensitive to the coal industry's political importance in marginal seats.

Yet this government has shown little sign of wishing to protect British Coal further from the rigours of the market: commitments not to intervene in commercial decisions made during the privatisation of electricity would make it more difficult for a Conservative government, if re-elected, to erect such barriers.

A Labour government would share few such inhibitions. Mr Dobson has repeatedly stressed that potential donor countries or development institutions, whether regional or international, will be ready to provide Iraq with new finance or forgive its debt so long as Mr Saddam remains president. Sanctions will continue, thus blocking the oil export pipelines through Turkey and Saudi Arabia. There will be persistent demands for war reparations.

What is more, a Saddam-led Iraq is likely to continue to follow many of the economic poli-

Post-war reconstruction Saddam's Iraq: a squandered inheritance

By Ridha Mohammed

If there were no other reason for wanting to see the swift removal of President Saddam Hussein from power in Iraq, the desperate state of the country's economy would be a sufficient argument.

Thanks to Mr Saddam's unjustified invasion and annexation of Kuwait and to his subsequent refusal to relinquish the emirate until forced out by war, Iraq's oil economy has been strangled by sanctions and a large part of its infrastructure is in ruins.

Iraqi officials estimate the cost of the latest war to amount to about \$200bn. To that must be added the damage inflicted by the previous Gulf war - the eight-year conflict between Iraq and Iran, which in terms of additional spending, lost foreign exchange reserves, debt and lost economic growth may have cost another \$200bn.

The result is that, even at zero world inflation and the present level of oil prices - both optimistic, not to say unlikely, assumptions - Iraq's oil exports are mortgaged for at least 30 years to come, simply in repaying the damage caused by Mr Saddam's military adventures.

Clearly Iraq is not going to get moving on the basis of its own resources alone. Indeed, without a Marshall-style aid programme from the international community, coupled with debt relief and, of course, an appropriate mix of policies at home, the country is condemned to economic misery for the foreseeable future.

Mr Saddam's continuance in power only makes all these things - aid or self-sustaining growth - more difficult to achieve. There is no chance that potential donor countries or development institutions, whether regional or international, will be ready to provide Iraq with new finance or forgive its debt so long as Mr Saddam remains president. Sanctions will continue, thus blocking the oil export pipelines through Turkey and Saudi Arabia. There will be persistent demands for war reparations.

What is more, a Saddam-led Iraq is likely to continue to follow many of the economic poli-

cies that helped get the country into this mess in the first place. It was, after all, economic difficulties that underlay Mr Saddam's dispute with Kuwait last year. After the war with Iran, Iraq experienced increasing trouble financing its military imports as well as civilian consumption and investment. He invaded his neighbour because he wanted to effect a quick solution to these financial problems.

There is no inherent reason why Iraq should have such problems managing its economy. The country is well endowed with natural and human resources.

In addition to its 100bn barrels of oil reserves - the world's second highest after Saudi Arabia - it is fertile, with the largest amount of agricultural land per capita of any Arab country apart from Sudan and Somalia, and the Arab world's largest volume of water resources. It is endowed

Even at zero world inflation, Iraq's oil exports would be mortgaged for the next 30 years

with beautiful scenery in the north and is well-known for its ancient archaeological sites, both potential sources of income. It has an adult literacy rate of 90 per cent, and its educational enrolment rate at all levels is high by the standards of Arab and developing nations.

By rights, Iraq should now have become a relatively advanced developing country with a sound agricultural and industrial base. That it has not is in large part attributable to the politically-repressive and economically-misguided nature of the Saddam regime.

Mr Saddam's central goal was always to build Iraq's strength by military means. As a result, he devoted vast resources to military expenditure; according to the United Nations Development Programme, the ratio of Iraq's spending on the military to its spending on health and educa-

tion is 711 per cent, the highest in the world.

Yet as recent events - notably in eastern Europe - have shown, real power stems as much from a sound economic base as from military strength. Iraq may have looked until last week as if it had the latter, but it can scarcely claim to have had the former, deriving more than 95 per cent of its foreign exchange earnings from the export of one commodity, importing 80 per cent of its food consumption and suffering from chronic inflation and a heavy debt burden.

Iraq has consistently failed in its stated objective of generating significant financial resources in addition to those acquired through oil exports and external borrowing - by boosting agriculture or manufacturing industry. It has failed fully to pursue the private sector to use its accumulated resources in developing commerce. It has not created the conditions under which investment might flourish, either by its own citizens or in joint ventures with investors from other Arab countries.

An inflow of investment from the almost 1m Iraqis living abroad, for example, would require the establishment of mutual trust with the government in Baghdad, a condition which is far from fulfilled.

Above all, building an economy with a strong non-oil base requires genuine political stability based on multi-party democracy, the safeguard of human rights and the rule of law. If Iraqis are to be productive and creative, no individual should fear to express his or her views freely and to assume responsibility for his or her own life. All should have a say in the allocation of national financial resources, a subject which assumes even greater importance at a time when such resources are liable to be scarce.

Iraq is always described as a country with rich resources. Saddam Hussein and his clique apart, there is no fundamental reason why it should not become a free country with rich people.

Ridha Mohammed is a pseudonym for an expatriate Iraqi economist working in Europe.

LETTERS

Businesses face huge rate bills

From Mr Richard Shepherd MP

Sir, Joe Rogaly (Politics Today, February 22) suggests that business would not want the non-domestic rate to be returned to local government as a result of the Heseltine review. This may or may not be so. What is certain, however, is that the combined efforts of moving to a common poundage at the same time as the first rating revaluation since 1973 has led to dire effects for many businesses.

According to figures recently provided to me by the Department of the Environment, 890,000 non-domestic ratepayers are faced with rate increases of 20 per cent or more in the first year of the government-set national non-domestic rate, with 720,000 facing similarly large rises in 1991-92. These figures compare with 70,000 facing rises of this size in 1989, the last year of local government control.

It is true that in the intervening period there have been changes in definition. However, the fact remains that hundreds of thousands of businesses face huge rate bills in excess of 20 per cent increase in local services.

Mr Heseltine's review must also consider this deplorable imposition on business.

Richard Shepherd MP, House of Commons.

Objectives of cable TV industry misunderstood

From Mr Richard Wooliam

Sir, In your editorial ("The Cable of the UK," February 28) you suggest that the cable television industry is to be "mollycoddled" by the Department of Trade and Industry and Ofcom to the detriment of British Telecom in the forthcoming review of telecommunications policy.

Your comments suggest a misunderstanding of the objectives of the cable television industry and its historic relationship with BT.

Cable television franchisees already have the right to offer competitive telecom services, and though these rights are still somewhat limited, a number of cable companies are already offering telecom services with great success.

Until recently BT was a leading investor itself in the cable television industry and through its interests in five cable franchisees enjoyed the ability to combine television and telecommunications services.

BT subsequently decided to withdraw from the cable industry. Its current inability to offer combined services is a result of its own decision to leave the cable television business, and not as a result of any regulatory discrimination.

If BT decided to re-enter the cable television business by investing in cable franchisees it could do so on the same basis as any other company and regain the right to offer combined services in those areas immediately.

However, BT is demanding special privileges from the telecommunications regulator, namely the right to offer combined television and telecom services outside the requirements of the Broadcasting Act 1990 and the current regulatory regime - a regime adhered to by all other companies in the cable television business.

The cable industry is not asking to be "mollycoddled" by government or the regulators. What we do ask is a reasonable period of time in which to establish our business.

As your editorial suggests, BT should be stopped from providing telecom services for a certain period of time, and working closely with the industry, I can say that a period of 15 years is a minimum requirement if the UK telecommunications environment is to reap the cost and quality benefits of local competition.

Richard Wooliam, director general, The Cable Television Association, 50 Frith Street, W1.

Self-sufficiency not essential in farming policy

From Mr Steve Parsons and Ms Alison Monk

Sir, While we would agree with Mr W M Reid (Letters, "Farms: survival without subsidy," February 25) that there is no good reason for well-managed farms of over 200 acres not to adapt or survive without subsidy, we would take issue with him on his use and interpretation of statistics.

Public expenditure on agriculture in the UK has only recently returned to the levels operating in the mid-1950s.

Over much of this time spending was considerably reduced but self-sufficiency in indigenous food and feed still rose from less than 65 per cent to more than 75 per cent.

The figure Mr Reid quotes for self-sufficiency is for all food and feed, including some products that we could not sensibly produce at home, for example, pineapples.

Since Denmark and the UK entered the European Community at the same time, in 1973, they have both benefited from an identical system of price support.

We would suggest that other factors - for example, government commitment to agricultural education and the widespread and enthusiastic membership of co-operatives - may have contributed to their "superior" level of production.

Classical trade theory would suggest that Denmark is a producer and exporter of a small range of agricultural products in which they enjoy comparative and not absolute advantage.

Community welfare is enhanced by such specialisation and trade.

One of the objectives of the Common Agricultural Policy (Cap) is security of supplies, but this does not mean that every country has to be self-sufficient in every product.

It is, after all, a common and not a national agricultural policy.

Steve Parsons and Alison Monk, senior lecturers in agricultural economics, department of business management, Harper Adams Agricultural College, Newport, Shropshire.

Reconciling pacifism with defence is the challenge

From Mr Patrick Robertson

Sir, In his column (Ian Davidson, Europe, February 25) Mr Davidson states: "It has been fashionable to fear that the Gulf War exposed the feeble disarray of the Europeans. These were always cheap lies, stupid and ill-informed."

Thus Mr Davidson sneers at our supposition that France should have withheld a secret peace initiative from us, Belgium should have prevented the sale of ammunition to us, and Germany should have gone to the lengths of lying about her constitution in order to avoid sending forces to the Gulf, even at the risk of undermining Nato.

He calls those of us who have been critical of Europe's response to the Gulf "stupid," but he tarnishes us with his own much more stupid notion that we want to live the "long-vanished dream of splendid iso-

lation... condemned to solitary confinement in a world they could not control."

Mr Davidson should be reminded that sensible democracies are perfectly capable of coming together when they are too weak to act separately, witness the 24 countries in the allied coalition.

His suggestion that there is something particularly special about the western European continent is nearly as incredible as asking the Arab allies to form a common pact with the Arabs they are fighting.

The rest of his article makes big assertions based on little evidence.

For instance, the idea that Britain will fall out of line with the US after the war because "it is easier to start a war than to end it, easier to send forces to the Gulf than to bring them home" is without foundation.

Since Britain and France are

the only two European countries to have attempted any of the above, it is not clear why they should fall out with the US when the rest of Europe has forfeited its right to a prominent role in the deliberations that will follow.

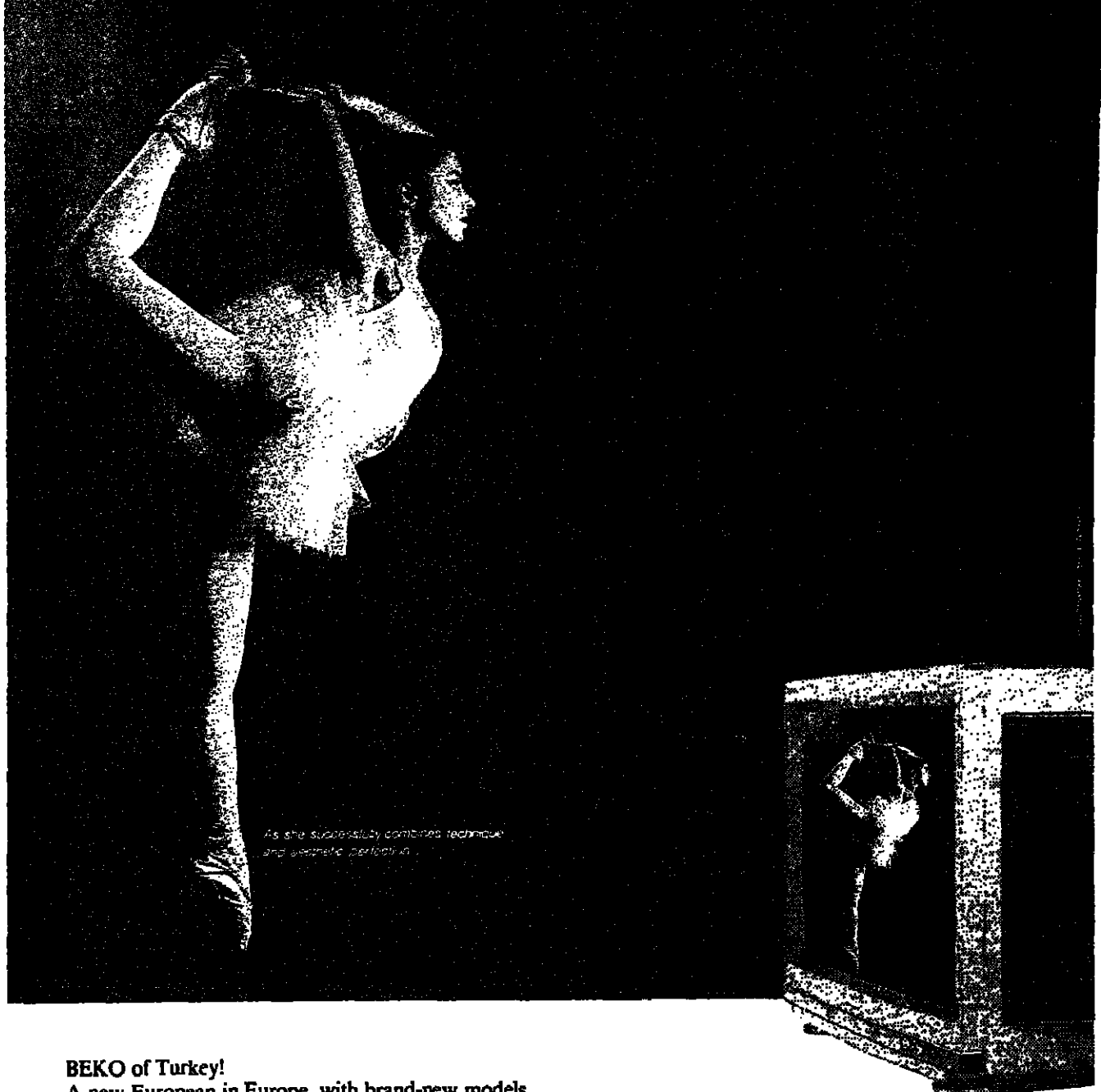
To say that the British government and most European governments recognise that the choices they make now will "set decisive precedents for Europe's future" is stating the obvious, to say the least.

The real question is exactly what European countries will decide for the future.

I would suggest that reconciling German pacifism with the need for proper European defence will not be an easy task.

Patrick Robertson, The Bruges Group, Suite 102, Whitehall Court, Westminster, SW1.

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LATVIA AND ESTONIA REFERENDUMS

Baltic states vote on independence

By Leyla Boulton in Riga

VOTERS turned out in force yesterday in the Baltic republics of Latvia and Estonia for referendums to endorse parliamentary declarations of independence from the Soviet Union.

The ballots, in which 75 per cent of the electorate took part, are a crucial test of the strength of nationalist sentiment and will air the views of Russian speakers, who make up a significant share of the population of both republics. Communist party propaganda has frightened many Russian speakers into believing that they will become second-class citizens in impoverished independent states.

Unlike Lithuania, which conducted a similar poll last month, Estonia and Latvia have opted for a step-by-step approach, declaring a transitional period for a full break with Moscow.

All three republics, however, are united in refusing to take part in a referendum through the Soviet Union on March 17 on whether the 15 Soviet republics wish to remain in the union. They say that to do so would be to back-track on their independence declarations.

Mr Anatolijs Gorbunovs, president of the Latvian parliament, speaking as he arrived at his local polling station in the capital city of Riga, said: "There is no other way out but independence. The former Communist believes that only an independent Latvia can guarantee 'peace and bread' for all its inhabitants, including non-Latvians who make up just under half the population."

Mr Arnold Rutka, the Estonian president, said the result would form a basis for further action by the republic's parliament.

He said: "We need to know the feelings and the will of the people on this crucial issue." Although President Mikhail Gorbachev has declared the polls invalid, the republics see them as an additional argument for convincing Moscow and the world that they should be allowed to restore their independence which was snuffed out by Stalin in 1940.

Most western countries have not recognised the Baltic states' annexation, but they are loath to grant them diplomatic recognition without a settlement with Moscow.

Mr Erik Slesby from Denmark, one of 65 foreign observers monitoring the Latvian poll, said: "We believe that it would be in the best interests of the Soviet Union to let these people manage their own affairs."

Russian speakers appeared divided on the value of the polls. "We are afraid for our children," said one as she went to vote against independence in Riga's Russian-dominated October district. Other Russians, however, associated independence with a flourishing market economy and guarantees of democracy.

Mr Vladimir Moiseev, an engineer, said: "This is our homeland and we want it to be free. We're more afraid of reactionary policies from the centre than we are of the Latvians."

Mr Gorbunovs said he still hoped for a change of heart from Moscow. "I believe that Gorbachev has done a lot to develop democracy in the Soviet Union and that being a skilful politician he will... solve the Baltic problem."



A Latvian child casts his mother's vote in Riga during independence referendums yesterday

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ing the power vacuum in Anglo-American corporations. The whole structure of ownership is against it. Pension funds and unit trusts are bound by their duties to spread their risks in a portfolio of small holdings in big companies. They therefore lack the sanctions to control management.

Where performance is inadequate, the smaller funds will continue to vote with their feet - which can actually be quite effective, since it makes boards feel insecure. That, perhaps, is the real economic case for wider share ownership. The biggest funds regard themselves as locked in. They do the hard to influence management, but in truth few can even make a case for a seat on the board and virtually none can crack the whip.

Despite all the conferences, we are likely to remain in a world where the takeover bid is the only effective sanction as its bigger practitioners have always argued. The trouble is that, as study after study has shown, bids do as much harm as good.

The alarming thing is not that these problems are not tackled effectively at conferences of institutional investors, but that they are not addressed at all at political gatherings. The whole English-speaking world is at present struggling with a recession generated almost entirely in the financial markets, but apart from US proposals on banking, none seem to have any ideas for radical reform.

So far as corporate governance is concerned, European proposals are denounced as crypto-socialism. More modest ones, such as the once-fashionable idea of placing strict legal limits on managers' contracts of service, have fallen out of fashion. Only the glacially slow changes which may follow from the growth of employee share ownership, and from debt-equity swaps which will give banks an incentive to get involved with management on German lines, hold even a distant promise of real change.

When it comes to the financial markets themselves, "reform" seems simply to mean getting a better-run casino rather than a better-run economy. The idea that a casino may not be the best way to secure competitive corporate performance is never raised. This column will remain un-British and will not be so inhibited.

Indeed, the core business of the conference, a discussion of corporate governance, was very much to the point and showed an encouraging willingness to believe that anything will happen as a result, but experience is against it.

The British institutions have been talking for as long as I can remember about their responsibilities as shareholders, but action has been hard to detect. Some managers at Eastbourne claimed that they had used some very hard words in private confrontations about the performance of some British banks and other corporate boards in relation to their pay.

Where, though, is the British board which has been pushed into cutting its own pay - let alone cutting its pay without waiting to be pushed, as some Japanese boards have done? This example comes from Robert Heller, he of the management books who devoted an after-dinner speech to the case for sackings chief executives who don't deliver, rather than simply cutting their pay. A pity he didn't deliver his message when the audience was hungry.

Seriously, it is surely quite unrealistic to dream of a race of militant fund managers filling the power vacuum in Anglo-American corporations.

There was even some applause for the surprisingly robust proposal from Mr Nicholas Brady, the US Treasury Secretary, that banks with inadequate capital should be forbidden by law from paying any dividends at all. One could ask only to have such blunt thought spoken publicly.

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Croatian troops ordered out of Serbian town

By Laura Silber in Pakrac, Yugoslavia

THE YUGOSLAV state presidency has ordered soldiers in Croatian commando units to withdraw today from the predominantly Serbian town of Pakrac in Croatia, following clashes at the weekend between Yugoslavians' two biggest ethnic groups.

Tanks, armoured personnel carriers and heavily armed police and military forces yesterday stood guard in Pakrac, which is about 80 miles east of Zagreb, the Croatian capital. Armed bands of Serbs used lorries to block traffic, checking identity papers of drivers entering the town.

The tense police between Serbs and Croats in Pakrac collapsed at the weekend when local police and Serbian reservists disarmed Croatian police units. The Serbian insurgents declared their loyalty to the self-proclaimed autonomous region of Krajina, a mostly Serbian region within the western republic of Croatia. Serbian leaders from Krajina threatened on Friday to secede from Croatia which has a 600,000-strong Serbian minority.

On Saturday morning, Croatia's government deployed about 200 paramilitary police in Pakrac. They arrested about 30 local police officials, while others fled to the nearby hills. They were reported yesterday to be sniping at the Croatian police force; three policemen were apparently wounded. Early reports of 11 deaths were officially discounted yesterday.

The state presidency, the country's highest state body, has ordered the Croatian special forces to withdraw simultaneously with federal army units. It said the withdrawal would reduce tension in the region.

The swift deployment of the special forces by Croatia's government may have circumvented Serbian leaders' plans to mobilise Croatia's Serbs to undermine the republic's central leadership.

Bushloads of Serbs arrived in the town of Pakrac yesterday for rallies protesting against Croatia's government, which the Serbian press calls "fascist and genocidal."

Memories of the 1941 civil war are fresh in Pakrac; one in every four of the town's population was said to have died in the fighting.

But the traditional rivalry between Roman Catholic Croats and Orthodox Serbs has reached boiling point in the town, fast becoming another symbol of the widespread deadlock over Yugoslavia's future structure and political shape.

Communist-run Serbia is the Yugoslav republics a federation of six republics, while Croatia calls for the federation to be transformed into a loose organisation of independent states.

Continued from Page 1
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Both the arrears and the buy-back will be financed from Nigeria's reserves, which at the end of last November stood at \$2.6bn.

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Excess of good manners on the south coast

This column is written in a state of culture shock. It came over me as I sat in Eastbourne, among the assembled managers of the investment managers of the British pension funds. They were listening, with the utmost politeness, to a mildly evangelical address in favour of wider share ownership.

Why did the fund managers, who spend their working lives trying to demonstrate the benefits of narrower share ownership, want to hear this? Did nobody want to devote the time to a technical paper - on hedges and derivatives, for example?

Why did nobody suggest that the recent period of corporate scandals and manic depressive markets was not exactly encouraging to the amateur shareholder? After four years of exposure to American conferences, which devote most of their time to huffing expertise and the rest to "boosterism", it was very puzzling.

A subsequent and much more amusing sermon came from the Bank of England. Pam Kent enlarged on the glories of the London capital markets, their expertise and their facilities for schmoozing (that wonderful, self-explanatory Yiddish word). This was at first sight more mainstream; but again, why?

In the US, it is now a staple of financial meetings to have an agonised session on the role of the markets, on short-termism and on the better economic performance of countries with "worse" markets. So the British meeting seemed short both of self-assertion and self-doubt.

Ah, you are no doubt saying, this man has forgotten that the British never like to take themselves too seriously in public and, in any case, the real business of these meetings is done in the corridors. Well, there was certainly expertise on display in the corridors. There were enough experts on the footnotes to the Polly Peck balance sheet to form the board of that mythical body, the Hind-sight Trust; the losses, it must be assumed, all fell on the wider share owners.

There were also plenty of pros and cons on offer about the likelihood that the Midland Bank will cut its dividend this week as the managers steeled themselves for a world of real downside risk; but here I must apologise for the easy lies. An encouraging number of managers felt that such a world would be healthier than one

which tried to protect pensioners and unit-holders from corporate reality. There was even some applause for the surprisingly robust proposal from Mr Nicholas Brady, the US Treasury Secretary, that banks with inadequate capital should be forbidden by law from paying any dividends at all. One could ask only to have such blunt thought spoken publicly.

Indeed, the core business of the conference, a discussion of corporate governance, was very much to the point and showed an encouraging willingness to believe that anything will happen as a result, but experience is against it.

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By Anthony Harris

ing the power vacuum in Anglo-American corporations. The whole structure of ownership is against it. Pension funds and unit trusts are bound by their duties to spread their risks in a portfolio of small holdings in big companies. They therefore lack the sanctions to control management.

Where performance is inadequate, the smaller funds will continue to vote with their feet - which can actually be quite effective, since it makes boards feel insecure. That, perhaps, is the real economic case for wider share ownership. The biggest funds regard themselves as locked in. They do the hard to influence management, but in truth few can even make a case for a seat on the board and virtually none can crack the whip.

Despite all the conferences, we are likely to remain in a world where the takeover bid is the only effective sanction as its bigger practitioners have always argued. The trouble is that, as study after study has shown, bids do as much harm as good.

The alarming thing is not that these problems are not tackled effectively at conferences of institutional investors, but that they are not addressed at all at political gatherings. The whole English-speaking world is at present struggling with a recession generated almost entirely in the financial markets, but apart from US proposals on banking, none seem to have any ideas for radical reform.

So far as corporate governance is concerned, European proposals are denounced as crypto-socialism. More modest ones, such as the once-fashionable idea of placing strict legal limits on managers' contracts of service, have fallen out of fashion. Only the glacially slow changes which may follow from the growth of employee share ownership, and from debt-equity swaps which will give banks an incentive to get involved with management on German lines, hold even a distant promise of real change.

When it comes to the financial markets themselves, "reform" seems simply to mean getting a better-run casino rather than a better-run economy. The idea that a casino may not be the best way to secure competitive corporate performance is never raised. This column will remain un-British and will not be so inhibited.

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Major to press ahead with state sell-offs

By Philip Stephens, Political Editor, in London

MR JOHN MAJOR, the British prime minister, is preparing to put privatisation of the remaining nationalised industries and a renewed drive to extend "contracting out" of public services at the centre of his general election manifesto.

Mr Major has indicated that his commitment to preserve and strengthen the welfare state will not discourage the government from selling the coal industry, British Rail and the Post Office.

Ministers believe that substantial parts of British Rail could be sold during the lifetime of the next parliament, even if the loss-making commuter services in the south-east have to remain in public ownership for longer. Plans for the break-up of the coal industry before privatisation are said to be well advanced. There is also strong support among Conservative MPs for the sale

of the Post Office, although the privatisation might be confined initially to the parcels and courier services.

Close colleagues say that Mr Major is determined to push ahead with the transfer to the private sector of many services now provided directly by local authorities and by central government. That foreshadows an extension of compulsory competitive tendering by local authorities and further transfers of civil servants to the control of independent agencies.

The recent focus of public attention on Mr Major's commitment to improve the state health and education systems has tended to obscure his view that there is still considerable scope to "shrink" the public sector. He suggested at the weekend that local authorities should extend contracting out from services like refuse collection to "white-collar" tasks

such as conveyancing, planning and computing services. Mr Chris Patten, the Conservative party chairman, sought meanwhile to damp speculation about a June election. In an attempt to prevent the government from becoming "boxed in", he insisted at the weekend that it would keep open the option of staying on until mid-1992.

Senior ministers readily admit, however, that they have stepped up preparations for an early poll if Mr Major's current strong standing is confirmed in local elections due to take place on May 2.

In an interview with a Sunday newspaper, Mr Neil Kinnock, the Labour opposition leader, predicted that the government would call a "miscellaneous" election because of a "miscellaneous" that voters could be persuaded that the economy had been turned round.

The groups of ministers and Tory MPs which were set up at the end of last year to provide the raw material for the manifesto will report later this week. Among the likely subjects for inclusion are acceleration of the switch to grant-maintained schools, incentives to encourage saving and measures to ease poverty traps.

Mr Patten hopes to have completed a draft of the manifesto by the end of this month. By then he will have also chosen the advertising agency which will handle the Conservative campaign.

The Labour party's election campaign committee is likely to decide at a meeting today to intensify its efforts to pin the blame for the current economic recession on Mr Major personally as well as on the government as a whole.

Shape of the Tory party to come, Page 12

Continued from Page 1
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business, it's the lifestyle.
Hull City Council
Tel: 0482 222626

ANIXER
Wiring Systems Specialists
Ethernet • IBM Cabling System • LAN
Fibre Optics • AT&T's PDS • Nevada Western
Belden • Digital's DECconnect
Tel: 0753 886884

INSIDE
Iveco to cut 3,000 jobs amid downturn

Iveco, the trucks subsidiary of Italy's Fiat automotive and industrial group, is to cut 3,000 jobs. The cuts are part of a reorganisation which will include a £4,000bn (\$5.48bn) three-year investment plan. Chief executive Giancarlo Boschetti said the move was a key part of Iveco's "total restructuring" to face the downturn in European truck demand. *Herald* Simon reports. Page 17

BSkyB loan plans on track

British Sky Broadcasting, the satellite television venture, is proceeding with plans to raise a £1.5bn loan from international banks, despite delays in presenting a business plan. Frank Barlow (left), chairman of BSB Holdings which owns the 52 per cent of BSkyB, dismissed suggestions that a rights issue would be needed to raise funds. *Stephen Fidler reports. Page 18*

Summer poll sparks gilt fears

Investors took profits in gilts last week, and longer-dated issues dropped a full point. The possibility of a summer election led to fears of an over-rapid revival of consumer spending, on the back of repeated cuts in base rates. *Page 18*

Mortgage investors tread warily

More than 40,000 houses were repossessed because of mortgage default in the UK last year, three times the 1989 level. Partly as a result, margins on mortgage-backed securities have risen and investors are treating the market with some caution. *Page 19*

Market Statistics

Base lending rates	2.25	Managed fund services	21.24
Financial turnover	247	New UK bond issues	23
FTSE 100 index	2,511	New US bond issues	23
FTSE 100 bond index	25	Traditional options	27
Foreign exchange	25	US money-market rates	22
London recent issues	25	US bond prices/yields	22
London share service	25-27	World stock index	29

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Midland expected to cut dividend

By David Lascelles in London

MIDLAND BANK is expected to announce a cut in its dividend tomorrow, the first time a UK clearing bank has taken such a step in the post-war period. The final decision will be taken tomorrow morning by a standing committee of the bank's directors. But the bank's full board is believed to have already agreed to recommend the cut. The reduction will accompany news of Midland's 1990 results, which analysts expect to show a loss of up to £100m. This would be Midland's second consecutive large

loss. In 1989, it lost £261m. But while the earlier result was due to heavy provisions on Third World debt, the latest losses stem mainly from the mounting tide of bad debts on the recession-hit UK market. The other clearing banks, reporting over the last 10 days, have already announced bad debts totalling almost £2bn. Midland's dividend cut, fears of which drove its share price down to a record low last month, will highlight the severe predicament of the UK's third-largest clearing

bank. It will also put pressure on Sir Kit McMahon, the executive chairman - who arrived from the Bank of England five years ago - to turn Midland round. Midland's performance has been much weaker than the other clearing banks for several reasons. Apart from being burdened by a heavier cost structure, it has a weaker cushion of reserves against loan losses, and its treasury book is still suffering from an ill-judged bet on interest rates in 1989. There has been considerable

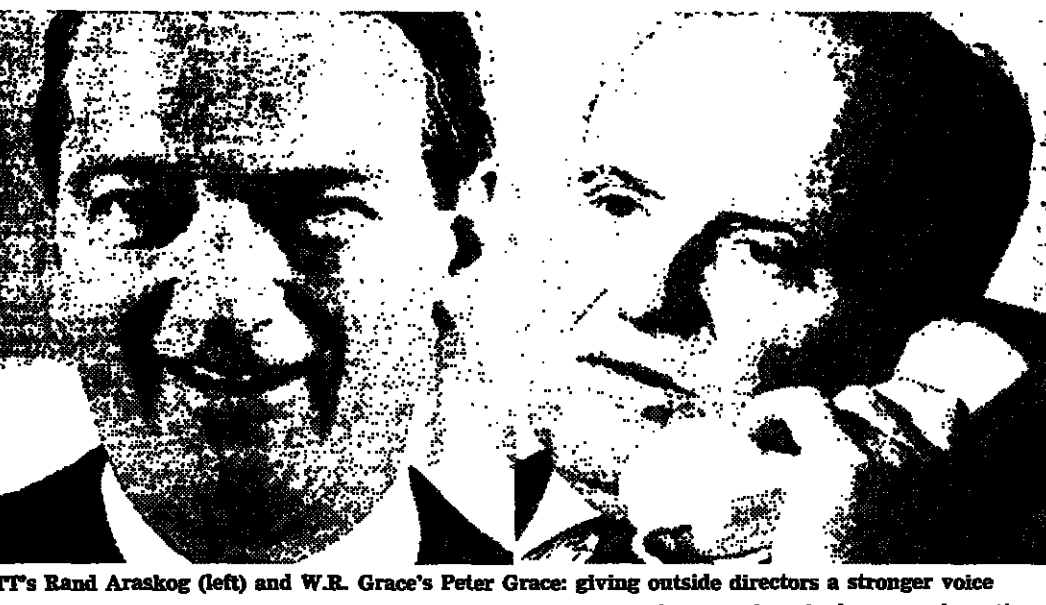
speculation that Midland will be forced into some kind of restructuring following the collapse at the end of last year of a merger with the Hongkong Bank. Speculation has focused on the possibility that it will try to sell parts of the group, including Midland Montagu, its investment banking arm which includes the Samuel Montagu merchant bank. A spokesman said yesterday that the bank would not comment on rumours. Although a dividend cut by a clearer would be a dramatic

event in UK banking history, it is far from unknown in other countries. Two large German banks, Dresdner and Commerz, cut their dividends in the 1980s, as did large banks in the Netherlands and the US. The most recent example was Citicorp which announced a 44 per cent cut in the 1990 pay-out. Midland's cut will also sharpen speculation that a similar fate awaits shareholders of Standard Chartered which is expected to report a poor set of results in two weeks.

Shareholders stand up and are heard

The 1991 proxy season in the US is breaking new ground, reports Martin Dickson

The battle plans are laid and the allies are being whipped into line. Across America a flurry of last-minute negotiations is taking place in an effort to avert hostile takeovers. This has nothing to do with the Middle East, but rather the impending start of the "proxy season". This is when companies hold their annual meetings and shareholders can express dissatisfaction with management behaviour through voting contests, known as proxy fights. Until a few years ago, US annual meetings were tame affairs, with institutional investors merely voting through management resolutions. But the late 1980s saw the emergence of a group of institutions - overwhelmingly large public pension funds - prepared to take on management in the name of better "corporate governance". In other words, making boards of directors more accountable to shareholders.



ITT's Rand Araskog (left) and W.R. Grace's Peter Grace: giving outside directors a stronger voice

ing a good balance between executive and non-executive directors. Many of the largest US companies now have a majority of independent directors. This practice is supported by the Business Roundtable, a policy group representing the leaders of corporate America. However, it has yet to filter down to many medium-sized businesses. Calpers won a symbolic victory last month when General Motors agreed to adopt a by-law calling for a majority of GM directors to be independent, although, in fact, they already were. The New York State Common Retirement Fund is also pressing this issue in proxy contests. It has resolutions before several meetings calling for the establishment of nominating committees, composed of independent directors, to recommend candidates for election to the board. Another new Calpers initiative involves setting up committees of large shareholders to give advice to managers. Sears, Roebuck, the retailing giant, has just agreed to one, again allowing Calpers to withdraw its proxy proposal. Mr Howard Sherman, vice-president of the influential proxy advisory group, Institutional Shareholder Services, said recently that the Calpers/Sears agreement was just one of numerous compromises worked out in recent months between investors and boards so that proxy proposals need not be put to the vote. Mr Sherman called this "one of the most positive developments in corporate governance".

As the proxy season will demonstrate, peace is not yet breaking out everywhere. But there seems an increasing awareness that since institutions now account for more than 40 per cent of US equities, and may command 50-60 per cent by 2000, both sides have powerful reasons to co-operate. Not be raised at annual meetings. Nevertheless, the California Public Employees Retirement System (Calpers), the most active of the big public pension funds, has found a way of raising the subject in general terms: this year it proposed that independent directors form a majority on the boardroom compensation committees at two targeted companies - ITT and W.R. Grace. It proposed that the directors get independent, outside advice on remuneration levels. Calpers said it chose ITT and W.R. Grace because they had among the worst ratios between executive pay and return to investors of all the fund's investments. But the issue will not come to a fight because both companies have agreed to adopt the policy, allowing Calpers to withdraw its resolution. Pay questions apart, the institutions are increasingly focusing on the composition of boards as the key to better corporate governance. And this involves ensur-

companies - Caterpillar, the construction equipment manufacturer, Dun & Bradstreet, the financial information group, and the US pharmaceuticals company, Pfizer - also demands that they put to a shareholder vote the issuing of "blank cheque preferred stock". This is stock in which the company sets voting rights and dividend levels without reference to shareholders. It was often used in the 1980s as a protection against hostile bids. But possibly of greater long-term significance is a raft of proposals concerning the composition of corporate boards and their sub-committees. Institutional shareholders are increasingly concerned about rising levels of executive pay, particularly at companies which have produced poor returns for investors. However, they cannot tackle this issue in a proxy contest, for the Securities and Exchange Commission regards remuneration as an "ordinary business operation" which can-

not be raised at annual meetings. By contrast, the proxy initiatives are not concerned with issues of immediate control at particular groups (partly because to do so could create severe legal problems). Instead, the institutions concentrate on the framework within which companies are run - particularly poorly-performing businesses. Part of the original impetus behind the corporate governance movement was the use of "poison pills" and other defensive measures not approved by shareholders to ward off bids during the takeover boom of the 1980s. Many of this year's resolutions are designed to counter this trend. For example, there are proxies demanding that companies redeem poison pills, or submit them to a shareholder vote that companies repeal classified boards - where directors' terms of office are staggered, so a rival slate cannot take control in a single year. A new twist is that several

Economics Notebook

A dark side to the silver lining of base rate drop

THE BRITISH economy continues to throw off conflicting signals on pay. Last week's Confederation of British Industry survey showed a drop in manufacturing pay settlements to an average of 8.3 per cent in the first quarter from 9 per cent the quarter before. This helped to persuade the Bank of England it was safe to cut base rates by half a percentage point for the second time in a month. But elsewhere, evidence of a slowdown in wage inflation is less clear cut. Warburg Securities estimated a few days later that "wage" settlements announced last month would average 10.2 per cent, largely due to big increases in public sector and armed forces pay. Income Data Services, in a report published today, says that two-thirds of the pay deals concluded so far this year have given increases of 9 per cent or more. IDS says there is a growing diversity in settlement levels - with some increases of about 5 to 7 per cent in recession-hit sectors such as road haulage and engineering. But it also notes that in cases where pay pauses have been agreed, both management and unions are stressing the temporary nature of their problems, suggesting that there are hopes of "an early return to normal". Normal in this case would mean levels of earnings inflation which are too high to be compatible with British membership of the exchange rate mechanism of the European Monetary System. In the latest issue of the Oxford Review of Economic Policy, Mr. Ken Mayhew, former economic director of the National Economic Development Office, points out how Britain's pay and inflation problem persists despite a

decade of profound change on the UK labour market. The changes included: more decentralised wage bargaining; falling trade union membership; a more flexible labour market structure - with a greater proportion of part-time workers, for example; and government policies to make the labour market more responsive to the needs of individual employers. Another significant trend, discussed in the review by Mr Peter Ingram of Surrey University, has been the way employers are seeking to replace the pay bargaining process while trade unions have lost clout. Mr Ingram believes that companies have been awarding wage increases according to their ability to pay and that this tendency will intensify. Such a trend doubtless helped to produce high wage increases while profits grew strongly. Will it moderate wage increases now that Britain is in recession and subject to the disciplines of the ERM? The sharp rise in UK unemployment since last autumn, combined with the so far sluggish downwards response of wage agreements, offers little encouragement. Last week the National Institute of Economic and Social Research proposed creating a special European inflation index. This would enable those responsible for setting prices and wages to be better informed about conditions among Britain's competitors in the ERM. If UK negotiators had an index that summarised price trends in, say, Germany, France and Italy, they would be aware of the risks of wage increases out of line with those elsewhere in the EC. Such an idea - even if it were to be adopted quickly - could

Phillips & Drew hit by £14m loss on Polly Peck

By David Lascelles, Banking Editor

UBS Phillips & Drew, the London-based investment banking arm of the Union Bank of Switzerland, wrote a call on 8m Polly Peck shares shortly before the company collapsed last summer. The resulting loss of £14m (£26.4m) was one reason why Phillips & Drew failed to make a profit last year, said Mr Rudi Muller, its chairman. UBS also had a £7m bank loan out to Polly Peck, giving it a total exposure to the company of £21m. The loan has been heavily written down. The call, a frequently-used hedging device in the equity market, obliged Phillips & Drew to buy the shares from a client at £2 each. It was written with Mr Muller's personal approval when the shares were trading at about £3. As Polly Peck's position worsened and the shares plunged, the client exercised the right. But the collapse occurred so quickly that UBS was only able to sell on 1m of the shares before they were suspended. Mr Muller gave two other reasons for Phillips & Drew's overall loss. One was the cancellation of the planned \$50m international placement by Banco Espanol de Credito (Banesto), the Spanish banking and industrial conglomerate, after the outbreak of the Gulf War last summer. The Spanish deal would have been Phillips & Drew's largest and had involved substantial staff costs. The second was the UK's sudden entry into the EMS last October which caught the bank's treasury book "on the wrong side", Mr Muller said. Mr Muller declined to specify the London operation's overall loss, but he indicated that it

was small and an improvement on the year before. "We were practically at break-even," he said. "But this was below budget. We expected to do better than that. Without these three things we would have had a super year." The result was a disappointment for UBS which has been working hard to restore its London operation since it suffered severe losses after deregulation of the City in the 1980s. The loss contributed to the 13 per cent fall in 1990 earnings which the Zurich-based bank announced last Friday. But Mr Muller stressed that the underlying performance of the group was now much more encouraging. "We believe these figures prove we're on the right track. I am not expecting to receive ultimatums from Zurich." Last Friday, Mr Muller was appointed to UBS's restructured group management board in a move intended to display the bank's commitment to its London entity. Phillips & Drew is one of London's largest investment banking businesses with a presence in the equities and gilts markets, as well as merchant banking and fund management. Among its recent achievements have been the sole mandate for the £572m Tesco rights issue and its appointment as adviser to Premier Oil. Mr Muller said the bank's commercial and investment banking operations in London were now much more closely integrated, and the investment side was benefiting from UBS's Triple A credit rating. Polly Peck administrators frustrated, Page 16

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COMPANIES AND FINANCE

BSkyB proceeds with loan plans

By Stephen Fidler, Euromarkets Correspondent

BRITISH SKY Broadcasting, the satellite television venture, is proceeding with plans to raise a large project loan from international banks. This is despite delays in presenting the banks with a business plan which have held up the raising of the money.

BSkyB, formed last November from a merger between Mr Rupert Murdoch's Sky Television and British Satellite Broadcasting (BSB), is in negotiations with Barclays Bank about arranging the credit.

The loan, required to finance the venture until it breaks even in cash terms, is to replace a financing of more than £300m for BSB, arranged by Barclays, National Westminster Bank and Industrial Bank of Japan. It required renegotiation after it went into

technical default because of the merger.

Mr Frank Barlow, chairman of BSB Holdings which owns the 52 per cent of BSB, said the company was proceeding with plans to raise a project loan.

He expected an offer of a loan from the banks to follow the current negotiations. Mr Barlow, who is managing director and chief operating officer of Pearson, the group which owns the Financial Times, said the amount had not been decided upon. Bankers have been expecting the venture to borrow between £200m and £400m.

He said that the delays were not critical. "The executive of BSB doesn't anticipate any problem in the financing of the company," he said. He dismissed suggestions that a



Frank Barlow: does not expect problems

rights issue would be needed to raise funds as speculation. The original financing car-

ried guarantees from BSB's main corporate shareholders, including Pearson, Reed International and Granada. The new financing is also likely to require guarantees. The resignation in November of Mr Ian Chubb, newly-appointed deputy managing director of BSB, and BSB's finance director, has apparently contributed to the delays in presenting a business plan to banks.

Project finance is a complex business and such credits are not often raised quickly. Bankers said prospects for the credit had not been helped by a deterioration over the last year in banks' appetite for corporate lending and by the heavy debts of some of its shareholders, including Mr Murdoch's News Corporation and the Granada Group.

Berisford sells two finance offshoots

By Richard Lapper

BERISFORD International, the food processing, commodities and property group, has sold its financial services subsidiaries, the Preston-based Berisford Consumer Finance (West-ern), in which it had an 85 per cent stake, and the wholly-owned Shoreham-based Berisford Consumer Finance (South-east).

The two companies offer hire purchase and leasing facilities to individuals, mainly for the purchase of cars. Purchaser is Forthright Finance, a subsidiary of Bank of Wales.

Consideration is nominal but Forthright will repay £12.9m in Berisford inter-company borrowings, so reducing Berisford's indebtedness to under £150m.

In the year to September 30 1990 Western made a pre-tax profit of £7,517. Net assets were £543,076 and gross assets £9.4m.

In its initial 18 month trading period to September 30 1990 Southern incurred a pre-tax loss of £1,088. Net liabilities were the same amount and gross assets stood at £7m.

Berisford has now virtually completed its withdrawal from the financial services sector. The group sold its Berisford Leasing subsidiary for £140m (including block discounts) in October and a third consumer finance company, BCF Eastern for £17m in January. Berisford Factors has also been sold - for around £4m - in the last three months.

It retains an interest in two small vehicle hire companies, County Contract Hire and Euro Trailer Rentals, as well as a small Lloyd's insurance broker, Berisford Maccata, and a bank, Craneheath Securities.

PPI administrators again frustrated

By John Murray Brown in Istanbul

ADMINISTRATORS appointed to Polly Peck International, the UK based fruit, electronics group, have again been frustrated in their attempt to see the books of the company's Cyprus subsidiaries.

Friday's decision by a Nicosia district court upheld the injunction preventing Mr Richard Stone, Mr Michael Jordan, and Mr Christopher Morris from entering the premises of Sunzest Trading, a citrus exporting company, pending an appeal to the supreme court.

The Turkish and North Cyprus businesses which are owned by PPI through Voyager, an intermediate company in the Isle of Man, have been significant contributors to Polly Peck's reported profits.

The administrators have said they only want to obtain a complete picture of the group, and may be present to present a plan for restructuring PPI by May 25.

A separate injunction to be heard in Famagusta on Wednesday prevents the administrators from gaining access to Unipac Packaging Industries, PPI's cardboard box manufacturer in Famagusta free port which owns Sunzest.

Another court order, reviewed tomorrow

seeks to prevent the administrators removing Unipac's directors, Mr Fahri Tunalier and Mr Mehmet Aziz.

The rash of legal actions follows earlier moves by the administrators to remove Mr Tunalier and Mr Aziz from the Voyager board in that way gaining access to the Cyprus companies.

Mr Aziz is the personal lawyer of Mr Asil Nadir, the PPI chairman, and was briefly arrested with Mr Nadir at Heathrow ten days before Christmas. He is now acting counsel for the plaintiff companies.

No date has been set for the supreme court hearing. But according to lawyers it may be "6 or 8 weeks or even longer" for the injunction to be reviewed again.

The administrators earlier announced tentative plans to merge Sunzest and Meyna, the Turkish fruit business, before floating them on the Istanbul stock exchange.

In Istanbul last week, Mr Stone had talks with Vestel, PPI's electronic subsidiary which is widely considered the strongest of the PPI companies. Mr Tahsin Karan, its chairman, said he was assured Vestel would remain part of the core group.

CROSS-BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Sankyo Seiko (Japan)	DAKS Simpson (UK)	Fashion retailing	£25m	Another post Japanese buy
Fuchs Group (Germany)	Century Oils Group (UK)	Oils	£25m	Fuchs' first hostile bid
Elf Aquitaine (France)	Norco (Norway)	Oil production	£168m	Needs Oslo government ok
International syndicate	Linter businesses (Australia)	Textiles	£296m	Merrill Lynch leads MBO
Molson (Canada)	DuBols Chemicals (US)	Chemicals	£128m	Strengthens Molson's Diversy Corp
Asko (Germany)/Klaus Jacobs (Switzerland)	Adia (Switzerland)	Business services	£277m	Revised Omni debt reduction sale
Stanley Works (US)	Stanley Tools Poland (joint venture)	Hand Tools	n/a	Stanley's East Europe debut
Fabryka Narzedzi Kuznia (Poland)				
Alhold (Holland)	Tops Markets (US)	Food retailing	n/a	Further US expansion
Asea Brown Boveri (Sweden/Switzerland)	Fuso Power & Heat (Japan)	Painting equipment	£11.6m	Friendly buy via local arm
Estimote Venture (Switzerland)	Mertin International Properties (UK)	Property development	£2.9m	Alternative to receivership

Source: FT Mergers & Acquisitions International

Trencherwood £6m in red and omits final

By Clare Pearson

TRENCHERWOOD, USM-quoted housebuilder and commercial property developer, has fallen into a £6m loss, before tax and, exceptional items, during the year to end-October 1990, and will not be paying a final dividend.

Also, exceptional provisions for the fall in property values would be substantially higher than the £4m taken at the previous year-end, but their exact level was still being assessed.

Mr Brian Eighteen, managing director, said the preliminary results announcement, usually made around this time of year, was delayed until the results of an independent valuation were known.

He said the company had announced the loss because it was concerned at the way its share price had risen along with the stock market recently.

On Friday it fell back 8p to 82p.

The £6m loss compares with a profit before exceptional of

£12.7m in the year to end-October 1989. Turnover for 1990 had fallen to £38.3m (£63m).

The provisions would reflect the fall in value of commercial properties and a further provision in relation to the residential landbank.

Trencherwood's developments are about evenly divided between housing and commercial space.

The company's heartland is the M4 corridor.

Gartmore Value Investments

Gartmore Value Investments had a net asset value of 22.4p per 10p share at January 31 1991.

Net revenue for the nine months was £1.19m against £1.98m for the previous 51 weeks.

The directors have declared a third interim dividend of 0.9p, making 2.7p so far. They expect a final payment of 1.5p.

37% decline at Alan Cooper

Alan Cooper Holdings, the office furniture maker, has seen its pre-tax profit fall by 37 per cent in 1990, although turnover declined only 3.5 per cent.

Mr James Blyth Currie, chairman, said erosion in net margins was mainly the result of a shortfall in demand for the wood veneer products made at Tordmorden and the full impact of running that factory and the new one at Altham.

It was estimated that by the end of the year overall demand in the UK office furniture market was running at nearly 25 per cent below the peak levels reached in 1989, and a further decline was anticipated.

The chairman felt the group had done well to limit its decline in turnover to £12.66m (£13.11m). The Pulsar range of coloured laminate system furniture and other products had shown strong growth.

Profit was £1.94m (£3.08m), but struck after redundancies of £64,000 (nil). Earnings were 12.02p (19.09p) per share and a final dividend of 4.9p maintains the total at 7.7p.

In the current year the first two months results were ahead of plan.

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THE STANDARD LIFE ASSURANCE COMPANY

The One Hundred and Sixty-Fifth Annual General Meeting of the Company will be held in the Head Office, 3 George Street, Edinburgh, on Tuesday 26 March 1991 at 2.30pm.

By Order of the Board of Directors
A S BELL
Managing Director

Edinburgh, 1 March 1991
Standard Life

Global profit soars to £5m

The revamped Global Group made pre-tax profits of £5.01m on turnover of £57.62m for 1990, and is paying a dividend of 0.5p, the first for two years.

This is the first full-year results since the acquisition of RIG in 1989 and the group now has three divisions - shipping services, food processing and

property. Last year the group made a profit of £219,000 on turnover of £28.57m.

Mr Robert Evans, chief executive, said the results represented positive contributions from all operating divisions. The balance sheet was strong, with net assets of £13m and net cash of more than £1m.

Chairman of Thornton

Mr Peter Walker, MP, will succeed Mr Richard Thornton when he retires in July as executive chairman of THORNTON & CO. Mr Peter Dew, managing director of Thornton Investment Management in London, has become group managing director. Mr Thornton has accepted the invitation of Dresdner Bank, the principal shareholder, to become president of Thornton & Co from July 1.

Mr Henry Gold is to be technical director of THE INSTITUTE OF CHARTERED ACCOUNTANTS IN ENGLAND AND WALES. He is deputy group controller with Royal Dutch Shell in London, and will join the Institute in May. Mr Gold succeeds Mr Geoff Mitchell who joined Barclays Bank in January.

THE NORTH BRITISH DISTILLERY COMPANY has appointed Mr J. Brunner as chairman to succeed Mr J.A.R. Macphail who retires on March 23. Mr J.A.R. Macphail becomes a director from March 23.

Following Swire Pacific's investment in FRASER INSURANCE BROKERS, Mr Michael Miles, an executive director of John Swire and Sons, has been appointed non-executive chairman of Fraser. Mr Garth Bearman becomes chief executive officer; and Mr Yao Kang, Mr Peter Johansen, Mr George Miller and Mr David Thomas join the board.

Mr Anthony Shakesby has been appointed financial director of REGINA HEALTH AND BEAUTY PRODUCTS. He is corporate planner at Pavilion Leisure.

Mr David Manning has been appointed director, UK equities, at LEGAL & GENERAL INVESTMENTS. He was director, pension fund investments, Hill Samuel Investment Management.

Mr Tim Shakesby, Conservative MP for Bournemouth, has been appointed a director of GARTMORE VALUE INVESTMENTS.

Mr Tim Surrows, energy underwriter, Nigel Edwards, international underwriter, non-marine, Mr

APPOINTMENTS

Justin Swan, aviation X/L underwriter, and Mr Colin Young, marine X/L underwriter, have been appointed directors of ENGLISH & AMERICAN UNDERWRITING AGENCY.

Mr Alan L. May has been named to head the operations of COVA WORLDWIDE, Inc. in the UK and Ireland. He was directing operations in Canada.

Mr Eric Sanderson, chief executive of the British Linen Bank, has been appointed a non-executive member of the BRITISH RAILWAYS board for three years.

HENDERSON UNIT TRUST MANAGEMENT has appointed Mr Alan Gadd as investment trusts director, and Mr Ian Chimes as marketing director.

THURGAR BARDEX has appointed Mr Geoffrey L. Eades as finance director, and Mr Martin E. Tarrant-Jones as commercial director.

GRANT THORNTON has appointed Mr Mariette Davis (pictured left) as an investigations partner in the special services unit, London. She is currently on secondment at the Treasury, where she advised on both electricity industry flotations.

Mr Mark Aldridge (right) becomes business advisory partner in the Bristol office. He moves from the Cardiff office.

Mr Frank Burgess has been promoted to group deputy chairman of BARNET DEVANNEY & CO. Mr Alan H. Davies has been appointed group managing director; and Mr Michael T.J. Horton, a director of First National Bank, has joined the board.

WHATMAN, Maidstone, has appointed Mr Christopher Nash as group treasurer. He was vice president finance for Whatman filter systems division in the US.

Mr Ian Barry has been appointed finance director and deputy managing director of MAJESTIC WINE WAREHOUSES. He was finance director of Majestic from 1987-89, prior to the takeover by Wharfedale Wine, when he joined The Rack as operations director.

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Application has been made to the Council of The Stock Exchange for all of the Company's issued Ordinary Shares of £1 each to be admitted to the Official List. This document does not constitute an offer or invitation to any person to subscribe for or to purchase any securities in the Company. It is expected that the Company's issued Ordinary Shares will be admitted to the Official List and that dealings will commence on 7th March, 1991.

ETONBROOK PROPERTIES plc

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SHARE CAPITAL

The present issued and authorised share capital of Etonbrook Properties plc is as follows:

Authorised			Issued and fully paid or credited as fully paid	
No.	£		No.	£
13,600,000	13,600,000	Ordinary Shares of £1 each	3,830,616	3,830,616
1,400,000	1,400,000	6 per cent Cumulative Redeemable Convertible	1,400,000	1,400,000

No new shares will be issued or marketed in connection with this application.

The principal activities of the Company are property development, trading and investment.

Details are included in the Companies File Service available from The Stock Exchange. Copies of the Listing Particulars for Etonbrook Properties plc may be obtained during normal business hours on any weekday (excluding Saturdays and public holidays) up to and including 6th March, 1991 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD (by collection only) and up to and including 15th March, 1991 from Smith New Court Corporate Finance Limited, 8 Baker Street, Smith New Court House, PO Box 293, 20 Farringdon Road, London EC4M 3JH.

Etonbrook Properties plc
8 Baker Street
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4th March, 1991

Correction Notice



Credit Commercial de France

U.S. \$250,000,000

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COMPANIES AND FINANCE

Intel fails in move to get protection for chip

By Louise Kehoe in San Francisco

INTEL, the leading US maker of microprocessor chips used in personal computers, has lost a significant battle in its long-running legal fight to prevent "cloning" of its products.

A San Francisco court ruled on Friday that Intel was not entitled to claim trade mark protection for "80486", the numerical designation of one of its most popular products, a device that forms the "brain" of an estimated 10m IBM-compatible personal computers.

Intel had filed a suit against Advanced Micro Devices, charging trade mark infringement, when the rival chip maker used the designation "Am386" on its "clone" version of the microprocessor.

The name of the device is significant, because it is used by several leading personal computer makers to label their products. Intel had won its case against AMD, personal computers built using the AMD chip would have had to be renamed.

US District Judge William Ingram ruled, however, that 386 is a generic product designation and therefore cannot be a trade mark.

Intel said it was disappointed, but not surprised by the ruling. "As a result of this decision, we will refer to the 386 microprocessor and Intel386 microprocessor in order to more clearly distinguish Intel products from imitations," said Mr Thomas Dula, Intel's vice-president and general counsel.

For more than three years AMD and Intel have been in a dispute over AMD's claim that it is entitled to manufacture the 386 under the terms of a 1981 technology-sharing agreement between the companies.

In a separate case, Intel has charged AMD with copying the "microcode" or internal software instructions from a related chip.

AMD claims that a 1976 agreement gives it the right to use the software.

Iveco unions agree to 3,000 job cuts

By Hagl Simonian in Uim

IVECO, the trucks subsidiary of Italy's Fiat automotive and industrial group, has reached agreement with its domestic unions on about 3,000 job cuts as part of a reorganisation which will include a £4,000bn (\$3,680bn) three-year investment plan.

Speaking to journalists for the first time since his appointment as chief executive last December, Mr Giancarlo Boschetti said the redundancies were a key part of Iveco's "total restructuring" to face the downturn in European truck demand.

Iveco is forecasting a 10 to 12 per cent fall in the overall market this year and a 5 to 7 per cent reduction in Europe.

As a result, "the chances for profitability in Europe will be very poor" this year, he said.

However, investment plans remained on course, notably in Spain, where Iveco bought the loss-making Enasa group last year, despite the fact that Enasa would report a "heavy loss" in 1991.

Mr Boschetti did not indicate whether Enasa would return to the black this year. "Our objective is heavily to reduce those losses" in 1991, he said.

He confirmed that the Fiat's (50.87m) investment commitment made at the time of the Enasa purchase represented a minimum level. "If we find the right conditions, we will go beyond," he said.

Current spending at Enasa included a Fiat10bn programme at the Valladolid plant, where new painting facilities being installed would allow the introduction of new models from

September, with full production by mid-1992. Iveco also planned to introduce unspecified new products in Madrid, he said.

Mr Boschetti was sceptical about wide-scale collaboration agreements between European truck producers.

However, he confirmed that discussions on specific ventures such as engines, gearboxes or cabs would probably accelerate.

Iveco's project to develop a new heavy diesel engine range with Nissan Diesel "was reaching the stage when the first prototypes would be ready," he said.

However, the two sides had not decided whether to move to full-scale production.

● A Milan court has decided not to remove the sequestration order on a packet of shares in the continuing battle for control of Mondadori, the leading Italian media group.

Lifting the sequestration, as requested by Mr Silvio Berlusconi and his allies, would have represented a further severe blow to Mr Carlo De Benedetti's continuing *de facto* control of the group.

However, after receiving some backing from the Milan court, the chances are that the Berlusconi faction may now feel in a stronger position to demand a bigger influence over Mondadori's affairs from the court-appointed representatives who control the balance of power at the group. That could open the way to renewed boardroom strife at the company.

NEWS IN BRIEF

LVMH close to Lanson sale

LVMH, the French drinks and luxury goods group, is nearing the final stages of talks to sell Lanson, a champagne brand it recently bought, to Marne et Champagne, a large family-owned producer, writes William Dawkins in Paris.

An existing joint distribution venture, 80 per cent owned by Marne et Champagne and 20 per cent by Allied Lyons, the UK drinks group, is understood to be ready to pay about FF1.6bn (\$305m) for the Lanson brand and its stocks.

If the sale comes off, LVMH will recoup a large slice of the FF3.1bn it paid last December to buy Lanson and Fommery, its sister brand, from BSN, France's leading foods group. LVMH also took on FF1bn of the brands' debts in the deal.

● National Bank of Canada, the country's sixth largest chartered bank, posted lower first-quarter profits after higher loan provisions, writes Robert Gibbons in Montreal.

Earnings were C\$55.3m (US\$43m) or 36 cents a share for the three months ended January 31, down 21 per cent. Half the bank's problem loans are to Ontario and Quebec businesses.

● Sansui Electric, the Japanese consumer electronics group in which Polly Peck International, the collapsed UK fruit-to-electronics group, holds 73 per cent, reported a pre-tax loss for the nine months to December of ¥1.7bn (\$12m) on sales of ¥16.7bn, writes Emilio Terazono in Tokyo.

Sansui changed its year-end from October to December after Polly Peck took control in late 1989.

In the previous five months to March 1990, the company reported pre-tax losses of ¥2.7bn on sales of ¥7.1bn.

● KNP, the Dutch paper group, reported that net profit on normal business operations fell slightly to Fl 286.7m (\$18m) in 1989 from a record Fl 294.1m in 1988, writes Ronald van der Krol in Amsterdam. After adjustments, turnover was down 4 per cent at Fl 2.2bn. Paper production rose by 4 per cent to 1.16m tonnes.

● Square D, the Illinois-based electrical equipment manufacturer, has erected a legal barrier to a takeover bid by the Schneider Group of France, writes Barbara Durr in Chicago.

Square D won a temporary restraining order from the New York State Supreme Court barring Schneider from disclosing or using confidential information on Square D which had been furnished to Schneider during failed joint venture talks.

Under the order, Schneider is prohibited from using such information in its threatened proxy fight.

Nat-Ned, NMB link approved

By Richard Lapper

A LARGER-than-expected majority of shareholders of the biggest Dutch insurer, Nationale-Nederlanden, and the country's third biggest bank, NMB Postbank, have voted to approve the link between the two companies.

By the 3pm deadline on Friday, 95 per cent of Nat-Ned bearer depositary receipts (BDRs) for shares and 94 per cent of NMB shares had been tendered for exchange. A total of 85 per cent of the warrants

of NMB Postbank had been tendered for exchange.

Up to 20 per cent of NMB shareholders and a third of Nat-Ned shareholders had been expected to reject the offer.

Nat-Ned's institutional investors had criticised the deal as being unfair to them when terms were announced in November. However, after terms were modified last month, opposition gradually faded. Aegon, the Dutch insurer, and the Nat-Ned inves-

tor most critical of the deal, tendered its 10 per cent stake in Nat-Ned on Friday.

The minority of shareholders that have not yet offered their securities for exchange have until 3pm on April 5 to do so.

The shares of the new bank-to-insurance group, Internationale Nederlanden Groep, will be listed in Amsterdam today. The group will also apply for listings in Antwerp, Brussels, Paris, Basel, Geneva and Zurich.

Japanese are net sellers of US stocks

By Ian Rodger in Tokyo

JAPANESE investors ended up net sellers of US stocks and bonds in 1990 for the first time since records of these transactions began to be kept in 1981.

The Japanese Ministry of Finance reported that net selling of US securities by Japanese investors last year amounted to \$1.1bn, compared with net purchases of \$26.5bn in 1989.

The ministry said that shrinking interest-rate differentials between US and Japanese securities last year discouraged the Japanese from investing in the US.

Also, Japanese investing institutions had less surplus money to invest abroad as a result of the Tokyo stock market slump and the high demand for capital by domestic industry.

Among foreign destinations for Japanese capital, the US remained the most popular. US securities purchases of \$1,127.1bn accounted for 77.5 per cent of all foreign securities purchases by Japanese investors. Sales of US securities worth \$1,143.3bn were 80.9 per cent of overall sales.

FT-SE index inquiry follows complaints

By Jim McCallum

THE LONDON International Stock Exchange's decision to investigate the circumstances surrounding the expiry of the February FT-SE 100 index option contract last Thursday followed complaints from one large UK institutional investor.

The US commercial bank which claim that a broker had manipulated the stock market.

The complaints were prompted by an unusual movement in the FT-SE 100 share index just before the FT-SE options expired. Some dealers believe that a securities house artificially boosted the index

by bidding for FT-SE stocks during the period when the closing level of the FT-SE option was being calculated.

Investors who own FT-SE options stand to gain or lose considerably, depending upon the level of the FT-SE index at the time the options expire.

The Stock Exchange has noted that the FT-SE index rose by 9 points between 11.00am and 11.20am when the expiry level of the FT-SE options was being calculated, a movement which it has described as significant.

A large US user of the

options market, who has asked not to be named, claims there was "blatant manipulation" in the run-up to the expiry of February FT-SE options. Some other brokers and institutions also believe the market had been held up artificially.

However, some large institutions believed the stock market was being driven higher by fundamental news, in particular the cut in Spanish Treasury bill rates and ICI's final results. They added that the broker had bid for stock to cover its exposure in the traded options market.

Denison Mines suffers C\$291.3m loss

By Bernard Simon in Toronto

DENISON MINES, the ailing Canadian resources group, suffered a C\$291.3m (US\$253m) loss last year after taking large write-downs on most of its mining and energy assets.

The loss from continuing operations was C\$189.5m, or C\$2.94 per share compared with a C\$4.5m profit, the previous year.

Revenues were little changed at C\$316m.

The write-downs were C\$322m, almost half of which stemmed from Denison's 60 per

cent interest in the Denison-Potomac potash mine in New Brunswick. The company sold its stake in the mine last month to a Franco-German consortium for C\$15m.

Other write-downs include C\$20m on the Kooragang uranium property in Australia; C\$30m on oil and gas interests in the Mediterranean; and C\$10.5m on other long-term investments. Five years ago, Denison wrote off its investment in the Quintette coal mine in British Columbia.

After enjoying strong growth in the early 1980s, Denison has been brought to its knees by a heavy debt load and weakening commodity prices. The company has halted dividends, has asked its bankers to restructure its debt, and has been forced to put the company up for sale.

● Campeau Corporation has sold a 500,000 sq ft office building in Ottawa to six Canadian pension funds for an undisclosed sum, writes Robert Gibbons.

To the Holders of WARRANTS OF ATSUGI UNISIA CORPORATION

U.S.\$100,000,000 4 1/4% Guaranteed Bonds due 1993 with Warrants

NOTICE OF ADJUSTMENT OF SUBSCRIPTION PRICE AND FREE DISTRIBUTION OF SHARES

NOTICE IS HEREBY GIVEN THAT, the Board of Directors of the Company, acting by resolution on 28th January, 1991, to make a free distribution of Shares of common stock of the Company to Shareholders of record as of 28th February, 1991 at the rate of 13 Shares for each one Share then held.

As a result of such distribution, the Subscription Price at which Shares are issuable upon exercise of the Warrants will be adjusted pursuant to Condition 7 of the Warrants from \$87.0 Japanese Yen to 740.7 Japanese Yen effective as of 1st March, 1991 (Japan Time).

THE INDUSTRIAL BANK OF JAPAN TRUST COMPANY

as Disbursement Agent on behalf of: ATSUGI UNISIA CORPORATION

Dated: 4th March, 1991



NatWest announces that with effect from Monday 11th March 1991 its Gold Plus overdraft rates will be amended as follows: borrowing up to and including £10,000 reduced from 16.5% to 16% p.a. Unauthorised borrowing remains unchanged at 22.5% p.a.

41 Lothbury London EC2P 2BP



SAMMI STEEL CO., LTD.

(Incorporated in the Republic of Korea with limited liability) Notice to the Warrant Holders of the outstanding US\$50,000,000 1 1/4% per cent. Bonds due 1994 with Warrants to subscribe for Non-Voting Shares of Sammi Steel Co., Ltd.

NOTICE IS HEREBY GIVEN to the Warrant Holders that on 23rd February, 1991, the Company has authorized the issuance of Bonds (W25 Series) convertible into Non-Voting Shares of the Company. The latest date was 18th March, 1991 and the initial conversion price was set at W22,500.

The conversion price per Non-Voting Share receivable (W22,500) by the Company from the exercise of the Warrants is hereby amended to W22,185, in accordance with the provision of the Warrants, in accordance with the provision of the said instrument, the existing subscription price of W45,000 has been adjusted with effect from 18th March, 1991, to W45,000.

Attest: 4, 1991, London By Citibank, N.A. (CIB) Dep. Agent Bank

CITIBANK

NRI TOKYO BOND INDEX

	21/2/91	15/2/91	14/2/91	13/2/91
Overall	154.36	154.78	153.74	148.27
Government Bonds	152.49	152.07	151.07	145.38
Municipal Bonds	156.99	156.81	156.37	150.97
Bank Bonds	159.07	158.94	158.41	153.46
Corporate Bonds	150.95	150.81	150.29	146.46
Preferred Stocks	155.19	155.17	154.60	148.28
Government 10-year	150.32	150.11	149.09	143.88
Government 5-year	150.34	150.11	149.09	143.88

1 Estimated per yield

Source: Nomura Research Institute

THORN EMI Capital N.V.

(Incorporated in the Netherlands Anstalt with limited liability)

5% per cent. Guaranteed Redeemable Convertible Preference Shares 2004 in THORN EMI Capital N.V.

Holders of the above-named shares are advised that with effect from 1 March 1991 the registered office of the Company is situated at Chumaceirokade 3, Curacao, Netherlands Antilles.

BUSINESS SOFTWARE

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For advertisement details please telephone Mark Hall Smith on 071-407 5752

LIVES LIMITED

(Incorporated with limited liability in the Cayman Islands)

U.S.\$150,000,000 Secured Floating Rate Notes due 1992

Interest Rate 7% p.a. Interest Period March 4, 1991 to September 30, 1991. Interest Payable per US\$100,000 Note US\$5,500.00

Attest: 4, 1991, London By Citibank, N.A. (CIB) Dep. Agent Bank

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BUILDING SOCIETIES

The FT proposes to publish this survey on March 18th 1991.

The FT reaches more senior businessmen who work in head offices of Banks, Insurance Companies and Building Societies across Europe than any pan-European publication.

If you want to reach this important audience, call Maria Bevis on 071 873 4052 or fax 071 873 3078.

FT SURVEYS

International Bank for Reconstruction and Development

U.S. \$250,000,000 U.S. Dollar Floating Rate Notes due February 1994

For the interest period 28th February, 1991 to 31st May, 1991 the Notes will carry an interest rate of 6.8055% per annum with a coupon amount of U.S. \$163.06 per U.S. \$10,000 Note, payable on 31st May, 1991.

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OSSORY ESTATES PLC

Interim Statement of the Unaudited Consolidated Results for the six months ended 31 December 1990

- Rental income and management fees of £4,241,000 (1989: £3,480,000).
- Profit on sale of investment properties of £3,998,000.
- Profit before taxation of £4,048,000 (1989: £6,583,000).
- Dividend per share maintained at 0.4p.
- "When current projects are fully let, Group rental income on the present portfolio is expected to be running at an annual rate of approximately £11 million. The Directors believe that the Group's asset value has not been materially reduced since the end of the last financial year."

"The Directors believe that the UK property market is likely to provide excellent opportunities over the next 12 months, and that Ossory will be in a position to take advantage of, and profit from, them."

John Walker, Chairman.

Unaudited six months to 31 December 1990 1989 1990 1990

Turnover Rental income and management fees 4,241 3,480 7,665

Profit on sale of investment properties 3,998 - -

US MONEY AND CREDIT

The search for confidence begins

Nikki Taft

As ever, it seems, one person's loss is another's gain.

Nikki Tait

[illegible]**Westdeutsche Landesbank Girozentrale**

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INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

Scotland prepares for power sell-off

AS THE TWO English electricity generating companies move towards the climax of their privatisation, the process is now under way for the Scottish power companies.

The two generators, Scottish Power and Scottish Hydro-electric, are raising £450m in bank credits in preparation for their privatisation - and they are paying slightly more than their predecessors.

The largest, the £300m five-year credit for Scottish Power being arranged by Samuel Montagu, will carry an interest margin of 45 basis points (0.45 per cent) over London interbank offered rates. The commitment fee on undrawn amounts is 22½ basis points.

Charterhouse, merchant banking arm of Royal Bank of Scotland, is arranging a five-year credit of up to £150m for Scottish Hydro. Terms on this loan have not been disclosed but it is unlikely that the margin will deviate much more than about 3 basis points from the larger credit.

Montagu is seeking underwriting commitments of £50m, prior to a general syndication likely to start in two to three weeks. Because of the smaller size of its deal, Charterhouse will approach directly a small group of international banks for a "club" deal and will not seek an underwriting group.

The English power generators were marginally of 37½ to 40 basis points. The extra margin for their Scottish counterparts suggests a continued rise in the costs of bank finance for corporate borrowers over the past few months.

More evidence of these difficult conditions came in the decision by National Westminster to withdraw from syndication - or at least to delay indefinitely - a £120m credit for Mount Charlotte Hotels.

However, where the terms of the loan, the borrower or the business sector are popular, syndications can still do well. A \$500m credit for Norske Shell, Norwegian subsidiary of the Royal Dutch Shell Group, was raised to \$300m after success in syndication.

Stephen Fidler

INTERNATIONAL BONDS

Syndicate managers work hard to find a price level

THE MARKET for sterling mortgage-backed bonds has undergone a testing few months. The four new issues this year, totalling £780m, have battled to establish pricing levels in a nervous marketplace.

For syndicate managers, each issue now requires a mixture of imaginative structuring, fine judgment in pricing and a hard slog in sales.

At the peak of the market in September 1989, Mortgage Securities No 2, a special purpose vehicle of First Mortgage Securities, issued £150m-worth of bonds with a five-year average life at a discounted margin of 21 basis points.

Last week when the market was tapped, it was at a discounted margin of 75 basis points.

Prices began to fall in the second half of last year as investors took fright at the increasing levels of mortgage defaults in the UK housing market.

The Council of Mortgage

Lenders said recently that 44,000 homes were repossessed due to mortgage default last year, three times the 1988 level. This represents 0.41 per cent of all mortgages outstanding, although the situation in London and the south-east of England is worse than in other areas.

Serious mortgage arrears are also showing a rapid increase. Issuers are quick to point out that the pool insurance policies or subordinated debt structures which support mortgage-backed issues make bond default a remote possibility.

Mortgage defaults in the UK housing market would have to rise to catastrophic levels for bondholders to face losses.

However, there is a perception of increased risk among investors.

But perceived risk of default is not the only factor which has driven margins higher. There are fears that the fragile liquidity of the sector is in danger of being lost.

have pulled back from the market.

Many companies which had previously been enthusiastic buyers of sterling mortgage-backed paper now find themselves with insufficient liquidity to take new issues. Syndicate managers estimate that between 15 per cent and 25 per cent of new issues were bought by corporate treasurers in 1989 and the first half of last year.

The liquidity squeeze on companies has been compounded by chastening experiences with other "liquidity management" instruments, such as commercial paper and variable rate notes (VRNs).

Even those treasurers with excess liquidity are loath to commit funds to other non-cash instruments.

"Companies which lost money in Polly Peck commercial paper and are locked into illiquid VRNs are unlikely to buy mortgage-backed securities," commented one syndicate manager.

To cap it all, the Bank of England announced in January that UK banks would have to double the amount of capital they set aside against holdings of mortgage-backed paper from January 1993, in line with the European Commission Solvency Ratios directive.

The move should not be, in itself, very damaging to the sector. At current margins banks might regard mortgage-backed paper as offering a reasonable return on capital, even where 8 per cent capital has to be set aside against holdings.

However, the announcement raised doubts over the future participation of another group of investors. The sterling mortgage-backed market has never been a highly liquid sector, and investors are now anxious about its future liquidity. Higher margins reflect an illiquidity premium.

This underlines that liquidity is often a function of expectation - the repeated opportunity drawn with the collapse of the

perpetual floating-rate note market in 1987, following indications that bank buyers of the paper would have to deduct their holdings from their capital base.

There is no reason to believe that the sterling mortgage-backed sector will suffer the same fate, not least because the paper is of fixed maturity and senior debt status.

Recent issues have proved that paper can still be sold, at the right price.

Multiple-tier structures, such as the £300m three-tranche issue for CMS No 7 launched by Warburg Securities in January, attempt to target specific pockets of demand.

The shorter life bonds have the most potential buyers and the first tranche of CMS No 7 had an average life of just 1.06 years. However, longer-dated instruments can be sold to investors who believe that current margins represent a very attractive opportunity.

Issuers have also included

step-up features, whereby the margin over London interbank rates paid on bonds increases when the EC legislation comes into force. The three-tier CMS No 7 issue, CMS No 8 launched by Goldman Sachs, and FIMBS No 6 via Salomon Brothers have all included features of this type.

For the centralised mortgage lenders themselves, the state of the market poses problems. They rely on being able to securitise the mortgages they write, so as to maintain a small balance sheet.

It is not only the specialist centralised lenders which are under pressure to securitise their mortgage portfolios. A number of mainstream European banks, such as Banque Nationale de Paris which bought Chemical Bank's UK mortgage business in 1989, are keen to securitise some of their UK mortgages, freeing valuable capital for other purposes.

Simon London

Nomura US arm sets up joint venture

By Patrick Harverson in New York

NOMURA Securities International, the New York arm of the Japanese broker, says it has set up a joint venture with a specialist US company to trade proprietary capital in the international currencies and commodity and financial futures markets.

Tudor/Nomura Global Trading Partners is a 50/50 venture between Nomura and Tudor Investment, the US commodity trader which manages about \$650m of funds. It will have an initial capitalisation of \$60m, and will concentrate at first on trading interest rate and stock index derivatives, currencies, energy futures and metals futures.

The Nomura/Tudor joint venture is the latest attempt by Japanese securities houses to acquire the complex high technology asset management techniques employed so effectively in international markets by their US competitors.

Although conservative and risk-averse in their approach to securities trading, the Japanese have been increasingly eager to break into derivative markets where returns on capital can be far higher than in underlying equity and bond markets.

Nomura has a history of joint ventures with US partners. In recent years it has linked with Wasserstein & Perella, the mergers and acquisitions concern, and with Babcock & Brown in the leveraged leasing business.

EUROMARKET TURNOVER (\$m)

Primary Market	Surpluses	Cons	FRB	Other
US\$	1,995.0	0.0	305.0	16,639.2
DM	2,075.8	0.0	2.0	12,422.2
Other	4,550.0	0.0	1,147.1	2,051.6
Pre	5,465.3	0.0	77.2	8,247.1
Secondary Market	Surpluses	Cons	FRB	Other
US\$	22,799.3	696.7	6,888.5	9,144.2
DM	22,900.8	813.2	4,924.1	7,193.5
Other	13,388.4	1,340.0	2,254.8	8,493.5
Pre	40,444.7	1,640.5	5,633.9	95,338.2
Net	Surpluses	Cons	FRB	Other
US\$	19,804.3	38,616.6	58,447.9	24,474.9
DM	13,576.1	35,613.5	20,463.5	14,686.7
Other	66,252.2	97,221.5	163,496.7	104,486.9
Pre	99,632.6	171,451.6	242,408.1	143,648.5

Week to February 28 1991

Source: AIBD

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GROWING ECONOMY.
AND THE WORLD'S FASTEST
GROWING AIRLINE.



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BANGKOK FOR THEIR 1991
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● For Latest Share Prices on any telephone ring direct-0836 43 + four digit code (listed below). Calls charged at 44p per minute peak and 33p off peak. Inc VAT

MINES—Contd

Symbol	City	Market	Stock	Price	Week	1-Yr	La
		Cap. Inv.			Change	Change	
1568			Central Pacific	34	2.9		
1589			Dragon Mining N.L.	23	21.1		
1356			Delta Gold 25c	33	100	5.1	
1368		129.6	Comishan Mining	13		3.1	
2824			Doral Resources	17			
3015		0.33	Dragon Mining	11			
		10.90	Emperor Mines	22			
1306			Endeavour 20c	3	50.0		

2008 20c..	30	10.9
2009 20c..	39	26	
2010 20c..	15		

July Debt	1909					
Aug Debt	1902					
Mar Debt	1910					
May Debt	1920	101	33	80	8,022.3	
	1912	4,400	50	8.7		
	1902	8,400	11			
Jan July	2012	4,400	68	4	111	
Jan Aug	2014	4,400	4	33.3		
	2012	6,420	21			
	1919	5,720	49	11.4		
Jan Jul	2012	5,720	81	12.5	5,724	
Jan Aug	2016	98	59	4.8	2.6	
Jan Sep	2016	417	2			
May Oct	1310	417	53	11.9		
	1310	696	91			
	1310	696	112	4.7		
	1310	2,200	11	15.5		
	1310	2,200	11	15.5	3,793	

50c.....	250	-3.8	5.7	23
Subscription	1			

[illegible]

10p....	95	-17.4	-	-
old.....	15	-	-
pcr.....	11	-	-

	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994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are based on middle prices, are percent and allow for value of des

Mon	28/07	28993	Estimated Net Asset Value (NAV) are shown
Tue	29/07	28993	Trusts, in peace per share, along with the
Wed	30/07	28993	Old NAVs (NAV) are shown
Thu	31/07	28993	The NAV basis assumes prior changes at par
Fri	01/08	28993	converted and warrants exercised if dilution
Sat	02/08	28993	● Top Stock
Sun	03/08	28993	● Tax-free since reduced, passed or deferred
Mon	04/08	28993	● Tax-free to non-residents on application
Tue	05/08	28993	● Not officially UK listed; dealings per
Wed	06/08	28993	● 5356(AH)
Thu	07/08	28993	● USW; not listed on Stock Exchange
Fri	08/08	28993	● Subjected to same degree of regulation as
Sat	09/08	28993	● Not officially listed.
Sun	10/08	28993	● Price at time of suspension
Mon	11/08	28993	● Not comparable
Tue	12/08	28993	● Cover allows for conversion of shares no
Wed	13/08	28993	● dividends or raising only for restricted
Thu	14/08	28993	● Cover does not allow for shares which
Fri	15/08	28993	● dividend at a future date.
Sat	16/08	28993	
Sun	17/08	28993	
Mon	18/08	28993	
Tue	19/08	28993	
Wed	20/08	28993	
Thu	21/08	28993	
Fri	22/08	28993	
Sat	23/08	28993	
Sun	24/08	28993	
Mon	25/08	28993	
Tue	26/08	28993	
Wed	27/08	28993	
Thu	28/08	28993	
Fri	29/08	28993	
Sat	30/08	28993	
Sun	31/08	28993	

minimum tender price.
and ex dividend; or ex scrip issue.

[illegible]

17	Premier.....
24	Spell.....
11	Tuesday Post.....

[illegible]

FT Share Serv

The following changes have been made to the FT Share Information Service:

Deletions: Priest (Ben) (Secretary)

Engineering

Birmingham Mint (Engineering)

Triplevest Income (Investment)

Do. Capital (Investment Trust)

Tanjong Tin (Mines)

The following changes have been made to the FT Share Information Service:

Deletions: Priest (Ben) (Section: Engineering)

Birmingham Mint (Engineering)

Triplevest Income (Investment Trusts)

Do. Capital (Investment Trusts)

Tanjong Tin (Mines)

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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NASDAQ NATIONAL MARKET

4:00 pm prices March 1

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The FT proposes to

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